

Area	Rate	Area	Rate	Area	Rate
Australia	1.1300	Italy	1.1300	Portugal	1.1300
Belgium	1.1300	Japan	1.1300	Spain	1.1300
Canada	1.1300	Switzerland	1.1300	Sweden	1.1300
Denmark	1.1300	Taiwan	1.1300	U.S.	1.1300
France	1.1300	West Germany	1.1300		
Greece	1.1300				
Ireland	1.1300				
Israel	1.1300				
Italy	1.1300				
Japan	1.1300				
South Korea	1.1300				
U.S.	1.1300				

World news Business summary

US, Soviet arms talks win headway

The U.S. and the Soviet Union have made significant progress in talks on arms control, according to a senior U.S. official. The talks, which began in Geneva last month, are expected to continue for several more weeks.

This is the opinion of Western officials who followed the talks between U.S. Secretary of State George Shultz and his Soviet counterpart Andrei Gromyko.

Any hope of a quick breakthrough has been dashed by the continuing deadlock over President Ronald Reagan's star wars project.

Italian shake-up
Communists are likely to be excluded from ruling alliances in many Italian cities, including Rome, Milan and Venice, after their poor election showing, Page 3

Hostages freed
Seven prisoners in Pontevedra, northern Spain, who seized five men and threatened to kill them after an abortive escape released their hostages and returned to their cells.

Cyprus compromise
Cyprus President Spiros Kyprianou, trying to stem growing opposition to his leadership, proposed a compromise that would bind him to accept majority views or resign. The proposals would allow Greek-Cypriot political parties a greater say in decision-making.

New Zealand lashed
Violent winds tore the roofs off houses in New Zealand and coastal residents fled lowering seas as storms lashed the country.

Sri Lanka toll rises
Assailants, believed to be Tamil guerrillas, killed 46 people passengers on a ferry in northern Sri Lanka. The raid came a day after 145 civilians were killed by Tamil guerrillas, fighting for a separate state in the northern part of the country.

U.S. cities dearer
Lagos is the most expensive city for business travellers, a survey showed, but dollar strength has pushed many U.S. cities high up the list.

Feking doctors call
Chinese doctors have been encouraged to open private practices, make house calls and provide after-hours services to help to overcome a shortage of doctors, Page 4

Peru holds 1,000
More than 1,000 people were arrested in Lima, capital of Peru, after two policemen were killed by Maoist Sendero Luminoso guerrillas.

EEC aid plan
European Commission approved a plan for increased political and economic co-operation with Central America. The proposal comes shortly after the imposition of U.S. economic sanctions on Nicaragua and underlines the opposition of most EEC countries to the measures.

Cairo protest
Egyptian riot police used electrified batons to disperse several hundred demonstrators who burned the Israeli flag outside the Cairo synagogue while Egyptian and Israeli officials met to negotiate over a border dispute, Page 4

Beirut kidnap
Armed men in Beirut kidnapped a senior Irish United Nations official in a mosque-controlled West Beirut, bundling him into a car.

Everton win Cup
Everton of the UK beat Rapid Vienna of Austria 3-1 to win football's European Cup Winners' Cup.

U.S. output decline and prime cut puts pressure on Fed

BY PAUL TAYLOR IN NEW YORK AND STEWART FLEMING IN WASHINGTON

PRESSURE on the U.S. Federal Reserve Board to ease monetary policy mounted yesterday when signs of renewed weakness in the American economy emerged and by a major New York banking group decided to cut its prime rate by half a percentage point to 10 per cent.

The move to a lower bank prime rate was led by Bankers Trust, the seventh largest U.S. banking group, and coincided with Federal Reserve Board figures showing that industrial production in the U.S. in April had fallen back to levels last seen in June 1984.

Expectations of the interest rate cut also were fuelled by hopes of federal Government budget cuts for 1986. The House of Representatives budget committee yesterday started work on a budget resolution after the Democratic majority had reached agreement on a \$56bn cut.

The budget deficit for 1985 was expected to be \$213bn and for 1986 was forecast at \$230bn.

The prime rate reduction, effective today, is the first by a major U.S. bank since mid-January and takes the benchmark corporate

lending rate back to its lowest level since August 1983.

The cut in part reflects a decline in bank funding costs over the past few weeks, together with a recent sharp widening in the gap between commercial lending rates and the cost of funds to corporate borrowers in other markets, such as the booming commercial paper market, where rates have dropped by around 40 basis points in the past month.

Mr Brian Fabbri, of Salomon Brothers, said: "The banks have been trying to hold onto their wide margins for as long as possible. With a discount rate cut now viewed by many senior Wall Street economists as increasingly likely, Mr Fabbri contends that banks had little choice but to cut lending rates if they are to maintain loan volumes."

The mood of the markets is to overwhelmingly think there will be a discount rate cut together with a funds rate reduction, he said.

Over the past month the three-month Treasury bill rate has fallen by 70 basis points, while the three-month bank CD rate has dropped by over 50 basis points.

Mr William Griggs, of Griggs and Santow, said yesterday that the interest rates decline puts pressure on the Fed to ease monetary policy or run the risk of renewed rise in rates of expectations are not fulfilled.

In the wake of the Bankers Trust move, which was matched by several other small banks, U.S. short-term money markets, Page 49

UK bank to scrutinise BL's future strategy
BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

BARINGS, the UK merchant bank, has been asked by the British Department of Trade and Industry to prepare an urgent report on the BL corporate plan and on the scope for its further privatisation.

This follows lengthy wrangling between the government and the company over the future investment plans of Austin Rover, its volume car subsidiary. The department questions many of BL's assumptions and has sought to cut £250m (\$315m) from Austin Rover's £1.8bn plans.

The merchant bank has been asked to look at the company's proposal and the government's choices broadly in relation to its retention as an adviser to the department on matters relating to the privatisation of BL.

The hope in Whitehall is still that decisions can be taken within the next fortnight or so and that a statement can be made to the House of Commons shortly after the Whitster recess ends in early June.

There have been lengthy discussions within the Government over the decision, with advisers to Mrs Margaret Thatcher, the Prime Minister, pressing for an even sharper cut in proposed investment and earlier privatisation than envisaged by the department or the company.

This debate has held up not only approval of the five-year corporate plan, which was submitted last December, but also confirmation of a collaborative agreement with Honda of Japan on the sub-contracting of BL's underused production lines.

The whole question of future investment by Austin Rover in particular the development of a new engine and gearbox for the Metro replacement, has become highly political, the Labour party and the trade unions have argued that what is at issue is the future of an independent British car industry.

Moreover a number of Conservative MPs from the Midlands are also worried that further delay in approving the plan will cause serious damage to Austin Rover.

Mr Harold Miller, Conservative MP for Bromsgrove, and joint chairman of the all-party common Motor Industry Group said earlier

that the decision to retain BL is still that decisions can be taken within the next fortnight or so and that a statement can be made to the House of Commons shortly after the Whitster recess ends in early June.

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Allied and Signal to merge in shares and cash deal

By Terry Dodsworth and Paul Taylor in New York

ALLIED CORPORATION and Signal Companies, two of the largest industrial conglomerates in the U.S. are to merge in a deal which will create a diversified industrial giant with annual sales of about \$16bn and profits of about \$800m.

Mr Edward Hennessy, chairman of Allied and one of the leading takeover tacticians in the U.S., announced the merger proposals. He said that his company had been attracted by Signal's "great" technology in the aerospace, automotive and electronic fields.

He said the merger would create "an advanced technology company which we believe will be a powerhouse."

The proposed merger will combine two companies with a wide range of products, including chemicals, process equipment, videotape recorders and ball bearings. It will put it among the top eight manufacturing groups in the U.S.

However, the logic of the deal is centred on Signal's Garrett Aero Engine Division, which accounts for about \$2.5bn of its \$7bn sales and will mesh with Allied's own military and civil aerospace division, which had sales last year of \$1.8bn out of total turnover of \$10.7bn.

Mr Hennessy will be chairman and chief executive of the new company to be called Allied Signal. He played a leading role in the expansion of United Technologies in the 1970s as one of its senior executives and in 1982 carried out Allied's takeover of Bendix after one of the most acrimonious bid battles on record.

Signal, based in California, has also been noted for its aggressive takeover activity in recent years, having acquired Wheelabrator-Frye, a worldwide engineering and manufacturing group in March 1983. Subsequently, Signal has embarked upon a major reorganisation programme.

Agreement on the merger proposals was reached yesterday morning after share dealings in the two companies had been suspended on the New York Stock Exchange. Signal's shares, which have been particularly strong in the past few days on takeover speculation, closed at \$39 on Monday after moving up from \$34 at the end of last week but fell by \$14 on the resumption of trading to \$38. Allied's shares, suspended at \$43, fell by \$2 to \$41.

The terms of the agreement call for Allied to acquire 20 per cent, or 22m shares, in Signal at \$45 a share, or \$900m in cash. Allied recently disposed of half of its Union Texas petroleum division

Nissan to buy European components, Page 26

Brazil likely to seek new overseas loans
BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL is likely to seek new international loans this year following a projected \$1.4bn shortfall in receipts from the International Monetary Fund and the World Bank.

The Government's revised expectations have been revealed by St Francisco Dornelles, Finance Minister, whose estimate of IMF receipts is now \$400m and not the \$1.4bn forecast before the suspension of the IMF's lending programme in February.

Coupled with a possible \$400m shortfall in forecast receipts from the World Bank, the drop in revenues will sharpen the anticipated deterioration in the country's current account deficit.

This pressure is bound to force the Government to consider looking for fresh loans from overseas. Brazil's current account deficit is projected at \$2.3bn, rising to \$3.7bn if the decline in receipts from the IMF and the World Bank is not made up, either by the institutions themselves or other sources.

In revising its estimates of IMF receipts, the Brazilian Government is signalling that it expects its negotiations with the IMF on a new standby loan to be both long and difficult. IMF money is not expected before the last quarter, and although some "front loading" might be possible, it would not be enough fully to make good the shortfall.

World Bank payments to Brazil are expected to fall to about \$800m-900m this year, compared with \$1.2bn last year, Page 26

Warning on investment curbs, Page 5

Bonn changes tack on EEC cereal prices

BY IVO DAWNAY IN BRUSSELS AND PETER BRUCE IN BONN

WEST GERMANY yesterday backed down on its refusal to agree any cuts in EEC cereal prices, but insisted that such a move must be accompanied by compensation for farmers.

The turnaround came after Herr Ignaz Kiechle, the West German Farm Minister, returned from consultations in Bonn with his Cabinet colleagues. In a markedly more conciliatory opening address to the resumed EEC farm ministers' meeting, Herr Kiechle insisted that his threat to veto substantial grain price cuts had not been withdrawn.

But his tone suggested that Bonn is now anxious to pursue a negotiated settlement that will avoid any vote. Such an outcome would face Germany with the dilemma of whether or not to use the veto - a course it has desperately struggled to avoid as it conflicts directly with its long-stated support of majority voting in Community decisions.

Herr Kiechle's terms for a cereal price cut will nevertheless be hard to meet without conflicting with the efforts of the European Commission and other strong advocates of farm price restraint such as Britain to achieve a substantial reduction.

He indicated Germany could not sanction a price cut of more than 1 per cent, and would also require concessions on milk proposals. The Italian presidency and several other ministers are clearly growing increasingly impatient with the German stand, and there were several attempts last night to pin Herr Kiechle down on the veto question.

Sig Filippo Pandolfi, the Italian Farm Minister, made clear last night that he is determined to conclude negotiations on the 1985-86 EEC farm prices package this week. That may ultimately still involve a highly controversial vote.

The events of yesterday, which began with firm backing for Herr Kiechle from Bonn, have led to deepening scepticism over the continued German veto threat. The German minister himself in his

Continued on Page 26
EEC may extend steel curbs, Proposal for information technology standards, Page 26



Mr Frans Andriessen

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Continued on Page 26
EEC may extend steel curbs, Proposal for information technology standards, Page 26

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Tom Ungerer: Festival Hall, South Halls, SE1; 10am to 6pm (ends April 9).

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EUROPEAN NEWS

Turkey-IMF effort to reach stand-by accord abandoned

BY DAVID BARCHARD

TURKEY AND the International Monetary Fund have abandoned attempts to seek a new stand-by agreement for 1985-86 after two months of talks. Negotiations are expected to resume in the late summer and will presumably focus on the prospects for 1986.

Turkey's last one-year stand-by agreement with the IMF expired early last month. Though stand-by assistance, around \$225m last year, is no longer important to the country's overall balance of payments position, there must be some disquiet at the apparent rift with the Fund.

Since 1980, Mr Turgut Ozal, the Turkish Prime Minister, has emerged as a dutiful disciple of the Fund's policies and Turkey has been regarded as something of a test case for IMF programmes. Now, it seems that Mr Ozal and the Fund have fallen out, as many other governments have done, in a dispute over the need for growth.

The Fund is believed to have pressed Turkey to take

immediate measures to cut its budget deficit and to lower its growth targets in order to help improve the current account balance.

Last year there was a budget deficit of TL 9,000bn (£14bn), the equivalent of 5 per cent of gross national product. Turkey believes that measures already taken will reduce this to 1 per cent of GNP this year and so help bring down inflation. At 53 per cent in 1984, this was double target levels.

The current account was \$1.4bn (£1.1bn) in deficit last year and is likely to run at a comparable level in 1985.

The Government believes that high growth rates are needed to prevent Turkey's social problems, notably a 2.3 per cent birthrate and 20 per cent unemployment, getting out of hand.

However, despite 4.7 per cent gross national product growth last year, inflation was approximately double target levels at 53 per cent.

Mubarak on historic state visit to Ankara

By David Barchard

PRESIDENT Hosni Mubarak of Egypt arrived in Ankara yesterday on the first visit to Turkey by an Egyptian head of state for 70 years.

The visit sets the seal on three years of efforts by both countries to overcome their traditional rivalry. It will keenly interest the U.S. which has long been prodding Turkey to switch from its friendship with radical Arab states, such as Libya, and line up with other Western allies in the region.

Both countries maintain diplomatic links with Israel and receive considerable U.S. aid. Since 1979, Turkey has replaced Iran as the U.S.'s closest military and strategic partner in the region, though it has consistently tried to remain on good terms with all Middle Eastern countries.

President Mubarak is being given the full red carpet treatment by the Turks, but the immediate results of the visit are likely to be confined to greater economic and cultural co-operation. Turkey's economy is substantially more advanced than Egypt's and there have been several minor Turkish investments in Egyptian industry.

The two countries are likely to co-operate closely in Islamic forums from now on. In 1984, Turkey played an important part in getting Egypt readmitted to the Islamic Conference — something the Egyptians have not forgotten.

The Gulf War and efforts to end it are expected to be discussed during the talks, despite being banned by the military from returning to public life before 1992.

Patrick Cockburn explains Moscow's difficulties in providing goods people want to buy

Price of success is eternal subsidies

FACTORIES in the centre of the Soviet Union have a unique method of disposing of poor quality goods that nobody wants to buy.

The goods are sent north to the Arctic regions during the brief summer period when the ice melts and they can be shipped to settlements accessible by boat.

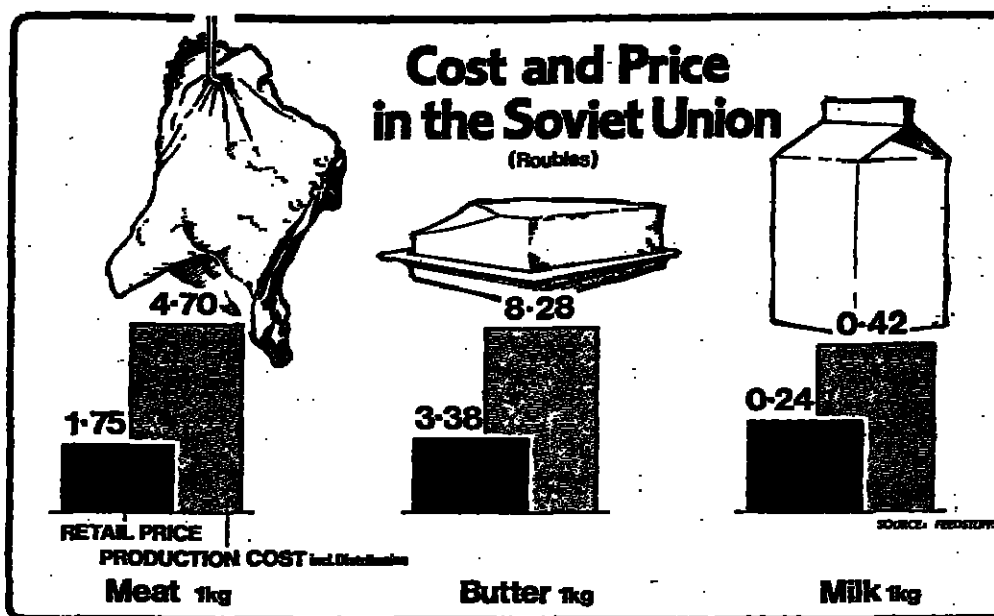
Even in these isolated villages the goods normally remain unsold. But the shops cannot return them to the suppliers because, by this time, the sea has frozen over again. Factory managers can thus claim that they have met their production targets.

The example is extreme, but it does illustrate some of the perils facing the consumer in the Soviet retail system. Mr Mikhail Gorbachev, the new Soviet leader, has repeatedly said that the quality of consumer and capital goods must be raised.

How does it happen that one factory puts out an old-fashioned product of low technical quality consumer goods that do not respond to what the public wants, yet still goes on as normal and sometimes even thrives? The answer lies in the industrial and agricultural managers in Moscow last month.

He plans to improve matters by making individual plants and enterprises more responsive to the needs of their customers. Managers, workers and farmers are to see real financial rewards for gains in productivity and the output of quality goods.

But getting products of the right quality and quantity is not merely a question of more money and better organisation. The problem is intimately linked to the prices charged in the shops. If the consumer wants goods of better quality, he or she will have to pay more. Economic logic would suggest.



The state is already burdened by the cost of heavy subsidies for basic commodities. Meat, eggs and milk are subsidised at a cost of 40bn roubles (£400m) a year.

In some respects the present problem is a consequence of the success of the past policy to provide for people's basic needs almost free. Staple foodstuffs, accommodation, transport, education, health, gas and electricity have all been very cheap or free for several decades.

Rent for state housing is on average 3 per cent of individual income, a kilo of meat in a shop costs two roubles (£2) and it is possible to go anywhere on the Moscow metro for five kopecks (5p).

This contrasts with the high prices charged for cars, or for goods of purportedly superior quality. In the farmers' markets, for instance, where prices are not controlled, a good cut

of meat costs eight roubles a kilo. Three tulips cost four roubles.

The problem with this two-tier system is that real incomes have risen sharply over the past 15 years. Cash wages rose by 150 per cent between 1965 and 1980. Savings in the banks doubled to 187bn roubles.

The result is that even a more efficient agricultural system would have difficulty in satisfying the growing demand for the cheap subsidised products. Farmers have a major incentive to cultivate their private plots, growing produce for which they can command exorbitant prices, rather than to put more effort into the state farms on which they work.

Even though deliveries of meat to the cities increased from 5.3m tons in 1965 to 10.3m tons in 1980, this did not cover the growth in demand.

lamented Mr V. Tikhonov, a senior agricultural economist recently.

The inability to meet the growth in demand over the past 20 years is shown not only by the very high prices on the free market for better quality goods but by the rapid growth of the black market.

The black market expanded rapidly during the 1970s and early 1980s, and now meets much of the demand for services. A survey shows that 38 per cent of petrol purchased by private motorists is bought cheaply on the black market.

In some areas the black market is expensive—the need to pay doctors for quality medical care which is supposed to be free is resented by ordinary people. Official attacks on "indiscipline and corruption" by Mr Gorbachev, echoing a theme of his predecessor Mr Yuri Andropov, evoke popular

approval. A comprehensive programme for the improvement of consumer services has been drawn up and will stand alongside the food and energy programmes as a priority for investment. It is unlikely, however, that the price of basic goods will be changed because of the state's political commitment to its citizens.

Higher prices are instead likely to be associated with the shift towards better quality products, because such goods cannot be produced unless the suppliers see higher rewards. Last summer an experimental agrarian and industrial enterprise, called Kuban, combining farms, factories and shops was set up in Krasnodar in the south.

Its annual sales are estimated to be 365m roubles. Part of its output goes to the state at existing purchase prices, and the rest is sold through its own retail shops at prices decided by the Kuban company.

The company has to meet its own production costs without subsidies, so its prices are higher than those in the state shops. But the Kuban shops have eight different types of sausage meat, cheap hams and other meat products found nowhere else in Krasnodar.

Departments and ministries in Moscow at first tried to instil Kuban with the types and quantities of products to grow or manufacture and the prices at which they were to be sold. Other ministries tried to sequester part of the company's equipment, says the managing director.

But Kuban retained its independence and the pricing structure it uses is likely to become increasingly common in the Soviet Union. "Our work will be judged only by the quality and quantity of goods we place in the shops," says the manager of this new enterprise.

Hellenic Shipyards sale talks hang in balance

BY ANDRIANA IERODIACONOU IN ATHENS

THE SAGA of whether Greece's Socialist Government will buy Hellenic Shipyards, the yard owned by shipping magnate Stavros Niarchos which closed in April because of financial losses and chronic strike problems, entered a new chapter this week. Each side is giving different accounts of where negotiations stand now that the May 14 deadline has expired without agreement.

Mr Gerassimos Arsenis, the Economy and Finance Minister, said yesterday that the two sides have agreed to extend the negotiations, giving the yards' management time to supply more information on its finances, and the Government a chance to assess this information.

Hellenic Shipyards, on the other hand, say negotiations are off unless the Government accepts the price of \$14m set in April. They say that the state-controlled Hellenic Industrial Development Bank, which is leading the negotiations for the government, considers the price too high, that the yards' financial position is less rosy than suggested, it wants more facts and figures before making a decision.

However Hellenic Shipyards have offered to extend the deadline for the conclusion of negotiations until mid-June if the Government agrees to the \$14m price.

The advantage for the Government would be that any signing of the deal would be done after elections on June 2. The Socialists cannot afford politically to be seen to be hesitating over buying Hellenic Shipyards, because the company is one of Greece's largest single industrial employers, were the yards to close 4,700 jobs would be lost. On the other hand, the Government is loath to pay \$14m, just to buy the problem of turning the yards' performance around. Losses total some \$42m in the past three years.

According to the company, the yards' net worth is \$100m, while long term debts total \$20m, about 80 per cent of which are in foreign currency.

Hellenic Shipyards is happy to obtain a commitment on the part of the Government's dilemma price but would be satisfied to postpone final agreement on the sale until after the election, which is expected to be a close contest between the Socialists and the Conservatives.

If the latter win the company's hope would be to be able to proceed with the sacking of about 2,000 workers which is thought to be essential if the yards are to survive.

Phillips plans safeguards as oil field sinks

By Fay Gjester in Oslo

A PLAN to safeguard personnel and installations on Norway's Ekofisk oil and gas field, where the seabed is subsiding, has been submitted to the Norwegian authorities by Phillips Petroleum, the field's operator. It may have come too late, however, to prevent "intermittent, costly production shut-downs".

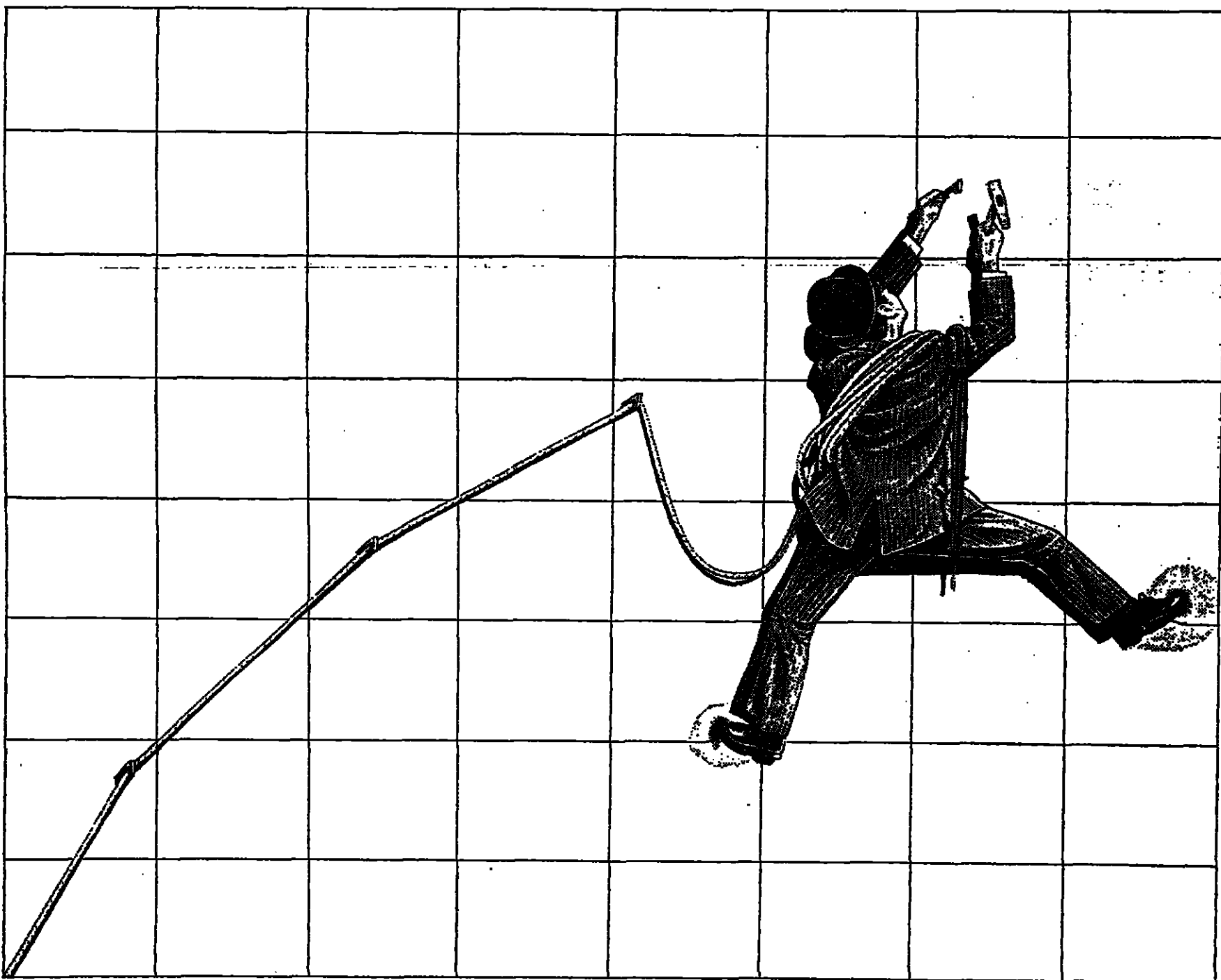
Emergency measures are needed because extracting from the reservoir has lowered the seabed, bringing platform decks closer to the sea and increasing the chances of flooding.

Phillips' plan is based on the assumption that the field is still sinking—at the rate of about 50 cm a year. However, this is a "worst case" assumption, not so far proven.

The company will not say exactly what steps are envisaged, but evacuation of parts of the platforms during storms is almost certainly one of them.

Another is relocation of the field's own associated gas, or even bought from other North Sea producers, to slow the subsidence, and rebuilding of platform decks.

The Norwegian Petroleum Directorate is understood to believe that the seabed is subsiding by at least half a metre annually, and that periodic shut-downs will be virtually unavoidable.



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EUROPEAN NEWS

Vienna meeting fails to boost hopes for arms talks

By Robert Mauthner and Patrick Blum in Vienna

NEITHER the Soviet Union nor the U.S. have made any significant concessions which would justify a more optimistic view of the prospects of the nuclear arms control talks, due to resume in Geneva at the end of this month.

That, in broad terms, was the opinion of Western officials, following the bilateral talks in Vienna on Tuesday between Mr George Shultz, U.S. Secretary of State, and Mr Andrei Gromyko, his Soviet counterpart.

The U.S. and Soviet foreign ministers had another unscheduled discussion yesterday lasting 10 minutes, following official celebrations of the 30th anniversary of the Austrian state treaty which gave Austria its independence 10 years after the end of the Second World War.

Nothing was revealed, however, about the subject matter of their brief discussions, from which Mr Shultz emerged smiling and relaxed.

The foreign ministers of the other four Nato countries attending the ceremonies - Britain, France, West Germany and Italy - were given a confidential briefing yesterday by

Mr Shultz on the outcome of his talks with Mr Gromyko.

What has emerged from the various bilateral and multilateral meetings of the past two days is the assessment by Western officials that the Geneva arms control talks are still expected to be "a very long haul."

Certainly, any hope of a quick breakthrough has been scotched by the continuing deadlock over President Ronald Reagan's Strategic Defence Initiative (SDI), popularly known as the star wars project.

The Soviet's persistence in link-

ing progress towards the reduction of long-range and medium-range offensive nuclear missiles with the abandonment by the U.S. of SDI, is matched by Washington's stubborn intention to develop a space-based defensive system, however much opposition this may provoke from Moscow.

There were indications yesterday that Mr Shultz and Mr Gromyko were planning to meet again on August 1 at Helsinki on the occasion of the 20th anniversary of the agreement setting up the European Conference on Security and Co-

operation.

However, a meeting between the U.S. and Soviet ministers is still dependent on a formal decision on the level at which the Helsinki commemorations are to be held.

By the beginning of August it should be clear whether progress at the Geneva arms control talks and the Ottawa conference on human rights has been substantial enough to allow a summit meeting to be held with some chance of success between President Reagan and Mr Mikhail Gorbachev, the Soviet leader.

France to repay part of EEC loan early

By David Housgo in Paris

FRANCE intends to repay early part of a \$1.24bn loan contracted with the EEC in 1983.

The Government wants to defuse opposition criticism of the sharp increase in foreign debt under the Socialists and encourage confidence in the franc and its own managing of the economy.

M. Pierre Berégovoy, the Finance Minister, described the move as reflecting "the current health of the franc and the improvement in the foreign exchange reserves."

It coincided, however, with the release of provisional consumer price figures for April showing inflation over the first four months of the year is still running at a higher rate than the Government's target.

Consumer prices rose by 0.7 per cent in April giving a cumulative increase for the first four months of 2.5 per cent.

The \$1.24bn Eurocredit formed part of the Ecu 4bn (\$3.7bn) that France raised with the Community in May 1983 to boost the foreign exchange reserves after the March devaluation of the franc.

It carried a coupon of 8 per cent above Labor with a maturity of seven years. The capital was repayable after three years.

M. Berégovoy said yesterday that the amount to be repaid had yet to be negotiated with the Community but officials indicated that it would be sizeable.

Apart from political motives, the pre-payment is in line with the government's policy of encouraging public sector enterprises to refinance costly high interest debt. The Government has itself also largely liquidated the estimated \$2bn borrowed from Saudi Arabia in 1982.

France's outstanding medium and long term debt rose from FF 187bn at the end of 1981 to FF 525bn at the end of last year.

Swedish inflation rate set to rise

By David Brown in Stockholm

SWEDEN'S decision to tighten monetary policy will push the annual inflation rate above its previous high for the year - 8.1 per cent at the end of March - by the end of this month, Statistics Sweden (SW) warned.

A Government-imposed general price freeze succeeded in slowing the growth in consumer prices in April, but the annual rate still stands at 7.9 per cent.

The central bank's decision to boost the discount rate by two points to 11.5 per cent, which has given Sweden virtually the highest interest rates in the whole of Europe, will add a further 1 per cent to the index, irrespective of other price developments, the SCB forecasts.

It now appears certain that the Government, which faces stiff opposition in the general elections this September, will fail to bring the inflation rate to its 3 per cent target by year's end.

The stock market plunged to its lowest level this year to close at 471.5 on the Veckans Affare index yesterday. Some SKr 10bn (\$1.1bn) have been wiped off the value of the market since Monday. Money market rates eased slightly yesterday, and the krona steadied against its currency basket.

Mr Ole Lindgren, chief economist at Skandinaviska Enskilda Banken, Sweden's largest commercial bank, said that the Riksbank's interest rate move would have little impact on the country's underlying economic problems.

He called for quick moves to cut the budget deficit - through a re-

duction in transfer payments to local authorities and lower subsidies - as well as strong steps to make the public sector more effective.

The administration has moved to postpone budget outlays of some SKr 1bn as part of its crisis programme to dampen private consumption.

The Communist Party, whose votes are necessary to ensure parliamentary passage of the emergency measures, warned yesterday that it has not yet decided whether it will support the package.

Among other things, it must study the impact of interest rate increases on the lower-paid and unemployed, said Mr Bertil Maabrink, the party whip.

Meanwhile, there was little hope of an early resolution to the two-week civil servants' strike and lock-out, which has severed all domestic and international air traffic and badly disrupted Swedish trade.

The Swedish state railway (SJ) was able to restore some export freight service yesterday when the striking TCO-SJ union allowed some customs officers to return to work. An overtime ban however remains in effect.

Early this week, the SJ's entire fleet of railway cars loaded with cargo was frozen at the borders.

Meanwhile, a six-man committee, which is divided equally between government and union representatives and is empowered to limit or stop the strike, could not reach agreement on a request by the employers to end the customs strike on the basis of its "damage to society."

Yugoslavia pursues EEC loan

By Aleksandar Lebl in Belgrade

YUGOSLAVIA hopes that the EEC Council of Ministers will revise its position regarding the financial protocol with Yugoslavia and accept the EEC Commission proposed mandate for negotiations.

At their last meeting ministers rejected the proposal that Yugoslavia be given Ecu 400m (\$292m) European investment bank (EIB) loans during the five year period to 1989 and an additional Ecu 60m from the EEC budget to subsidise interest rates on those loans.

The main opponents of that proposal, strongly advocated by M. Claude Cheysson, Commissioner in charge of the Mediterranean, were West Germany, Britain and the Netherlands.

Under the first financial protocol, in effect for the last five years, Yugoslavia got from the EIB Ecu 200m plus an additional Ecu 60m, all used for infrastructure projects, like highway construction, railway modernisation and construction of a power transmission grid.

Taking into account inflation, the Ecu 200m would amount to Ecu 280-300m now. Those against the Commission's proposals would like the amount of loans over the next five years not to exceed that, but are especially against the precedent-setting aid from the Community budget. An attempt to reach a compromise by Italy at the last council meeting under which Yugoslavia would receive Ecu 350m from the EIB and Ecu 40m from the budget also failed.

Bonn plans unlisted securities market

By Rupert Cornwell in Bonn

THE WEST GERMAN Government has carried its intended rejuvenation of the country's stock markets a stage further, by approving draft legislation for the introduction of what will amount to the equivalent of Britain's unlisted securities market.

The measure, ratified by the cabinet yesterday, is expected to go before Parliament after the summer break. Its prime purpose is to encourage small and medium sized companies, hitherto scared off by the high fees and exhaustive regulations of the official market, to turn to the stock markets to raise fresh funds.

The proposed Bill aims to tackle these problems by cutting the charges demanded of market hopefuls, reducing sharply the details currently demanded in prospectuses for listing on the main market, and lowering the minimum amounts permitted to be raised.

Applicants, moreover, will be subject to less rigorous scrutiny over their past performance, and over the spread of ownership of the new shares. Unlike the official market, entrants to the *gergelleit* Markt, as the new market will be known, need not have a bank or other credit

institute to back their application, should they not wish.

Although the Government's move complies with a string of directives from the European Commission, it fits in with its broader strategy of fostering initiative and enterprise by making life easier for new, small companies.

The Finance Ministry said last night that the decision should also be seen as a contribution to the harmonisation of stock market regulations in member states of the Community, and towards the creation of a genuinely integrated EEC capital market.

Of more direct concern, however, will be the effect of the new market segment upon the already existing and less regulated *gergelleit* *Freiverkehr*, or over-the-counter market, which it may considerably overlap.

The Ministry said that the over-the-counter market would be left in place, and that it would be up to traders themselves to determine future developments. The *gergelleit* Markt will stand somewhere between the official market, tightly controlled and in practice limited to large concerns, and the over-the-counter market.

Higher Interest

Should Britain pull out of CERN, Europe's high-energy physics research centre at Geneva, to concentrate more resources on strategic areas of science like biotechnology and advanced computers?

Do the science parks that so many universities and polytechnics have set up next to their campuses to attract high-tech companies really open up an exciting new dialogue between academy and industry?

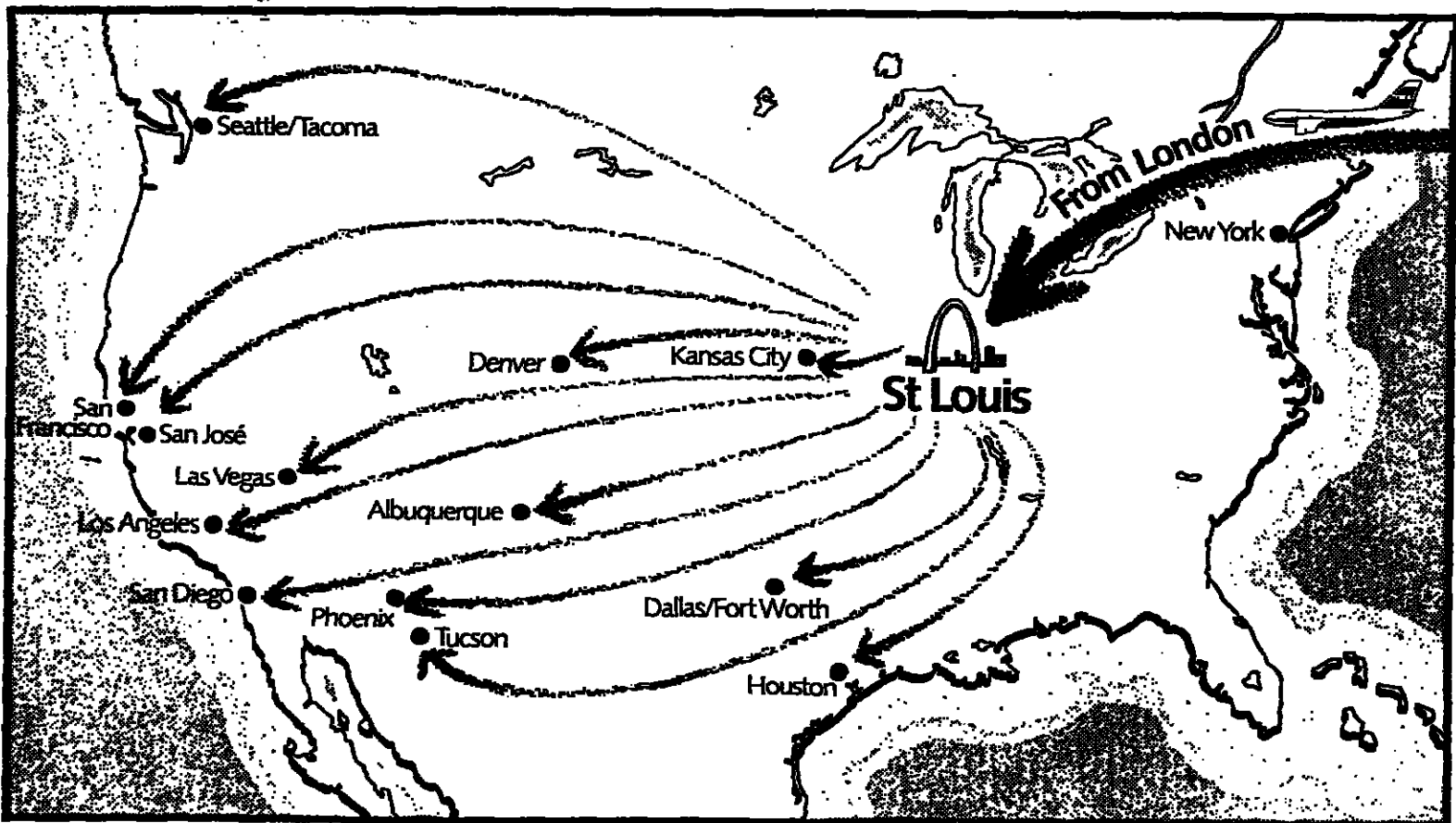
Are universities managed efficiently - or should they take a leaf out of industry's book and be run more like businesses, as the recent Jarratt inquiry has recommended?

These and many similar questions vital to Britain's future industrial and commercial strength are addressed every week in The Times Higher Education Supplement, Britain's only newspaper for those who teach and research in universities and polytechnics - and for those with a vital interest in what they do. Doesn't that include you?

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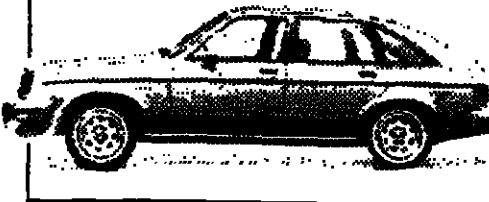
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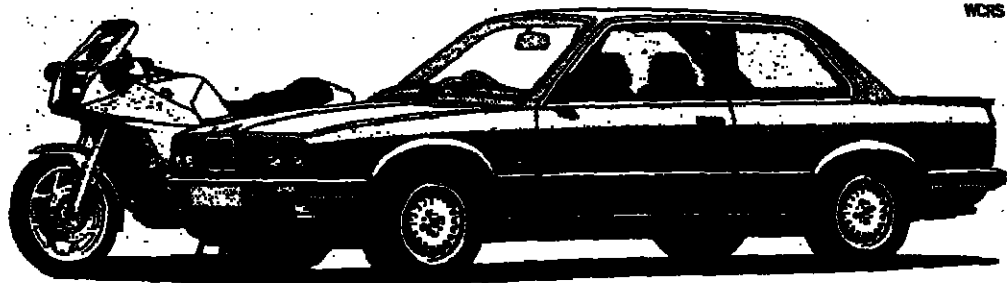


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OVERSEAS NEWS

Canberra
vows to
rein in
spendingBy Michael Thompson-Noel in
Sydney

THE AUSTRALIAN Government claimed yesterday that its mini-budget on Tuesday, which outlined spending cuts of A\$1.3bn (£720m) for 1985-86, had convinced observers that it was serious about reining in expenditure.

However, there was criticism yesterday that the Government had wielded a blunt knife and sought to minimise the political cost that a major attack on spending would have entailed.

In Parliament yesterday Mr Paul Keating, the Treasurer, who faces a looming battle over tax reform—said the Government planned to reduce the public sector borrowing requirement for 1985-86 to about 6 per cent of gross domestic product from about 7 per cent.

He said that borrowing by the Federal Government in 1985-86 would be held to well under 3 per cent of GDP.

The Government has also vowed not to raise tax revenues as a share of GDP; to cut expenditure further; and to reduce the federal budget deficit to below the A\$6.7bn expected in the current year.

Mr Keating and Prime Minister Bob Hawke are making a concerted effort to re-establish the Government's authority, following a series of reversals—and a wily Australian dollar—since early February.

Apart from tax reform, the Government faces a major test at the next national wage hearing in September. Mr Keating said yesterday that the six-monthly wage hearing would proceed as scheduled. But he said that the hearing of a bonus productivity wage increase would be deferred.

Aborigines
stage sit-in

By Our Sydney Correspondent

AUSTRALIAN Aboriginal land rights activists staged a sit-in at the Department of Aboriginal Affairs in Canberra yesterday as part of a week of protests.

Backed by church and union representatives, Aborigines are pressing the Government to strengthen legislative plans for uniform land rights. The Government is acutely aware that the issue could bring it into conflict with the powerful mining lobby.

Sen Gareth Evans, the Resources and Energy Minister, stressed recently that there will be no veto or de facto veto over exploration or development of Aboriginal land for mining or petroleum purposes under the scheme envisaged by the Government.

But Mr James Strang, director of the Australian Mining Industry Council, said this month that the industry opposed the whole concept of federal land rights.

Stephanie Gray, recently in Lomé, reports on the Togo Government's search for foreign investment

Cash-rich Mammams turn their backs on the economy

IF GENERAL Gnassingbe Eyadema, the President of Togo, were able to tap the wealth of Lomé's powerful market women, he would not have to look abroad for much of the investment needed to fund a comprehensive privatisation campaign that World Bank officials describe as unique in Africa.

The women, known as "Mammams Benz" because of their penchant for prestigious motor cars, are estimated by the central bank to be sitting, quite literally, on about \$100m in cash.

They are often to be seen at the port, handing over fistfuls of money concealed about their midriffs—to pay for entire containers of the whisky and cigarettes which, along with cloth, are the mainstays of their trading activities.

A measure of the size of their business is the statistics that show that Togo, with a population of 2.8m is on paper one of the highest consumers of whisky in the world. Cigarette imports from Britain alone are estimated to be worth about \$20m a month.

The closure of neighbouring Benin's border with Nigeria—its market of 100m people—has taken its toll on the women's traditional "re-exporting" business and the reopening of the Ghana border last year failed to provide the bonanza that was expected.

Nevertheless, the women remain unmoved by efforts to

persuade them to redirect their cash surplus towards investment in the industrial sector. Expensive cars, ownership of Lomé's taxi fleet and real estate are still their main interests. Attempts to promote the use of bank accounts have also proved unsuccessful.

Largely illiterate, the Mammams Benz keep no records of their business transactions apart from the riffs of statistics lodged in their heads. For this reason, the Government also loses significant tax revenues. Any attempt at taxation, according to one international agency official, would be foolhardy because the economic power of the Mammams is such that no Togo leader could afford to dispense with their support for his regime.

With the women remaining largely outside the system, the Government is trying to entice foreign capital in to revive loss-making state industries. Officials concede that the state enterprises, established in the mid-1970s when phosphate exports were commanding high prices, have been inefficient. Some of them—the oil refinery and steel complex for example—have never been fully operational, and others have been closed.

The campaign is showing some signs of success. Togo's steel mill has been leased to a U.S. businessman and the refinery jointly to Shell, BP, Texaco and Mobil as an oil storage depot to serve all of West Africa.



President Eyadema (left): unchallenged since 1967

Suitable investors are being sought for two textile factories, the Togolese marble company, the plastics industry, a dairy product concern and Togo Route, the national transportation company. Negotiations are at an advanced stage with the French for the hiring off of the two textile plants and with Danish interests over Soprolait, the dairy concern.

In theory, all state concerns except the phosphate mines, agricultural marketing board and utilities such as water and electricity, would be open to private investment. Mr Yacobi Adodo, the Planning and Industry Minister, pointed to the adoption last year of a new investment code, which allows repatriation of profits and unrestricted imports of

raw materials, as one of the measures being employed to attract foreign capital.

Togo's position at the heart of West Africa, its efficient port, good communications network and well-established trading links with neighbouring countries were also put up as significant attractions.

Most important is the country's political stability under President Eyadema's authoritarian rule. General Eyadema has remained in power virtually unchallenged since he took control in a coup in 1967. By contrast, Ghana has suffered 17 coups since independence and Benin, 12.

The International Monetary Fund and the World Bank, both of which have provided loans

to help Togo restructure its economy, have fully backed the privatisation moves, along with accompanying austerity measures. The World Bank made a structural adjustment loan of \$40m to Togo in 1983 and is expected to approve a further credit of \$30m in June.

Unlike its Sahel neighbours, Togo is almost self-sufficient in food, but even so, the austerity measures have been bitter medicine. Hotel workers, for example, given the option of huge job losses or a 40 per cent reduction in their salaries, chose the latter. Underemployment is generally regarded as very high.

Some observers fear that World Bank and IMF support might in the end prove counterproductive, failing to stimulate any new local investment, or extra economic activity.

In the meantime, however, prospects for foreigners, who have little interest in long-term investment, appear to be particularly good. Notwithstanding the investment code, and proposition appears to be wide open for negotiation.

Mr John Moore, the straight-talking, poker-playing American entrepreneur who has leased the steel mill, clearly drove a hard bargain gaining the grudging admiration of Mr Koffi Djongo, the State Enterprises Minister.

They were very difficult negotiations," he said, with a very smile. Mr Moore, whose last project was to make prod-

able a similar steel plant in Panama, has leased the Lomé complex, initially for two years for \$175,000. Local participation in the company he established was not a priority. After 10 years, the Government is committed to buying back the mill at its audited book value, and is to maintain a protected market for the mill's production.

In the longer term, Mr Moore sees Lomé as an excellent base for similar investments in the region. Details of the oil refinery agreement which established Shell as the manager, have not been made available but they are most likely to have favoured the foreign companies.

The Government is aware, however, that foreign businessmen may be taking too high a profit as a hedge against the risk that once the enterprise becomes successful, the pressure will be on the Government to apply more stringent conditions or even re-nationalise. Potential investors are certainly looking for higher returns than would be on a European venture for instance.

Nevertheless the Government is starting to see its industries return to production and, if its target of achieving a transfer of technology and management skills to the local population is met, there may well be plenty of Togolese citizens ready to step in once the foreigners have moved on.

This time many of them may well be the Mammams Benz.

NEW CHIEF FOR AFRICAN DEVELOPMENT BANK

Fast Africa loan payment urged

By Peter Blackburn recently in Brazzaville

THE African Development Bank's newly elected president, M Babacar N'Diaye of Senegal, has called for more speedy loan payments by the bank.

M N'Diaye was elected by a large majority last week to head Africa's most important development financing institution. The election, the first in which the bank's 23 non-African member countries voted, was described by officials as one of the quickest and quietest on record.

Presidency of the bank which lends nearly \$1bn (£790m) a year and whose members include 50 independent African as well as 23 non-African countries, is considered to be one of the most influential on the continent.

M N'Diaye was elected after only the second of five scheduled ballots with 63.4 per cent of the votes including both the necessary African and overall majorities.

Backed by Nigeria and the U.S., the most important of the bank's members, M N'Diaye decisively beat the present holder, Zambia's Mr Wila Mungomba with 27.5 per cent, and M Pierre-Claver Damiba of Burkina Faso with 8.7 per cent of the votes.

M N'Diaye was recruited as assistant accounts manager at the bank in 1965 and has spent

his entire career moving steadily through its ranks before being appointed vice president responsible for finance in 1980.

Since then he has successfully managed a rapid expansion in bank borrowing which reached a record \$739m in 1984.

M N'Diaye told a news conference that emphasis must be switched from loan commitments to payments so as to make a greater impact on

economic development. "The bank should aim to improve its disbursement rate to 40 per cent or even 50 per cent from the present 33 per cent," he said. "This should be for real projects and not balance of payments," he added.

M N'Diaye said the bank should pay more attention to improving the quality as well as the quantity of its aid. He suggested it could provide more technical assistance, including advice for African countries seeking debt rescheduling from the Paris and London Clubs of creditors.

Preparations for another increase in the bank's capital, due to take effect in 1987, is one of the top priorities, M N'Diaye said. Proposals are due to be submitted for detailed discussion at the bank's next annual meeting to be held at Harare next May.

The capital increase will provide the resources for the bank's next five-year lending programme. The bank's capital was more than doubled to \$6.3bn when the non-African countries joined in 1982 and officials are aiming for another "substantial" rise.

"We should aim to make our bank comparable with the Asian and Inter-American Development Banks in terms of resources, volume of activities and prestige," M N'Diaye said.

He confirmed that the bank is managing the \$35m emergency relief fund created by the Organisation of African Unity at its summit in Addis Ababa last November. He added that the bank was contributing \$2m to the fund which he hoped would soon become operational.

Although the fund would finance mainly longer term structural changes some short-term relief, mainly for the transport and distribution of food aid, would be provided, he said.

Cairo protest
coincides with
talks on Taba

By Tony Walker in Cairo

SCORES of demonstrators were arrested yesterday outside a synagogue in the centre of Cairo by riot police equipped with electrified batons seeking to disperse an angry crowd who burned an Israeli flag.

The incident coincided with the start of Egyptian-Israeli negotiations aimed at resolving a dispute over territory in the Sinai.

The demonstrators chanted slogans, wrapped themselves in the Palestinian flag and displayed portraits of the late Egyptian president, Gamal Abdel Nasser.

The demonstration was apparently in response to articles in the Egyptian opposition press announcing there would be a memorial service marking Israel's independence day, but a spokesman for Israel's embassy said the celebration was held according to the Hebrew calendar on April 25.

Meanwhile, an Israeli spokesman described as "very satisfactory" the first session of the Arab Israeli talks. He said Egypt had rejected Israel's proposal for joint rule of the tiny Taba enclave on the Gulf of Aqaba.

Israeli anti-inflation
measures flounder

By David Lennon in Tel Aviv

ISRAEL'S attempt to curb inflation through a voluntary wage and price agreement with the unions and employers appears to have failed as prices rose last month by a near record 19.4 per cent.

The Government now has no alternative to impose harsh and unpopular new measures and slash its spending which all commentators believe is the major cause of the country's huge inflation.

The cumulative rise in inflation in the first four months of the year was 58.8 per cent, the Central Bureau of Statistics announced yesterday. This is almost the same rise as registered in the first third of 1984 when there was no wages and prices pact.

Officials in the Treasury were shocked by the failure of the agreement to bring inflation down from the 440 per cent registered in 1984.

The Treasury had expected prices in April to rise by only 10 to 12 per cent compared to the 30.6 per cent of the same month last year. The fact that inflation last month declined by only 1 per cent led most economic commentators to

declare the wage and price pact a dead.

Mr Gad Yacobi, the Economics Minister, said it is clear that the controls of prices were not effective. The April inflation figure was the warning signal that the Government must re-examine its economic policy and curb its spending, he said.

Mr Israel Kassar, secretary general of the powerful Ezeret Trades Union Federation, said that the fact that inflation continued to soar even though workers had accepted wage erosion demonstrated that the Government's failure to curb its deficit spending was the main cause of inflation.

The Government is now expected to slash food fuel and transport subsidies, to impose new restrictions on luxury imports, freeze government contracts and introduce a series of new taxes and levies on education and medical care.

There is also considerable debate within the Government over a possible devaluation of the shekel and a reduction of civil servants' work to five days with a corresponding cut in salaries.

Peking to
encourage
private
doctors

By Robert Thomson in Peking

CHINESE doctors were encouraged last week to open private practices, make home calls and provide after-hours services to help overcome the country's lack of qualified medical practitioners.

Doctors in the state-run hospitals can now moonlight by treating private patients after office hours and retired medical workers have permission to open practices and charge more than the state-set fee for their services.

The call by China's Health Ministry for the expansion of private practice follows their approval in recent years of privately-run services which were outlawed during the Cultural Revolution (1966-76).

One of the architects of the new policies is Luo Yigui, the vice director of policy research at the Health Ministry. Luo told the Financial Times that the reform of the health system was an attempt to harness the "enthusiasm" of medical workers.

The "enthusiasm of medical workers and money are closely linked."

Medical workers—who must retire at 55 for women and 60 for men—who then open their own practices will be able to earn extra money without losing their retirement subsidies. Private doctors will be able to set fees above and beyond the standard fee of 10 fen (about 3p) for a consultation.

Luo suggested that an increase in the cost of medical treatment is inevitable. The present standard charge, he said, is five times cheaper than the cost of a hair cut.

"The charge for medical services could be changed in that future because the change is so low and it has affected the development of the health institutions," he said.

"In the past, we had the wrong idea that the lower the charge the better it was. You were really totally dependent on the Government to give you funds, so this should be reformed."

Another reform will be to give more responsibility to the state-run services which carry out the bulk of medical treatment. They will be expected to reduce their dependency on government funds, and administrators will be authorised to employ, dismiss, reward and punish workers.

At present, private practitioners comprise 2 per cent of all medical workers, though Luo expects this figure to rise with the new monetary incentives and the encouragement from the Government.

During the Cultural Revolution, there were some individual services with doctors running clinics. During the Cultural Revolution all these were eliminated. Some individuals still have fears, and certain administrators will have that fear.

"The Government is encouraging an open door policy, and that fear will gradually die out."

The bigger cities tend to have more private clinics. Peking has about 600 such clinics, most run at the doctors' homes. Shanghai has about 400.

Medical graduates are offered cash incentives to practice in rural China. A doctor's average monthly wage is 70 yuan (£20) and those willing to move out of the cities can earn an extra 20 to 30 yuan a month.

There is no shortage of quacks in China, Luo said that these charlatans—many are failed medical students passing themselves off as qualified—would not be allowed to take advantage of the new situation and would be "banned."

While private practices are expected to grow, Luo cannot imagine them ever overtaking the work of the state-run services which employ about 3.2m of the country's 4.2m medical personnel.

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**U.S. probe into nuclear
installations denied**

BY STEWART FLEMING IN WASHINGTON

ISRAELI diplomatic officials strongly denied yesterday that the U.S. was demanding to inspect top secret nuclear installations in order to verify how Israel is using highly sophisticated timing devices which could be used for nuclear weapons.

The officials said that the U.S. was satisfied that Israel was using the devices, known as krytons, for research and development and for conventional weapons only and not for nuclear weapon related activities. One use for krytons is to provide the precise timing necessary for nuclear explosions.

The State Department is understood to have complained to Israel that Israel has been receiving these devices between 1975 and 1983 and is believed to have put pressure on Israel to return stocks of krytons which it has accumulated.

Earlier this week Newsweek magazine reported that a Federal Grand Jury in Los Angeles is investigating whether the krytons have been smuggled out of America. U.S. policy forbids sales of krytons except under licence by the State Department and subject to case by case review.

Diplomatic officials here said yesterday that the Israeli Government has assured the U.S. that it had not re-exported any of the devices which Israel appears to have obtained outside official channels.

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LOTUS

Commission approves plan to boost links with Central America

By Quentin Peel in Brussels

THE EUROPEAN Commission yesterday approved a plan to increase political and economic co-operation between the European Community and Central America, intended to double EEC aid to the region over five years.

The proposal put forward by M. Claude Cheysson, the former French Foreign Minister who is now the commissioner responsible for relations with Latin America, is controversial because for the first time it suggests an explicit involvement of the EEC Council of Ministers for final agreement.

The intention of the pact is to double the present level of assistance some ECU 40m (\$52m) a year over the next five years.

The plan is for the Community to sign a five-year pact with the Central American states—Costa Rica, Guatemala, Honduras, El Salvador and Panama—covering aid, trade and regular political contacts.

The proposal would grant the Central American states most favoured nation status for their exports, and would also cover aid to agriculture and tropical products. It would provide for economic co-operation in the wider regional context including neighbouring South American states and the Caribbean countries already receiving EEC aid through the Lomé Convention.

The package follows the meeting by EEC foreign ministers with their Central American counterparts in San Jose, the Costa Rica capital last September.

The Commission has been an enthusiastic supporter of the Contadora peace process in the region and the commission's plan is being launched as part of an effort to promote peace through greater economic development.

THE Republican-led U.S. Senate voted 89-8 yesterday to adopt a resolution designed to put pressure on the Philippine President, Mr Ferdinand Marcos, to hold free elections in his country and implement other democratic reforms. AP reports from Washington.

The resolution, sponsored by Senator John Kerry, a Democrat, is a compromise which falls short of cutting off U.S. military and economic assistance if Mr Marcos refuses to make changes in the way he governs. It does, however, declare that Congress will decide future Philippine aid requests on whether "sufficient progress" is made in releasing political prisoners, prosecuting those accused of killing Benigno Aquino, the opposition leader, and "guaranteeing free, fair and honest elections."

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Beleaguered President regains momentum after disappointing European tour, reports Stewart Fleming

Reagan finds victory in defeat over defence spending

PRESIDENT Ronald Reagan has once again transformed the political landscape in Washington and demonstrated his remarkable ability to convert political defeat into apparent victory.

By deciding last week to abandon the rapid growth in military spending which has been one of the hallmarks of his Presidency, he is widely thought to have improved dramatically the prospects for Congressional approval this year of a hefty package of budget cuts.

When Mr Reagan bowed to the pressure of his Republican Party peers in the Senate and agreed to limit next year's growth in the defence budget to the rate of inflation, he was taking a considerable risk.

But although there is a danger that he may have set in motion a political auction which will cut the defence budget even more, most people agree that the prospective gains far outweigh the losses.

In part that judgment reflects the view that the decision to make the concessions needed to secure the passing of the Senate budget resolution last week by one vote represents an acceptance that the public mood in America is swinging against the military establishment.

But it has also been clear that in the wake of a European tour which was not triumphal and amid political setbacks that were threatening to swamp the



Reagan at Belsen... controversy eased

White House, Mr Reagan needed some firm ground on which to build a political victory.

The alternatives the President faced were not pleasant. Had the Senate failed to draw up a politically realistic budget deficit reduction plan, prospects for progress would have almost certainly disappeared, casting a pall over financial markets, already anxious about the impact of a slowing economy on the budget deficit.

It would also have deepened the dismay of many moderate Republicans who face re-election next year. They have begun to distrust the policies of a President whose apparent intransigence was seen as a threat

to Republican control of the Senate.

A growing gulf between the Republican President in the White House and the Republican Congressmen on Capitol Hill could have only hastened the day when Mr Reagan's lame duck status became a real political liability.

President Reagan has not however bought himself an automatic passport to political invulnerability by agreeing to limit defence spending, which has soared from \$134bn in 1980 to an estimated \$254bn in 1985.

Opposition Democrats in the House have already drawn up a budget plan which would cut defence spending even more deeply by freezing it in 1986 without allowing any

A POLL by President Ronald Reagan's pollster showed that approval of his visit to the Bitburg Cemetery increased dramatically after his visit to the West German military burial ground, the White House announced yesterday, AP reports from Washington.

Mr Larry Speakes, White House spokesman, said pollster Richard Wirthlin surveyed about 1,000 people on April 26 and April 27 and found a 49-47 per cent margin of approval for the visit, which drew criticism from Jewish groups and others because of the presence of Nazi SS graves.

budget resolution. Ms Alice Rivlin, former director of the Congressional Budget Office, while not ruling out the possibility, says she is optimistic that this will not happen.

Republican right-wingers are also angry. Mr David Gergen, a former communications director in the White House, said on television last week that Washington was alive with rumours that Mr Caspar Weinberger, the Defence Secretary, would resign because his credibility has been undermined.

Mr Reagan had himself only days earlier described as "irresponsible" any such attack on Pentagon spending.

Mr James Abellera, a defence expert with the American Enterprise Institute, says however that there were already signs that a swing from boom to bust in defence spending was under way. This was partly because of reports about waste and fraud in the defence establishment but also because people felt that the Pentagon ought to share in deficit reduction efforts.

Mr Ornstein adds that if the defence spending pendulum is swinging back, the challenge facing President Reagan is to let it swing too far.

The Reagan Administration has bought some insurance in advance against that eventuality. The Pentagon budget has been "front-loaded" with equipment purchases which cannot be cancelled quickly and healthy inflation

allowances which may not be needed.

Mr Abellera estimates that it would be three or four years before actual spending caught up with authorised spending, if authorisations were not cut.

While supporters of the Pentagon will argue that national security will be threatened, the counter argument is that America's weakening economy and budget and trade deficits themselves represent a threat to national security, is rapidly gaining ground.

But even budget experts such as Ms Isabel Sawhill of the Urban Institute in Washington, who see the President's decision to surrender big increases in defence spending in favour of deficit reduction as a "watershed," argue that these projected savings will not solve the budget problem. "We are still talking about a \$145bn budget deficit in 1988, according to the Congressional Budget Office assumptions," she says.

The next two months should reveal how big the savings will be and how precisely they are to be allocated. Mr Reagan may not like all the elements of the final package but he will probably feel more confident over on particular factors.

The President will not be faced with having to concede a tax increase as part of the deficit reduction package. The White House is still managing to keep its budget and tax policies on separate tracks, another of his successful strategies.

Latin American countries ask U.S. to lift embargo

By Hugh O'Shaughnessy

MINISTERS from 24 Latin American governments meeting in Caracas yesterday called on the U.S. to lift the trade embargo it imposed on Nicaragua last week.

Meeting under the auspices of Sela, the Latin American economic system, the 24 governments pledged themselves to counter the damage caused to the Nicaraguan economy by the embargo. A unanimous position was adopted after lengthy discussions and against the initial resistance of Nicaragua's Central American neighbours.

The Latin Americaners also pledged their support for Nicaragua in the General Agreement on Tariffs and Trade (GATT) which is to meet later this month in Geneva to discuss a Nicaraguan complaint against the U.S.

The Sela decision mirrored one taken by the 13 countries of the Caribbean Community (Caricom) at Basseterre, St Kitts, on Sunday. Mr Kennedy Simmonds, the Kittitian prime minister and chairman of the Caricom meeting, said he believes there should be an immediate termination of sanctions and of any other activity that is likely to undermine the Contadora peace process.

Officials from the governments of the Contadora group (Mexico, Panama, Colombia and Venezuela) continued talks in Panama yesterday with representatives of the five Central American countries in an effort to resolve difficulties with the regional peace pact.

Sticking points are reported to be the verification and control of the inflow of arms and foreign troops into the isthmus.

In Honduras the army has started to disarm the U.S.-supported counter-revolutionaries (contras) in the border province of El Paraiso.

Some 9,000 contras are reported to be based in Honduras and attacking targets in Nicaragua.

Nicaragua has denied reports in Honduras that U.S. troops have crossed the border into Honduras in pursuit of "contras."

In Washington the Intelligence Committee of the House of Representatives on Tuesday voted to allow U.S. military intelligence reports to be passed to the contras to aid them in their attacks on the Nicaraguan Government.

Bangemann set to warn Brazil on investment curbs

By Andrew Whitley in Rio de Janeiro

HERR MARTIN BANGEMANN, the West German Economy Minister, who arrived in Brazil yesterday on a two-day official visit, is expected to warn the Brazilian government about the adverse consequences for foreign investment if the fashion for "market reserves" for nationally-owned companies is not checked.

West Germany is the second largest investor in Brazil after the U.S. and most leading German manufacturers have Brazilian subsidiaries. Sao Paulo is often said to have a higher concentration of German industry than any single West German city.

So-called market reserves have been spreading in recent years pushed by nationalist industrialists with the tacit support of the Government.

Investment restrictions began on oil production but also affect data processing and telecommunications and other related high technology sectors. They are threatening to spread to pharmaceuticals and fine chemicals, where multinationals hold dominant market shares.

West German officials say the problem has become more critical over the past year in view of the sharp curbs in Brazilian imports of manufactured and semi-manufactured goods and the adoption of import substitution.

Another issue likely to be raised with Herr Bangemann by Brazilian officials is the country's controversial nuclear co-operation treaty with West Germany.

The troubled nuclear programme is top of the civilian Government's list of public sector projects to be axed. And Herr Bangemann is likely to be told that no power stations will be built after the two under construction, where craftwork-union-led consortium.

Senate approves extra aid for Israel and Egypt

THE U.S. Senate has tentatively approved \$1.5bn (£1.25bn) in emergency aid for Israel and Egypt, \$600m in economic aid for Egypt and \$15m in humanitarian aid to Afghanistan. Reuter reports from Washington.

In a series of preliminary voice votes on the \$1.5bn foreign aid Bill for 1985, the Senate agreed to require Bolivia and Peru to control narcotic production in their countries before qualifying for U.S. assistance.

It also urged construction of a building in Geneva to house U.S.-Soviet arms control talks and rejected a move to prevent U.S. funds from being used to implement El Salvador's land reform programme.

Leaders of the Republican-controlled Senate said they hoped to complete action on the

Bill this week.

Approval of the \$1.5bn emergency aid amendment for Israel had long been expected. But it was more sensitive than most allocations for the chief U.S. Middle East ally because of U.S. demands that Israel reform its troubled economy before the aid was granted.

Republican Senator Richard Lugar of Indiana, chairman of the Senate Foreign Relations Committee, said before the Senate voted to add the money to the 1986 aid Bill that the Administration had finally signalled its support for the funds.

The emergency aid for Israel and Egypt, which also has economic problems, is in addition to \$1.2bn in scheduled 1986 economic aid for Israel and \$815m for Egypt which is also in the Bill.

By Richard C. Hanson

A softening of official attitudes within the Ministry of Finance has led to the liberalisation and internationalisation of what traditionally have been tightly controlled parts of Japan's capital markets.

It is in this new era of increased competition that Daiwa Europe sees fresh opportunities to expand its activities as Japan's second largest securities house. Mr Koichi Kimura, Chairman of Daiwa Europe Limited and Managing Director of Daiwa Securities Co. Ltd. of Tokyo, discusses how his company is rising to the challenges of a broader market.

His philosophy is clear-cut: "I like competition—but, of course, I like the eventual result to be a good one for Daiwa. In this very changing world you have to be flexible and aggressive."

Hanson: How do you perceive the changing attitudes within the Ministry of Finance?

Kimura: The Ministry of Finance used to have a very strong hold on the markets and it was determined to maintain all the old traditions. Yet, in the last year they have become very liberalised. The attitude of the bureaucrats at the Ministry is more liberal now than banks or securities houses. Companies have complained for a long time that there was too much red tape. The Ministry thinks it should open up the markets despite some domestic resistance. Outside of Japan, however, a free competitive market is being created and that is important because it will influence the domestic market as well.

Hanson: The European market has recently been opened up so that non-Japanese houses can lead manage issues. How do you react to this increase in competition and how do you see the European market developing?

Opening Up the European Market

Kimura: Personally, I believe in competition so I think that the Ministry of Finance made the right decision, though naturally it has meant more aggressive attitudes. After the market was opened up at the beginning of December and January, the amount of new issues was almost equal to the amount raised over the previous seven years. So supply increased out of proportion to demand and this sudden burst caused indigestion in the market. After a month or so resting period, issues came back to the market and it will continue to expand from now on.

Hanson: With the Ministry of Finance relaxing its grip, how do you respond to suggestions that

Japanese securities houses are prone to compete too aggressively when left on their own?

Kimura: If Ministry of Finance turns around suddenly and says you can do something it will turn out just like the European market in its early days of freedom. We are used to competition and our first reaction is to compete as hard as we can. Then we start to think about it because, of course, we are all in the business to make money. For a few weeks there were no issues and then we started again with more realistic terms. I have no concern at all, even if the Ministry's tight control is completely relaxed.

Hanson: What kind of strategy are you developing for the Euromarkets?

Becoming a Large Player in the Euromarkets

Kimura: The liberalisation of the yen is giving us an advantage in Eurobond markets. Naturally the yen is our own currency and we have the advantage of a big operation back home. Because of this, we can be a large player in the developing market for yen paper. We also have been getting more and more involved with other kinds of Eurobond issues. Japanese investors are very interested in Eurodollar bonds, but there is a growing awareness of a need to diversify into other currencies and instruments such as gilt-edged stocks, ECU's or French franc notes. The one problem for the Japanese investor is always the question of marketability.

Hanson: Could you give an assessment of the various markets in Europe from the point of view of where Japanese companies might want to raise money?

Kimura: The first type of securities we have in mind for Japanese industrial and commercial companies



Mr. Koichi Kimura
Chairman of Daiwa Europe Limited and
Managing Director of Daiwa Securities Co. Ltd.

would help to further internationalise the yen. We are moving in the right direction but we need a variety of instruments in which to invest.

Hanson: What are your particular strengths compared to your Japanese competitors and the wider European based financial houses?

A Commitment to International Development is Daiwa's Strength

Kimura: I think our strength lies in our commitment for many years to international business. Comparatively, we have put more staff into the international area than any other Japanese securities houses and we have more internationally minded staff in important positions within the company.

We are now number two amongst the securities houses whereas five years ago we were number three. We have achieved this because of the strength of our international business. We have used our international strengths to drive our domestic business forward, because any kind of domestic business also involves an international flavour in the past few years. Compared to non-Japanese competitors our strength is our placing power. When you operate in international markets you must have a strong base to place issues and Japan has become a most important area for investment. Of course many non-Japanese houses have established themselves in Tokyo to tap this placement market. Yet we have a sales network across Japan and naturally we have easier access to the investor. Investors who used to confine themselves to the domestic market are now spreading into foreign paper. Where domestic offices used to concentrate solely on Japanese shares and bonds they have now moved far more into the area of foreign investments.

Hanson: How interested are you in acquiring a banking licence in London and what would you use it for?

The Need for a U.K. Banking Licence

Kimura: We would like a banking licence and we have approached the Bank of England. Our business is securities and this involves us in activities which require a banking licence.

For example, if we have issued bonds for a Japanese client and he wants us to hold the proceeds on deposit for a while, we cannot do that. Currently we are meeting this need through a banking arm in Amsterdam. However, we would like to change that as Europe is a substantial part of Daiwa's worldwide operations and London is the centre of that European commitment. With a banking licence we would like to be able to offer a comprehensive financial service under one roof.

Profile of Daiwa Europe Limited

Daiwa Europe Limited is the nerve centre for Daiwa's European business, coordinating activities throughout Daiwa's wide-ranging European network.

Daiwa Europe Limited was established in London in March 1981, assuming the business of the London branch of Daiwa Europe N.Y. Beginning with a representative office established in 1964, Daiwa has thus had a presence in this international financial centre for over twenty years.

With its experienced staff of 140, Daiwa London provides extensive professional marketing and dealing services for a variety of money-market instruments, notes, bonds and shares, mostly denominated in U.S. dollars or yen, as well as sophisticated research opinions and investment advice.

In the Euromarket, Daiwa Europe Limited has built a visible and respected presence in management groups and underwriting syndicates, supporting the reputation Daiwa has gained over the years as an active, professional underwriter for borrowers from throughout the world and as market-maker for a wide range of bonds.

Daiwa London also provides liaison to keep prospective European yen bond issuers informed of the possibilities available in the Japanese capital market and assists with issue preparations.

Daiwa Europe Limited is headed by its chairman, Mr. Koichi Kimura, who is a managing director of Daiwa Securities Co. Ltd. Resident in London, he also is responsible for overall operational control of Daiwa's European business.

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WORLD TRADE NEWS

Lawson in clash on trade outlook

BY CHRISTIAN TYLER, TRADE EDITOR

A DISAGREEMENT about Britain's trade prospects when North Sea oil revenues run out led to clashes between Mr Nigel Lawson, Chancellor of the Exchequer, and members of the House of Lords yesterday.

After two hours of questions which included some acid exchanges with several peers, Mr Lawson agreed with Lord Aldington, chairman of the Lords committee on overseas trade, that the main difference between them was whether Britain's deficit in manufacturing trade suggested a state of crisis was being reached.

Mr Lawson challenged Lord Aldington's use of the word "crisis". The Government was tackling, by supply-side measures, what he called the fundamental problems of an arthritic economy.

"What I dispute is that suddenly some new and totally different problem has arisen that is measured by the deficit on manufactured goods."

He said he expected a trade surplus in manufactures and invisibles to offset the deficit in food, raw materials, and eventually fuel.

But Lord Aldington and other peers said they had heard evidence from many other witnesses, including the City of London, to suggest that services could not take the place of manufactures.

REMOVAL of the ceiling on employers' national insurance contributions will be "a brake on exports and a tax on talent," according to the British Consultants' Bureau, Our Trade Staff reports.

Mr Michael Welbank, chair-

man of the bureau, says that the national insurance change will have a serious impact on the profitability of consultancies, which contribute nearly £1bn to British exports, and could "render a significant part of the export business non-viable."

Yesterday's argument comes at a time when capital goods exporters are protesting that the Treasury does not give them enough support, especially to match "soft" financing by other governments of overseas project business.

Much of the disagreement yesterday hinged on whether Britain's successful service industries could in future fill the deficit gap on traditional exports and in some new industries such as information technology.

There was also implied criticism of Treasury policy, even though Mr Lawson pointed out that the Government was spending nearly £1bn a year on subsidising trade credits and on other kinds of promotion.

Quoting recent improvements in export figures, investment, productivity and competitiveness, the Chancellor said the trade deficit in manufactures

services could decline alongside manufactures. Mr Lawson said: "I do find the whole drift of this conversation rather distasteful—sneering at services as if the 50 per cent of people employed in them were not in real jobs."

Lord Stoddart replied angrily: "You really must not accuse me of sneering at any sector."

In answer to other peers who quoted contradictory evidence from Lord Weinstock of GEC, Mr Lawson warned the committee "not to be misled by industrial pressure groups."

He said Lord Weinstock was "in the business of extracting money from the Government on a large scale," and "was proficent in the art of colourful hyperbole."

Pressed by a number of peers about the cutback in budgets for the Foreign Office and British Overseas Trade Board, Mr Lawson said funds were not limitless and the Government was trying to deploy money more efficiently and reduce public expenditure overall, for the general health of British industry.

But he repeated that Britain would not disarm unilaterally even while it sought multilaterally to contain the international competition in subsidised export finance.

Nicaraguan bananas on way to Belgium

By Hugh O'Shaughnessy

A consignment of 67,000 boxes of Nicaraguan bananas, banned under the Reagan administration's trade embargo from sale in the U.S., is due in the Belgian port of Ghent on Tuesday. They will be distributed in Europe by the Hamburg company of T. Port.

Herr Hajo Port, the company's managing director, said yesterday that under an agreement with the Nicaraguan exporters some 70,000 to 100,000 boxes a week would be marketed in Europe by his organisation for the foreseeable future.

T. Port which formerly traded with Standard Fruit signed an agreement with the Nicaraguan exporters last year. Tuesday's consignment will be the first delivered under the agreement and, Herr Port said, the first Nicaraguan bananas to be sold in Western Europe.

He forecast that Nicaraguan bananas would find a stable market in Europe. Colombian bananas, he said, were being sent to the U.S. to fill the gap left by the cessation of Nicaraguan shipments.

Voest Alpine wins Sch30bn steel order from Soviet Union

BY PATRICK BLUM IN VIENNA

VOEST-ALPINE, the Austrian state-owned steel, engineering and electronics group, has won a contract worth about Sch 30bn (£1.1bn) to supply basic steel materials to the Soviet Union.

The deal was signed yesterday at the company's headquarters in Linz, Lower Austria, by Mr Gleb Afanasiev, general director of Promyshlennost, the Soviet trading company. It is the largest single deal ever signed by Voest-Alpine with the Soviet Union.

Viest will supply 1m tonnes of steel plates and 1.5m tonnes of cold-rolled steel sheets, mainly for use in the motor industry. Deliveries will start in 1986, to be completed in 1990. The company will also be supplying 800,000 tonnes of tubes, castings and other materials for the Soviet oil industry.

These deliveries will start in 1987 and end in 1990. The company has built up a considerable amount of business with the Soviet Union over the years, regularly supplying materials to meet Soviet five-year plan requirements, as well as building major engineering and steel works in the Soviet Union.

In January, the company won a Sch10bn turnkey contract to build and equip a new steel core plant in Byelorussia.

The company's sales to Eastern Europe and the Soviet Union represent about 30 per cent of its total sales. The Soviet Union is by far its largest customer within Comecon.

A spokesman said yesterday that the deal may have been signed on the anniversary of the Austrian state treaty to which the Soviet Union was a signatory, as a sign from the Soviet Government to demonstrate its intention to continue to maintain good relations with Austria.

Trade between Austria and the Soviet Union has experienced a considerable boom in recent years. Austrian exports to the Soviet Union were worth about Sch14bn last year, up from over 30 per cent on 1983.

Austrian imports grew by more than 32 per cent last year to reach Sch19.8bn.

The company has been especially active in the past month, with two major contracts, one worth \$200m with Nigeria and another announced last week for \$2bn with Iran.

U.S. chief textile negotiator approved

By Nancy Dunne in Washington

DR CLAYTON Yeutter, president Reagan's nominee for U.S. trade representative, has approved the appointment of a former textile industry lobbyist to be U.S. chief textile negotiator.

The appointment has given rise to speculation that Dr Yeutter, a frequent advocate of "fair trade," will be tougher in negotiations than his predecessor, Mr Bill Brock, and more sympathetic with protectionist pressure in Congress.

Mr Charles Carlisle, most recently a special negotiator with the State Department, has already moved into his new job in the offices of the trade representative.

Yeutter is joining the State Department last October, he was president of the Man-Made Fibre Producers Association, a domestic textile lobbying group which is now pushing new legislation to roll back the growth of textile imports.

Mr Carlisle was also one of the founders of the Trade Reform Action Committee, a broad-based group of industries and unions hurt by imports. Previously he was vice-president of St Joe Minerals and a foreign services officer.

Peking hits at U.S. barriers to trade

BY OUR PEKING CORRESPONDENT

TRADE BARRIERS in the U.S. and Europe were strongly criticised yesterday by a senior official of the Foreign Economic Relations and Trade Ministry, who blamed them for slowing the growth of China's export market.

The visit of U.S. Commerce Secretary, Mr Malcolm Baldrige to Beijing for trade talks has failed to soothe the Chinese Government, which is still angered by last year's U.S. decision to tighten textile import rules.

At a press conference to mark the end of the third meeting of the Sino-U.S. Joint Commission on Commerce and Trade, a ministry spokesman said "various factors" were hindering economic relations between the two countries.

They included U.S. legislation and some restrictions to imports from and exports to China, and the transferring of technology, and extending credit to China," he said.

The Chinese Foreign Economic Relations and Trade Minister, Zheng Taubin, will

visit Brussels next week to sign a long-term trade agreement with the European Economic Community. The signing will mark the 10th anniversary of diplomatic relations between the EEC and China.

The EEC agreement will contain no specific new trade deals, but provide that "in principle" trade between China and the EEC should increase.

Asked what hindered bilateral trade with the EEC, which accounts for 12 per cent of China's overseas trade, the spokesman condemned trade barriers.

"One of the problems is that Chinese exports are somewhat restricted by the EEC," he said.

Another is that the products of Western European countries should be more competitive in price and quality. In that way, China can import more from the EEC."

On U.S. trade, the spokesman criticised restrictions on Chinese products, and said the tightening of textile laws had affected both China and Hong Kong.

China in bid to improve links with E. Europe

BY LESLIE COLLITT IN EAST BERLIN

THE MOST senior Chinese official to visit Eastern Europe since Moscow's breach with Peking 25 years ago — deputy Prime Minister Li Peng — begins talks with East German officials in East Berlin today.

His trip is part of Chinese moves to improve relations with both the Soviet Union and Eastern Europe.

Earlier this year, Li conferred with the Soviet deputy Prime Minister, Mr Ivan Arkhipov, on improving relations, and with the Soviet leader, Mr Mikhail Gorbachev. Li is expected to sign a five-year trade pact with the Soviet Union next month.

From East Berlin, he will travel to Poland and Hungary at the head of a high-powered delegation which includes the

Chinese Vice-Foreign Minister, Qiu Qichen, head of the Chinese team negotiating with Moscow.

In recent weeks, the Chinese ministers for telecommunication and culture have visited East Germany, while an East German "friendship" delegation toured China.

Although relations have not been restored between their Communist parties, China's party leader, Hu Yaobang, recently sent a personal message to East Germany's leader, Herr Erich Honecker, expressing the wish to improve ties.

The East German media now reports favourably on China after nearly 20 years of news blackout.

Japanese and Canadians in telecommunications talks

BY CARLA RAPOPORT IN TOKYO

NIIPPON TELEGRAPH and Telephone, Japan's telecommunications giant, is in talks with Northern Telecom of Canada on the possibility of sourcing some of its equipment from the Canadian group.

NTT said yesterday that a decision on potential purchases should be agreed by the end of this year. If the decision is favourable, it will mark the first significant order for foreign telecommunications equipment by NTT.

The Japanese group has traditionally purchased all its major telecommunications equipment from Japanese companies, such as NEC, Fujitsu and others.

Japan runs a huge surplus in the trade of telecommunications equipment, which has put pressure on the Japanese to widen up their procurement policy to include foreign companies.

NTT confirmed that it has had informal approaches from AT & T, ITT and GTE from the U.S. on possible purchases, but formal negotiations with these companies have not yet begun.

With regard to "Adats," Dr Buehrle said that this was also being looked at by the U.S. Army and "two other Nato countries" and by the Swiss Army. Delegations from third countries had, he added, been invited to U.S. Army tests of the system.

Canada air defence order 'unlikely before 1986'

BY JOHN WICKS IN ZURICH

THE CANADIAN Government is unlikely to decide on the placing of its recently announced air-defence contract until "1986 at the earliest."

This was stated in Zurich yesterday by Dr Dietrich Buehrle, chairman of Oerlikon-Buehrle Holding. The Swiss group has two offers on the Canadian short list, one of them the "Adats" anti-tank system of its military products division, the other a low-level air-defence system from its Contraves subsidiary.

The Swiss would be general contractors in both cases, co-operating with Litton Canada and Martin Marietta in the "Adats" contract or with Searg World Trade and Raytheon for the Contraves deal.

With regard to "Adats," Dr Buehrle said that this was also being looked at by the U.S. Army and "two other Nato countries" and by the Swiss Army. Delegations from third countries had, he added, been invited to U.S. Army tests of the system.

Call to keep MFA intact

By Anthony Moreton, Textiles Correspondent

THE BRITISH clothing industry faced a prosperous future under the Multi-Fibre Arrangement (MFA) was allowed to continue.

This was stated in London yesterday by Mr Norman Sussman, chairman of the British Clothing Industry Association, at its annual meeting.

The industry's success in recent years had been created, he said, within the framework of stability provided by the MFA, which had given it the confidence to invest.

It is therefore paramount that the MFA is not allowed in character. The day is still far distant when the true spirit of reciprocity will be reflected in international trade.

"Until that day arrives, the existing framework must be kept intact."

Mr Sussman was speaking against the background of the announcement last week that the Government would seek a more liberal approach when the MFA came up for renewal next year.

The MFA, which regulates some 60 per cent of world trade in textiles and clothing, was introduced in 1974 to regulate the growth of imports from low-cost suppliers and allow Western industry time to re-organise.

It runs out in July 1986 and the Government has said that any extension must be seen as part of wider trade talks to liberalise the flow of goods.

Cairo power plant finance terms agreed

By Tony Walker in Cairo

CO-FINANCIERS of a fourth 1,000MW unit for the new Shoubra el-Kheima power station in Cairo have reached agreement with the Egyptian Government on terms for the \$156m (£130m) project.

The U.S. Agency for International Development (AID) has made a grant of \$55.4m, the extra unit of the Bechtel-designed power station. The station will provide up to 75 per cent of Cairo's electricity when the first three units are in service by early next year.

Others participating in the financing of the fourth unit are the African Development Bank, the European Investment Bank, the Italian Government, Japan's Overseas Economic Co-operation Fund and the Canadian International Development Agency.

Egypt's Electricity Authority will meet local currency costs equivalent to \$21m, calculated at 0.70 piasters to the U.S. dollar, a sum of about \$21m.

Final agreement on Shoubra's extra unit is expected to be signed by the middle of the year. Expected completion of Shoubra's first stage which is some 18 months ahead of schedule is one of the Egyptian construction programme's success stories.

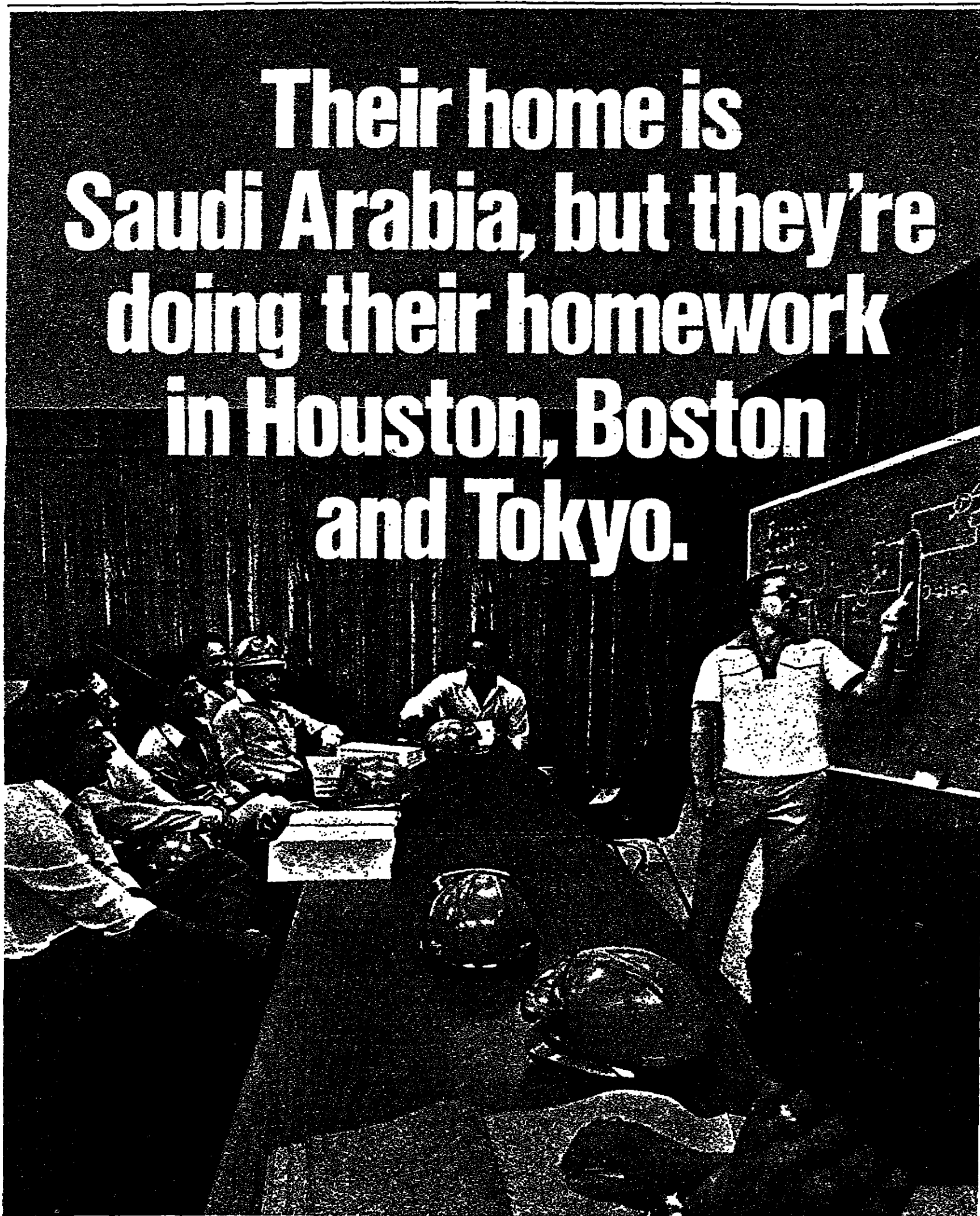
Eastman Kodak International Capital Company, Inc.

Notice to the Holders of 4 1/2% Convertible Guaranteed Debentures Due 1988 Convertible into Common Stock of Eastman Kodak Company

Notice is hereby given that the conversion price of the 4 1/2% Convertible Guaranteed Debentures Due 1988 of Eastman Kodak International Capital Company, Inc. (the "Company"), common stock of Eastman Kodak Company (the "Common Stock"), has been adjusted, effective as of the close of business on April 26, 1985, to \$65.00 per share of Common Stock.

A. P. DONOVAN, Secretary

May 16, 1985



They come from cities like Riyadh, Yanbu and Jubail. But they're living and learning in Houston, Boston and Tokyo. Learning the world's most advanced technological skills from our joint venture petrochemical partners like Exxon, Mobil and Mitsubishi. Skills they'll put to good use when they return home to Saudi Arabia.

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Ford UK makes first trading loss in 13 years

BY JOHN GRIFFITHS

FORD UK yesterday blamed overcapacity and fiercely competitive market conditions throughout Europe for a £14m operating loss last year—the first since 1971 in spite of achieving record turnover.

Had it not been for £74m received in interest, mainly on £726m in loans to its U.S. parent company, it would also have made a loss at the pre-tax level, instead, it made a pre-tax profit of £80m, compared with £174m pre-tax and £38m at the operating level in 1983.

The sharp deterioration in Ford's financial performance has led the company's chairman, Mr Sam Toy, to give a warning of shortfalls in the funds needed for future investment, more rationalisation within the UK operations and the need for further productivity improvements from the UK workforce of 56,100.

Mr Toy said the results reflected a "serious trend of declining profitability since 1979" and he gave a warning that market conditions, which have led most of Europe's volume car makers into heavy discounting and "soaring marketing costs" would continue to intensify.

Ford's net profit was £31m an apparent improvement over the £103m net loss recorded in 1983. However, in that year it made "one-off" provisions of £200m to take account of capital allowances and corporation tax charges and £45m for its foundry operations closure. Last year extraordinary charges totalled only £13m—intended to provide for further rationalisation which has yet to be announced.

Group turnover rose by 4.7 per cent to £2.75bn (£2.58bn). Ford sold a total of 653,000 vehicles, 579,000 of them in the UK. The proportion of the total produced in the UK rose from 53.8 per cent to 57.3 per cent.

This, together with rising production of engines for export to Ford's continental plants, helped the group to cut its balance of trade deficit to £501m from £873m in 1983. Imports fell by £29m, while exports rose to £380m from £234m in 1983.

Car production fell, however, by 14.1 per cent for which Mr Toy largely blamed industrial stoppages. The company said vehicles lost to disputes more than doubled last year to 63,000 from 29,000.

Cabinet split over plan to end house monopoly

BY SUE CAMERON

SENIOR members of the Cabinet are split over the Government's plans to end the solicitors' monopoly on house conveyancing (the legal transfer of property).

Mr Leon Brittan, the Home Secretary, and Lord Hailsham, the Lord Chancellor, are understood to be fighting to keep banks and building societies out of the conveyancing market.

If they win their battle, they will force the Government to break a written guarantee given to Mr Austin Mitchell, a Labour MP, at the start of last year.

Mr Brittan and Lord Hailsham are being opposed by Mr Norman Tebbit, Secretary of State for Trade and Industry, whose department is

responsible for competition in the professions. Mr Tebbit is believed to have the backing of the Prime Minister.

Ministers had been expected to make a statement on the ending of the solicitors' conveyancing monopoly tonight during a House of Commons debate on the Administration of Justice Bill. But last night it was unclear whether the Cabinet would have resolved its differences in time for a statement to be made.

Lord Hailsham and Mr Brittan are thought to be arguing that it would be against the public interest to allow solicitors working for banks and building societies to do conveyancing for their employers' customers.

GANNET CLUSTER OF OIL AND GASFIELDS TO BE DEVELOPED TOGETHER

Shell plans £2.5bn North Sea project

BY DOMINIC LAWSON

SHELL has revealed plans for a £2.5bn development of a cluster of five North Sea oil and gas fields. It is the largest capital sum yet earmarked for a single North Sea project, although some previous developments were more expensive after cost overruns.

Four of the fields are known as the Gannet cluster, lying 112 miles east of Aberdeen, Scotland. The fifth field is Kittiwake, 26 miles north-west of the Gannet cluster. Total recoverable reserves of the five fields are estimated at 220m barrels of oil and 800bn cubic feet of gas.

It is the first proposal to develop a cluster of small North Sea oil and gas fields as a single project, sharing processing and transport facilities.

The Gannet development has already been the subject of controversy after the award last month of £13m worth of orders for the early project design work. This went almost entirely to UK-owned companies.

The dominant U.S.-owned companies, such as Bechtel and Foster Wheeler, believe Shell originally wanted to select different contractors for the work, but were pressured by the Department of Energy's Offshore Supplies Office (OSO) to give the work to UK companies. Shell said yesterday that, as regards the rest of the project, "there is a fundamental pressure to buy British, but you must ask the OSO what its thoughts are."

The construction of the jackets and topsides for the Gannet plat-

forms will provide more than 8,000 jobs over about three years. The equipment and facilities obtained from suppliers could provide several thousand more jobs, Shell said.

Shell and its partner Esso are now holding talks with the Department of Energy about the proposals. The companies are likely to seek formal government approval next year. The fields could start production in 1991, subject to that approval.

Shell plans a main processing platform for the Gannet central field. The Kittiwake, Gannet West and Gannet East fields will have unmanned fixed platforms. Gannet North may be developed by means of an automatic subsea production system.

The method of disposal of the oil

has yet to be decided, but it is possible that a dedicated pipeline could be constructed.

Mr Peter Everett, managing director of Shell UK Exploration and Production, said yesterday: "Gannet is a significant pointer to the future. Schemes of this type will play a major part in the drive to develop the small fields we need to ensure high levels of oil and gas production well into the next century."

British Petroleum has made a gas discovery in the Dutch sector of the North Sea. The well in the Dutch block P/2 tested gas at a stabilised rate of about 10.5m cubic feet a day. BP has a 43 per cent stake in the discovery. The next largest partner is Phillips Petroleum with 18 per cent.

Phillips will not see the results of the discovery, because the U.S. oil company announced yesterday that it was putting up for sale all its Dutch North Sea interests.

Phillips combined this with an announcement that it will sell its half share in Philmac Oils, a UK company which operates a 13,000 barrel a day bitumen refinery at Eastham on the Manchester Ship Canal.

The sales are part of Phillips' drive to raise about \$2bn to finance its recapitalisation, which repelled a bid from Mr T. Boone Pickens, the U.S. corporate raider.

It had been thought that Phillips might sell its UK North Sea interests to help raise the cash, but it appears that Phillips wants to keep those interests at all costs.

Regulatory body will monitor price of gas industry supplies

BY OUR ENERGY STAFF

THE PRICE that the British Gas Corporation pays for future supplies will be covered by the gas regulatory body planned by the Government to monitor the gas industry after privatisation, Mr Alick Buchanan-Smith, the Energy Minister, said yesterday.

This appears to cast further doubts on the ability of British Gas to take commercial decisions free of state interference, once it is in the private sector. When Mr Peter Walker, the Energy Secretary, announced the privatisation plans last week, he mentioned only gas prices to the consumer as the remit of the new regulatory body.

British Gas yesterday described the minister's comments as "most surprising." The corporation pointed out that, under the terms of the Oil and Gas Enterprise Act of 1982, the Government formally relinquished its rights to arbitrate in the event of any disagreement on prices between British Gas and its suppliers, the major oil companies.

The oil companies would probably welcome the Government's renewed willingness to intervene in this way, since they are worried that as a private sector monopoly, British Gas could become an even stronger opponent at the negotiating table. But British Gas is likely

to fight fiercely any further constraints on its commercial freedom.

The most recent dispute between the Government and British Gas came over the Government's veto of the corporation's long-cherished plans to import about £27bn of gas from Norway's Sleipner field. British Gas claimed that without the deal, it would be short of gas in the mid-1990s, to meet UK demands.

Mr Buchanan-Smith refused to be drawn on whether the Government would be able to veto a future such deal by British Gas, after the corporation ceases to be a shareholder. But he conceded that the Government would have "a continuing interest" in such matters and added that such a deal would require a pipeline "for which the new company would require authorisation from Government."

Mr Buchanan-Smith admitted to MPE that there could be a shortage of UK-produced gas in the 1990s, but that if that happened, imports on a smaller scale than those envisaged from Sleipner would be feasible.

In a memorandum submitted to the House of Commons energy committee yesterday, the Government claimed that because of the veto of the Sleipner deal "there is scope for

net tax receipts to range up to £250m a year higher on average throughout the 1990s."

This would be the result of UK gas production taking the place of Norwegian supplies.

The National Coal Board warned yesterday that it would halt all negotiations on a new colliery closure procedure if pit supervisors implement a ban on overtime, which could cut production by about a third.

The board's warning came as leaders of the National Union of Mineworkers in Nottinghamshire announced that their members had voted by three to one to oppose rule changes being put forward by the union's national leadership which the area sees as aimed at reducing its autonomy within the union.

The vote—15,157, or 73 per cent of those voting, in favour and 5,631, or 27 per cent, against—is likely to enhance further the possibility of the moderate Notts area breaking away from the national union, though it is still far from clear whether the national leadership will be able to achieve the two-thirds voting majority required to bring in the constitutional changes at the union's annual conference in six weeks' time.

BR to cut 5,000 workshop jobs

BY ANDREW FISHER

BRITISH RAIL Engineering (BRE) is to shed nearly 5,000 jobs over the next two years, it confirmed yesterday. It plans to shut its historic Swindon works, employing 2,300 people, as early as next March.

The proposed job cuts, about 1,000 more than the figure given to trade unions last May, follow a 13 per cent drop in the past year in repair and maintenance work for British Rail, which has been speeding up its investment in new trains. The job cuts, which include 1,200 in Glasgow, produced a sharp reaction from trade union representatives. "We will use all our industrial strength to alter this decision," said Mr Harold Sealey, the Swindon executive member of the National Union of Railwaymen (NUR).

It is NUR policy to resist closures with industrial action. NUR officials met yesterday to discuss the BRE job cuts, but such action can only be decided by the NUR executive committee, not due to meet until next Thursday.

More than 12,000 Scottish members of the NUR held a one-day strike last month in protest at the planned rundown of jobs at the BRE works in Glasgow. BR said the strike cost around £200,000.

The announcement of the Swindon closure will cast a cloud over

this summer's celebrations of the 150th anniversary of the Great Western Railway. Unions will meet BRE again on May 29 for further talks on the job losses. The NUR said it was concerned about the speed of the Swindon closure, as well as the scale of the total redundancies.

BRE said it hoped most redundancies could be achieved by natural wastage. With the Swindon closure and the rundown of Glasgow from 1,830 jobs, the main BRE sites will be at Crewe (4,100 jobs, with 180 to go), Derby (5,350 at two works, with 120 to go), Doncaster (3,000, with 350 to go), Eastleigh near Southampton (2,400, with 400 to go), Wolverton, near Milton Keynes (2,100, with 140 to go), and York (2,650, with 120 to go).

The redundancy programme will bring the BRE workforce down to some 20,500 people. Five years ago, it employed 35,000. The company closed the Shildon wagon works in County Durham last year. Turnover in 1983 was down to £443m from £478m in 1982, but profits were up to around £10m from £8.5m.

Most of BRE's workload comes from repair and maintenance for BR, though the company is building up its export business.

Jobs decline, Page 5

Optica observation aircraft crashes

AN OPTICA light aircraft, a revolutionary UK design with a glass observation bubble, crashed yesterday on its first day of service with Hampshire police. The crew of two policemen were killed.

The Optica, designed by Mr John Edgley, was the first production model and had received its certificate of airworthiness in February. The aircraft was owned by Air Foyle of Luton, Bedfordshire, and was on charter to the police for observation work.

Edgley Aircraft has 84 orders for the Optica, each worth £139,000, giving a total order book of about £11.6m. The company is based near Salisbury, Wiltshire.

The crash happened as the Optica was circling a marketplace in Ringwood. The aircraft, according to witnesses, suddenly banked away and dived into the ground.

ROLLS-ROYCE wants the development of a high-power engine for the European fighter aircraft to be a "strategic step towards a unified European military aero-engine industry," the company said on the eve of the meeting of defence ministers in Rome to discuss the Eurofighter.

This is the first time Rolls-Royce has called for a single European engine industry. Snecma, the state-owned French manufacturer, wants its proposed lower-powered M-88 engine to be used for the European fighter. Snecma wants France to have the dominant role in the development and production of this engine.

In sharp contrast, Rolls-Royce favours full European collaboration. LABOUR PARTY inquiry into the policing of the recent miners' strike has called for a Royal Commission to examine the constitutional position and control of the police.

It also urged an inquiry into allegations of police violence, miners' violence and erosion of civil liberties during the strike.

BRITAIN should become a full member of the European monetary system, according to the Confederation of British Industry. Mr Ken Edwards, its deputy director, said the CBI believed this in spite of the recent rise of the pound against the D-Mark.

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UK NEWS



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S. African group to take stake in Kunick

By Our Financial Staff

KUNICK LEISURE, the rapidly expanding unquoted group headed by Sir Fred Pontin, is to raise around £3.74m by the sale of 40 per cent of its stock to Kersaf Investments, the South African hotel and leisure group.

In the wake of the deal, which follows the £2.52m placing with UK institutional investors in March of this year, Sir Fred will make his long-threatened move of stepping down as chairman and handing over to Mr David Hudd.

For some time it has been thought that Kunick would be the next leisure company to come to the Unlisted Securities Market (USM). Kunick will be paid for its shares via arrangements which have been made with S.G. Warburg, the merchant bank, and broker Rowe & Pitman, Akroyd for 2.66m Kersaf shares placed with UK institutional investors at a price of 38p each.

The whole arrangement is dependent on approval by Kunick shareholders, on listing being granted for new ordinary shares of Kersaf on the Johannesburg Stock Exchange, on the waiving by the takeover panel of the obligation to make a general offer and of other regulatory approvals.

Kersaf itself is about to undergo major reorganisation as a result of which it will become a subsidiary of Safmarine and Rennie Holdings.

After this it will become a holding company with a 73 per cent stake in the UK-based Sun International Hotels, which operates hotels, resorts and casinos in South Africa and Mauritius, along with interests in Southern Sun Hotel Holdings (South Africa's largest hotel group) and a film and television company.

Kersaf said last night that Kunick will be a principal vehicle for Kersaf's expansion in the UK and European leisure and entertainment sector, and it will be seeking to grow by acquisition.

Kersaf's Mr Sol Kerner will join the Kunick board.

Survey finds London and Paris among the cheaper world cities

BY ARTHUR SANDLES

THE CONTINUING strength of the dollar has helped to keep many US cities among the most expensive places in the world for the business community. Only notoriously costly cities like Lagos, Tokyo, Cairo and Tehran are more punishing on the commercial pocket than Chicago, San Francisco and New York.

The latest survey of executive living costs around the world by Business International suggests that London is once again a bargain basement. It is now 66th in the world league table, cheaper than Singapore (14th) Hong Kong (34th) and Paris (52nd).

According to the survey, Lagos is the world's most expensive business city for the fourth year in succession with an index of 146 against a base level of New York at 100. The sheer scarcity of products in the Nigerian capital pushes up the price of many items. Researchers found a kilo of rice to cost \$17.

The survey was carried out at the end of January, when the pound's exchange rate to the dollar was \$1.11.

The most expensive city in Europe was found to be Oslo, which was still 13 per cent cheaper than New York. The Swiss cities of Zurich and Geneva were next, with costs about a quarter less than New York. Lisbon is still the cheapest business base in Europe (33 per cent of New York levels) in spite of a 28 per cent inflation rate.

This rate of inflation, however, pales before those of Latin America. Buenos Aires saw 865 per cent inflation and Rio de Janeiro 218 per cent. "These cities remained bargains, however, as living costs were contained in dollar terms," the survey comments. Rio's index was 46, one of the world's lowest.

The survey is used by many companies around the world as a basis for salary adjustments and other payments. Comparisons include food, cars, utilities, clothing, domestic help and entertainment. The researchers stress that local housing rental costs are not included. Business International (Human Resources Division) 12 Chemin Rieu, Geneva, Switzerland.

THE WORLD'S MOST EXPENSIVE CITIES IN 1985

City Ranking	City	Index (NY = 100)	% Increase from Jan 84 to Jan 85
1.	Lagos	146	27.0
2.	Tokyo	118	14.5
3.	Tehran	116	14.5
4.	Cairo	114	15.0
5.	Chicago	102	3.5
6.	San Francisco	101	3.5
7.	New York	100	0.0
8.	Taipei	100	6.0
9.	Los Angeles	99	3.5
10.	Washington DC	98	3.5
11.	Beijing	95	n.a.
12.	Houston	97	3.5
13.	Libreville	97	7.5
14.	Madrid	96	3.5
15.	Singapore	95	2.5
16.	Algeria	95	2.5
17.	Paris	70	5.0
18.	Rome	68	10.0
19.	Frankfurt	65	2.5
20.	London	63	0.0

*The weighted index is based on: shopping basket of food items, alcoholic drinks, housing, household appliances, personal care items, tobacco, utilities, clothing, domestic help, recreation and entertainment, transport.
**This annual inflation indicator is based solely on the price movements from January 1984 to January 1985 of the items included in the index and should be considered to be "inflation for executives," as it takes into account the purchasing habits of this particular group.

Jobs in industry decline again

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A FURTHER 11,000 jobs were lost in manufacturing industry in March, according to the latest official figures published yesterday. They showed that total employment in the manufacturing sector fell by 27,000 in the first three months of the year to 5,387,000. This was 40,000 fewer than a year earlier.

The number of jobs in manufacturing industry has been declining for many years as new jobs have been created elsewhere in the economy, mainly in the service sector. The latest Department of Employment figures suggest an accelerating decline in recent months in spite of evidence that output and orders in the manufacturing sector are buoyant.

The 27,000 decline in jobs in the first quarter of this year compared with a rise of 2,000 in the final quarter of 1984 and an average decline of only 7,000 in the second and third quarters.

The number of jobs lost in the first quarter of 1985 was almost the same as the figure for this year. It may be, therefore, that the seasonal pattern has been changing and that this is not fully reflected in the normal correction for seasonal variations made by the department. The sharp rise in interest rates during the sterling crisis in mid-January, with uncertainties about the duration of the miners' strike, may have given a temporary jolt to manufacturers' confidence early in the year.

The latest survey of manufacturing industry by the Confederation of British Industry, in April, suggested that in recent months overall employment was roughly static. The CBI survey showed that larger companies were still cutting back their labour forces quite sharply, although smaller companies were taking on labour.

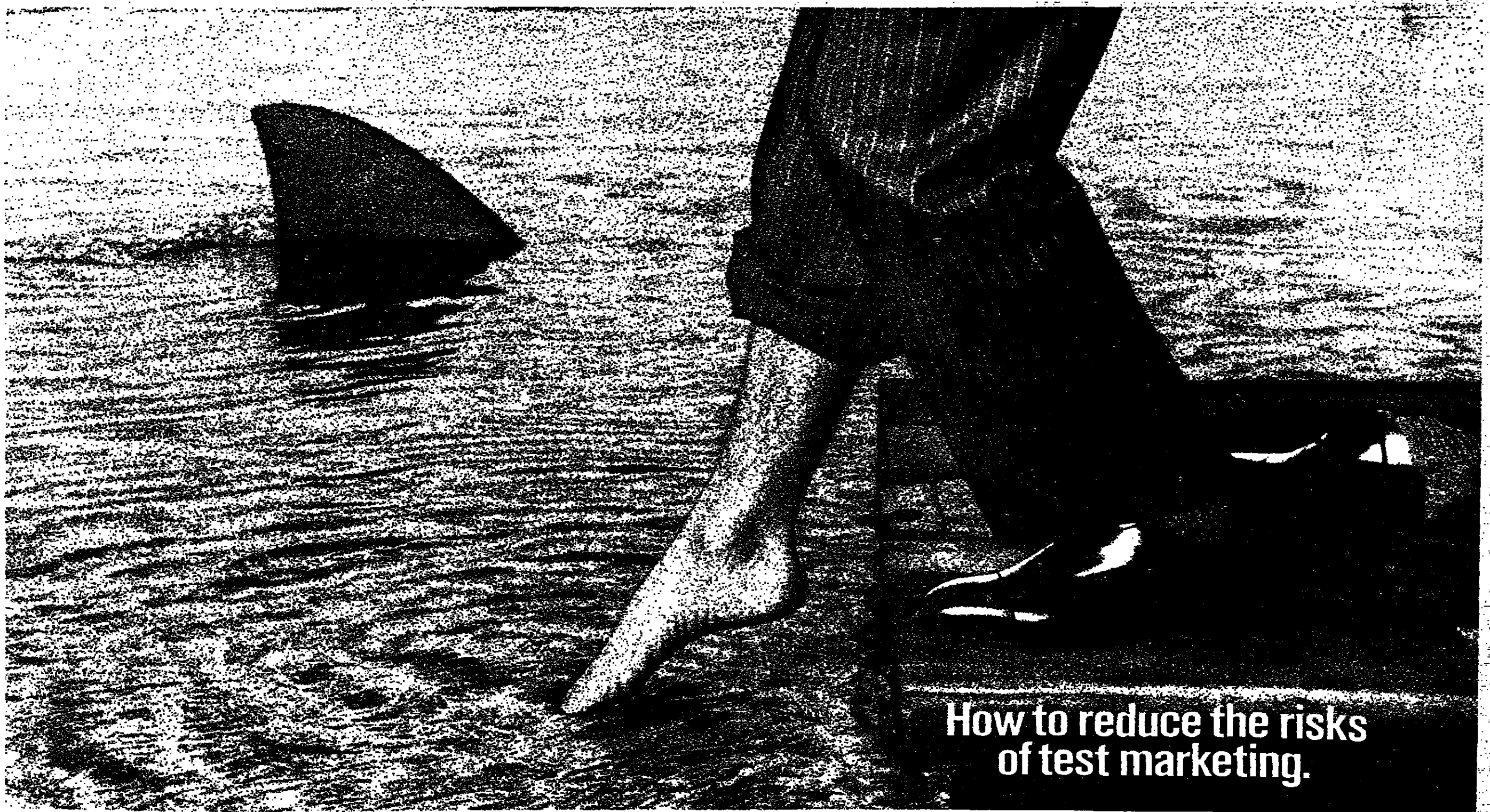
The latest unemployment figures which reflect the labour market in

the whole economy have suggested some acceleration of the rate at which jobs are being shed, with the average monthly rise in unemployment up to 17,800 in the three months to April, compared with 10,000 in the three months to January.

Yesterday's figures do not give the estimated employment total for the whole economy in the first quarter of this year. Revised estimates show that the total number of jobs rose by 343,000 in the 12 months to the final quarter of 1984 when the figure was 23,638m.

The figures also showed that average earnings rose by 9.1 per cent in the 12 months to March. This partly reflected the unwinding of the miners' strike, so that the official estimate of the underlying rate of increase is 7.4 per cent, the same as for the previous eight months.

Average earnings in manufacturing industry rose by 9.4 per cent in the 12 months to March.



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UK NEWS

Managers tried to buy state bus group

By Sue Cameron

THE STATE-OWNED National Bus Company (NBC) has revealed that its top managers tried to organise an employee buyout of the entire group some 18 months ago.

They were told by ministers that such a scheme was "politically naive" because the Government could not countenance selling a monopoly into the private sector.

Last week's announcement that the Government is planning to sell the state-owned, monopolistic British Gas Corporation to the private sector - in one piece - has infuriated many of NBC's top executives.

Some feel that the decision on British Gas adds insult to their injury, coming on top of the Government's decision to sell the state-owned British Airways - which also has a near monopoly in many areas - to the private sector.

NBC's top managers claim their group is not a monopoly. They say it has only some 3 per cent of the total travel market in Britain, and that it has to compete against cars and against the state-owned British Rail.

NBC is due to be privatised after the deregulation of local bus services. No decision has yet been taken as to whether the group should be split into a large number of small companies before being sold off, or privatised in a small number of large pieces.

Both the Government and NBC have now appointed outside consultants - Price Waterhouse for the Government and Barclays Bank for NBC - to advise on privatisation proposals.

Some senior people in NBC have evidently not given up all hope of a management-led employee buyout for the entire group. They believe the survival of a privately owned National Bus, intact and able to continue for a while with some cross-subsidisation, could ease some of the problems they are predicting with bus services after deregulation.

NBC said yesterday that the UK's network of local bus services was being "put at risk" by the Government's plans to deregulate the industry and introduce greater competition into the market. It said that rural bus routes would be the prime candidates for cuts.

Radical reform at the stock exchange

London trading begins in currency options

BY ALEXANDER NICOLL

THE London Stock Exchange takes a significant and aggressive step in its reformed future today when Mr Nicholas Giordano, president of the Philadelphia Stock Exchange, formally opens the first currency options contract to be traded on a British exchange.

Options are the boom instrument this year on the world's financial markets. In London, the stock exchange's existing options on 30 equities, a stock index and short-dated government securities have taken off after seven years of struggle, with the introduction of British Telecom options after last year's flotation.

International banks, especially in London and the U.S., have meanwhile developed sophisticated currency options for their corporate customers. In the U.S., the Philadelphia exchange has had remarkable success with traded currency options, and other exchanges have shown booming growth in options on other financial instruments, notably treasury bond futures.

An option, whether it is on currencies, equities, or futures, provides the buyer with the right, but not the obligation, to buy or sell a fixed amount of the underlying entity at a fixed price at any time before a specified expiry date.

Like futures contracts, options have become popular because of the volatility of financial markets. They are one of a range of methods that market participants can use to hedge, or protect, their positions against sudden fluctuations. They are also attractive to speculators who stand to make large profits from relatively small investments.

The foreign exchange markets have proved spectacularly volatile since floating exchange rates took effect in 1973, and have thrown up various means to enable those exposed to sudden movements, such as banks or companies with foreign currency receipts or commitments, to protect themselves. In Britain, the main method has been the forward market operated by banks active in the spot exchange markets. This simply locks the participant in to a fixed rate at a specified time in the future, generally closely related to the interest rate differential between the two currencies involved.

In the U.S., a currency futures market developed in Chicago, offering tradeable commitments to buy or sell fixed amounts of currency at a fixed price at a specified time in the future.

In Britain, the London International Futures Exchange (Liffe) also introduced currency futures in 1982, but the contracts have attracted only small volume. In a hotly competitive atmosphere, both the stock exchange and Liffe, which will itself begin trading currency options on June 27, are each hoping that options will attract greater interest from financial institutions.

For some investors, options have advantages over futures. The buyer's risk is limited to the price of the option. A buyer of a currency option obtains insurance against an adverse movement in an exchange rate but still retains the opportunity to benefit from a favourable exchange rate movement.

The contract which will begin trading today is a sterling/dollar option with a value of £12,500 - half the size of Liffe's, but identical to the contract traded in Philadelphia. The London exchange hopes to make its trading "fungible" with Philadelphia's, meaning that a contract bought in London in the morning could be sold later in the day in Philadelphia. But this still requires regulatory approval.

Since the currency and stock markets have different participants, the London exchange will today for the first time open its floor to banks, in a prelude to the membership changes which will take place amid the current radical reform of the exchange.

Other "big bang" changes are pre-announced today. Market-makers in currency options, including Standard Chartered Bank, Rudolf Wolff and two established jobbers, Akroyd & Smithers and Smith Brothers, will be able to trade both as principals and as agents for their clients. This "dual capacity" has been barred but will become widespread after the exchange's reforms.

Bank of America has also applied to be a market-maker in currency options.

A further harbinger of the future are commissions, set by individual

brokers rather than the fixed scales which have been the norm on the exchange until recently.

Both brokers and potential users believe that a healthy currency options market could develop in London, though most doubt that there is room for sufficient liquidity to accommodate both the stock exchange and Liffe contracts. Both plan to introduce other currencies, led by the D-Mark, soon after sterling/dollar start-ups.

Typical users of the market - especially buyers of options - are likely to be banks wishing to hedge the positions they have taken by selling, or "writing," large options for their corporate customers; British companies wishing to protect themselves, for example, against an erosion of the value of expected dollar receipts by a fall in the dollar's value; or investment managers with, for example, a portfolio of dollar-denominated investments that would suffer from a dollar fall.

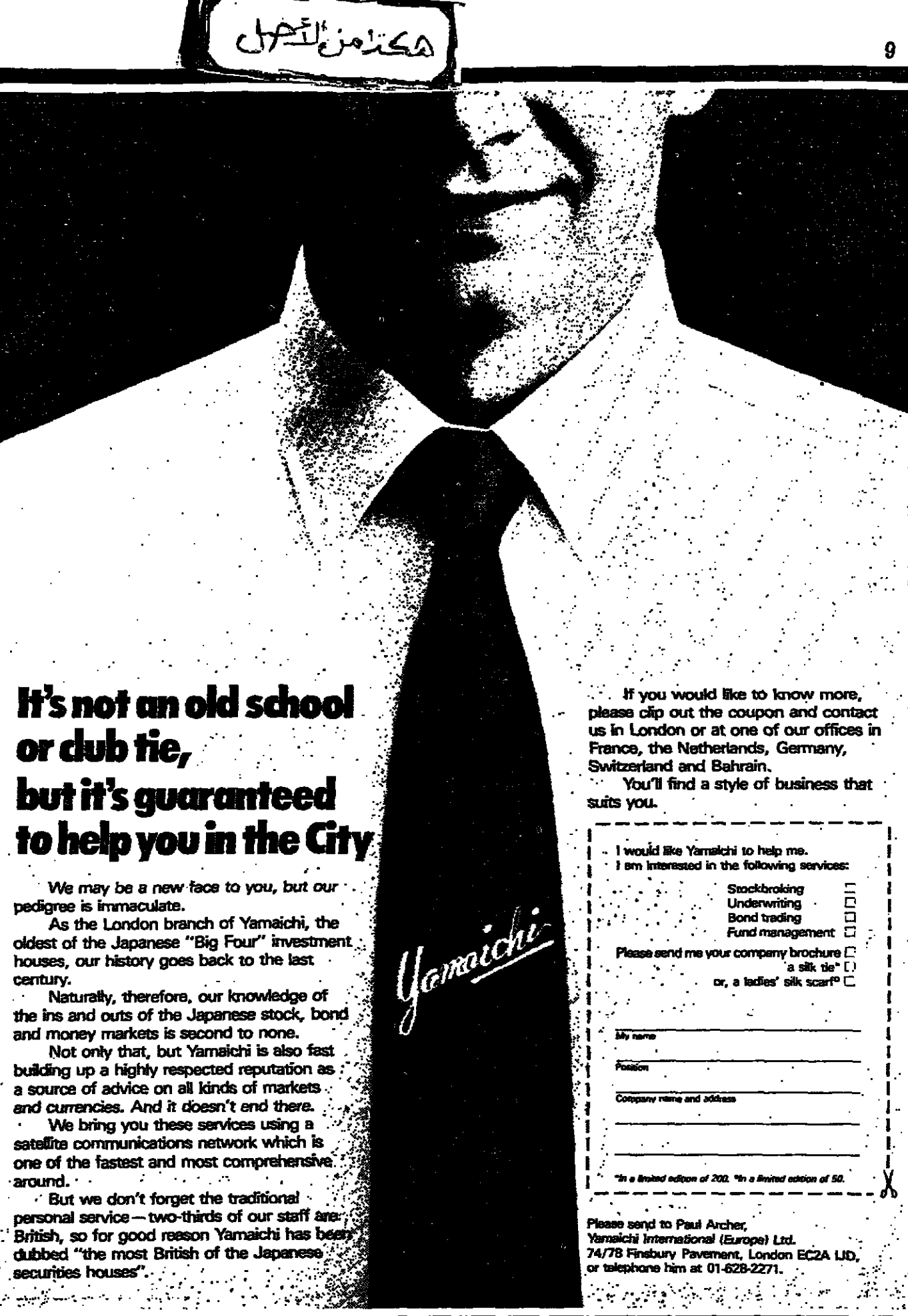
Although the fundamental reasons for using the options market are simple - whether they be for hedging or speculation - the actual range of courses of action available to participants is broad. Small investors would be wise to educate themselves before plunging in.

Options are divided into "calls," which provide the right to buy, in this case, £12,500, and "puts," which give the right to sell the same amount. Within these divisions, there are "series" of different possible prices at which options could be exercised, ranging on either side of the current market price - in this case, the dollar/sterling spot exchange rate.

The further variable is the expiry date, spread at three-month intervals.

Like futures contracts, few options actually produce a "delivery" of the underlying entity because market positions are generally closed out before expiry or exercise. The profit, or loss, of most traders will simply be the variation in the premium, or price of the option itself, between the purchase and sale. Many options will, in any case, expire worthless because the spot exchange rate never comes near the specified exercise price.

9



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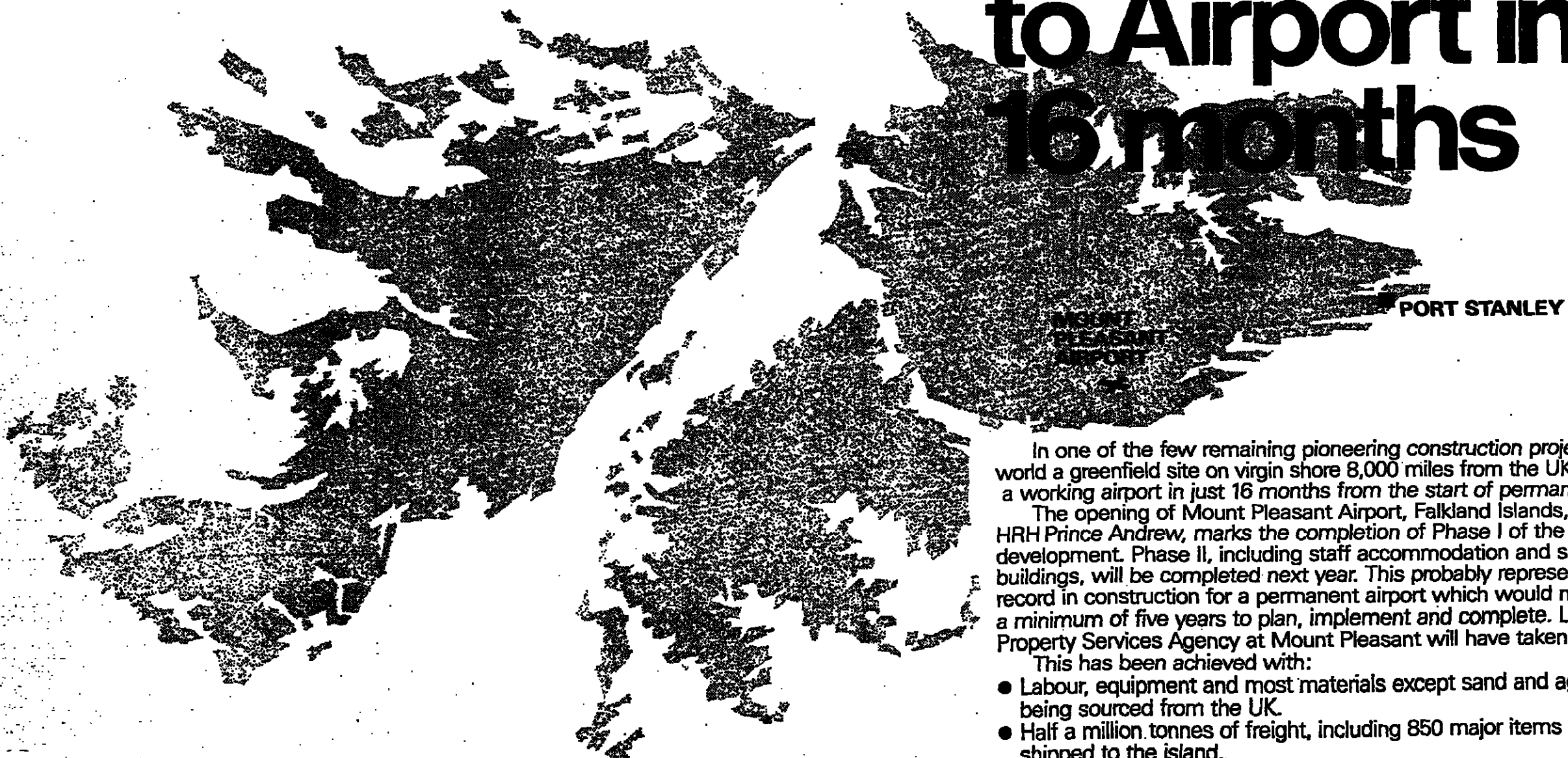
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Peat Bog to Airport in 16 months



In one of the few remaining pioneering construction projects in the world a greenfield site on virgin shore 8,000 miles from the UK has become a working airport in just 16 months from the start of permanent works.

The opening of Mount Pleasant Airport, Falkland Islands, by HRH Prince Andrew, marks the completion of Phase I of the development. Phase II, including staff accommodation and support buildings, will be completed next year. This probably represents a world record in construction for a permanent airport which would normally take a minimum of five years to plan, implement and complete. LMA and the Property Services Agency at Mount Pleasant will have taken three.

This has been achieved with:

- Labour, equipment and most materials except sand and aggregates being sourced from the UK.
- Half a million tonnes of freight, including 850 major items of plant being shipped to the island.
- To date, 1.5 million tonnes of stone have been quarried locally in the Falklands for the project.

In addition to the main runway, capable of taking wide-bodied aircraft, the contract has required the construction of:

- A village for 2,000 people.
- 25 miles of access roads.
- A 35-mile road to Port Stanley.
- A port facility to handle all freight and equipment shipped in.

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THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Insurance

Combating the 'whinge factor'

Feona McEwan on two companies' attempts to change public opinion

INSURANCE, it is said, is sold, not bought. Of all "products" to push, insurance has to be one of the hardest. How do you set about selling something that people don't want to know about? Rationally insurance may have a lot going for it—everyone, after all, needs it in some form—but in an emotional sense, and this is what such decisions are said ultimately to be based upon, the image of insurance is bankrupt.

Research has unearthed a number of boogies: people know very little about it and want to know even less. It is seen as a necessary evil, associated with death and disaster, not good news. To talk about it, some would have us believe, is to court crisis. Others say it acts as a talisman and wards off disaster.

Thomas Cowper Johnson of ad agency Waldrom Allen Henry Thompson which handles the Commercial Union explains: "There's a feeling that people are never paid what they're owed; that companies have a right of reverting to the small print that a claims inspector's first priority is 'how can I get out of this'; that claiming is like going through the inquisition, and your word is doubted." This is what Robert Deighton of ad agency Kirkwood and Partners (Legal & General's main agency) calls the "whinge factor."

Marketing has come late to the insurance world. The financial services revolution which has sent traditionally disparate institutions—banks, building societies, unit trusts—chasing after the same purse, has done much to change the industry's approach to business, especially over the last five years. Removal of tax relief on life insurance premiums has changed things too. "It means insurance companies have to be more consumer-led," says Miranda Kennett of W.A.T. "They are not used to seeing themselves as a service industry." Now the acid wind of competition is shaking many grey, faceless financial institutions and insurance companies are not alone

here—in pushing their wares more visibly and amiably. One obvious indication of this is the near vertical rise in advertising expenditure of the sector. According to Media Expenditure by Analysis Ltd (MEAL), the insurance and assurance sector has upped its spend nearly tenfold from 1975 to 1984, from £4m to £38m.

Given public hostility towards the industry, perhaps it is little wonder that two of the more lively ads currently on our screens come from the more marketing-conscious insurance companies, Legal & General and Commercial Union. Each—each spends around £2m annually on its corporate advertising—has grasped the nettle by a different leaf.

"We won't make a drama out of a crisis" is one of those slogans admen dream about. Adopted into the lingo, it has been adapted and bowdlerised by headline writers from The Times to the New Musical Express. It has been used, it is true, against the company it represents (the Midland "listening" bank will sympathise) but always indelibly associated with it. A campaign of Commercial Union has made its own.

Revolutionary

When the campaign originally burst in 1979 (devised by the award-winning creative team of Susan Egan and Bill Thompson) it was regarded as pretty revolutionary, even inflammatory. "It was a leap in the dark," says Cowper Thomas. Consumer-led advertising in the sector was unheard of at the time; the most visible insurance message was the durable "man from the Pru".

CU advertising focused on the claims side of household insurance using real life stories, though not everyone believed this. It took to television and national press for the first time to win hearts as well as minds, tackling all aspects of cover—fire, flood, car damage.

CU chose this route after research showed that for all the consumer reluctance, about

insurance, the company was seen to have a fairly good claims reputation. As with all corporate campaigns the idea was to convey the "caring company" concept to counter the "impersonal giant" image. Though one of the largest insurance houses in the UK, CU was shown to be one of the lowest in awareness levels.

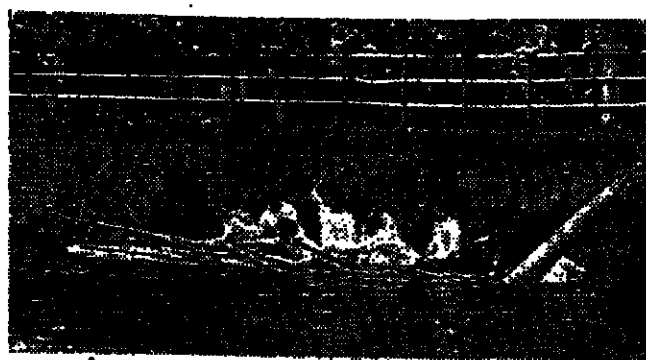
The CU tack ricocheted round the industry. Fears that such an approach would only serve to increase the number of claims sent shudders through fellow institutions. CU's reply to that is that it sensed the climate of marching conservatism.

Of course expectations of us were raised following the advertising," says press relations officer Ray Morley. "And at the rate of 700,000 claims a year there were occasions when we couldn't settle every one quite as successfully as those in the campaign. Of course the ads picked out the best examples. And any complaints we get, which luckily are few, do tend to end up quoting the slogan."

Nonetheless, the benefits, says CU, far outweigh any backlash. "Being first to focus on claims has meant CU gets a generic benefit," says the agency. "People think of CU first. In the past three years, the CU life insurance side has taken off, helped by the spin-off of confidence in the CU name."

Legal & General has followed a different route. Earlier advertising in the 1970s had been about building a brand—something unknown in insurance circles—and television had been used to make L & G's household name it now believes it is. This year it changed emphasis from insurance (long its strong suit, unlike CU whose strength has traditionally been its commercial insurance) to investment. And the tactic it uses is to knock itself.

"Legal & General—only 99 per cent of getting it right" goes the slogan, following a demonstration of ventures that went wrong—drilling for oil to find just water ("not much luck in Munkluk") and investing in



As soon as we saw the damage we agreed to bail them out.

We all know what happened to the shipwrecked sailors. When you're in a jam, you need a hand. That's why we agreed to bail them out. We'll be there for you when you need us most. We'll be there for you when you need us most. We'll be there for you when you need us most.

by spray in the year of the fly-reducing drought. Having arrested the attention, the ad then packs its punch—"However, you have to speculate to accumulate, and despite the odd hiccup Legal & General have more than doubled their investments in the past five years which is very good news for anyone who's got their money with us."

"Yes, we thought it was a brave thing to do," says Douglas Wright, marketing communications manager of Legal & General. "But we took this route because the upside is not very interesting. People would say, well you'd expect them to say that wouldn't you...?"

Tone of voice was important," says Robert Deighton. "The disarming pitch was the only way to go because L & G was seen as so successful and needed to be made approachable."

The ad was heavily researched last year when the agency found the L & G image out of kilter with reality. In fact 90 per cent of its business was in pensions, savings, diamonds, yet it was perceived primarily as an insurance house. The agency identified what it calls "the emergent investor," thriving in the Tory shadow. "The rich were getting richer, there was redundancy money around, and inherited money. Such people were cautiously putting their money into building

societies but were aware they could be doing something more sexy with it," explains Deighton. "British Telecom did a lot to make investing sexy. Yet these people wouldn't know their way round the City, their eyes glaze over at the sight of unit trust ads and anyway they think the City is for people with their own brokers..."

L & G is therefore pitching for this emerging force, those with entrepreneurial spirit, allied at the same time to the safe and trusty image that is L & G's legacy from previous campaigns. But it won't succeed overnight, as Wright well knows. "Attitudes to savings are very conservative in this country. People are still holding onto their national savings bonds bought in the 1950s."

Though it's too soon to gauge the effects of the L & G approach, initial reaction is highly favourable. Asked his view now, one elderly Mancunian was moved to say "a very manly company." And L & G won't quibble with that.

Erratum
The growth of press display advertising revenue in 1984 was given last week as 37.2 per cent for national newspapers and 36.7 per cent for regional. This in fact referred to growth in year terms, during the period 1970 to 1984. Real growth in the year 1984 was 9.2 per cent for national, and 4.9 per cent for regional.

Not wild about Harry

Christopher Parkes reviews a book for would-be salesmen

SOMEWHERE, hidden deep in the bowels of The Gentle Art of Salesmanship, there is a worthy volume screaming to get out. The trouble is that it can barely make itself heard above the scatalogical rantings which occupy the first 50-odd of its 150 pages.

This stunningly vulgar book, its content largely obscured by endless parentheses, swatches of distracting italics, and noisy, noisome blasts of dirt, dirty jokes, has something to offend almost everyone.

There are cheap jibes on hand for anyone who is not a salesman. If your name is Stan or Peter O'Toole and you live in Slough, Peru or Barnsley, favour Hush Puppies as footwear, keep a lighthouse, farm maggots or practise accountancy for a crust, suffer from piles and have a less than pyrotechnic sex life, then be warned.

Author Harry Turner, 30 years in selling, started life

as a baked beans salesman. Since surviving what he called a "diabolical" stint with Crosses and Blackwell, he has gone on to greater things. Mainly experienced in media selling, he now finds himself managing director of Television South West and, by the by, the second largest shareholder on the board.

All of which suggests that he may have a fund of experience and success worth passing on. To be fair, for the truly dedicated reader with the stomach and patience to cut through the guff, there are pointers enough in this volume to help and encourage the truly dedicated would-be salesman.

He is particularly strong on stringing together cohesive expositions on the importance of some apparently obvious details of the salesman's craft. There is much of practical use on handling job interviews, keeping mind and body modestly

fit, handling the telephone, closing the vital sale, travelling and staying sober.

In one of the very few calm spots in the maelstrom, he launches into a brisk and clear discussion of the uses and abuses of expenses and incentives. Perhaps significantly, this section is about the only part in the book where the italics cease off and the deleterious expletives disappear.

The publisher, it is understood, has such high hopes of bumper sales that Mr. Turner is already working on a sequel. If it is not too late, he may be well advised to take a little of his own advice, and develop "the art of using 'a few words'." "Don't gabble," says the book. "Perhaps above all most important: attribute a salesman must develop is a love of language."

The Gentle Art of Salesmanship by Harry Turner. To be published by Fontana on June 3. £1.95.

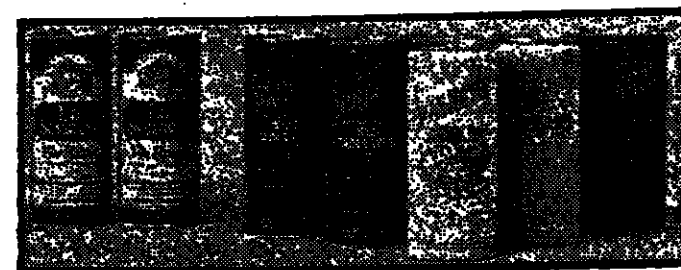
IDV cans French labels

THERE is a great deal of difference between marketing wine in a can and the same product in a glass bottle, according to International Distillers and Vintners, the Grand Metropolitan wine and spirits subsidiary.

This month IDV is relaunching its 25 cl canned wine brand with a packaging design it believes complements the can, in contrast to the previous label which was reminiscent of the traditional bottled wine label.

Says Graeme Christie, wine manager at IDV: "This new range of five wines is the result of us thinking about the whole presentation of wine in a can."

IDV was the first company to launch a 25 cl unseasoned can—launched in conjunction with Metal Box. The move to cans followed an earlier break with tradition in the wine trade when wine boxes were introduced in the early 1980s. Christie says there was "a very largely negative attitude towards wine in a can at the time. But we recognised the



Left and right: before and after of canned wines

importance of new forms of packaging."

To get over part of the hurdle IDV designed its La Sonelle canned range, a Vin Rouge and a Vin Blanc, with a design as close to an authentic wine bottle label as possible. There was a front and a back label and much of the description was in French.

Launched two and a half years ago the product picked up business in the duty free sector and sales grew to around 1,750,000 cans a year in a total market of around 5m cans.

However, around 15 months ago sales began to level off and IDV started to re-research its market. It found that more people were willing to accept products in a can but also that there was a resistance to the labelling. "Consumers did not know foreign languages and wanted simple

messages such as how many glasses were in the can," says Christie.

The result was a much simpler design with no front and back label and as little French as possible. "We looked at the product in the context of the can and not from that of the wine," says Christie. So the brand name is now no longer La Sonelle, with its French associations, but rather "Sonelle." This has enabled IDV to introduce a Vin Rouge wine (of German style) into the range in association with Lutetia Retailing, shipper, Teltcher Bros. "We are forecasting that canned wines will settle down at around 1 per cent of the market," says Christie. "and become a regular part of people's drinking."

Lisa Wood

JOURNEY—LONDON TO DIJON FOR SIX PEOPLE

SCHEDULED FLIGHT

DAY 1	
6.30	Alarm goes off
7.30	Depart Central London
8.15	Arrive Heathrow
8.55	Depart Heathrow
11.25	Arrive Lyon (nearest scheduled airport to Dijon)
11.45	Clear Customs
11.55	Taxi to Rail Station
12.49	Depart Lyon Station
14.33	Arrive Dijon Station
14.50	Arrive Meeting
MEETING	
19.00	Meeting Ends (You've missed the last scheduled flight from Lyon so you've had to book a hotel in Dijon)
DAY 2	
(There is no train connection to catch the morning flight from Lyon.)	
15.45	Depart Dijon station
17.43	Arrive Lyon Station
17.50	Taxi to Lyon Airport
18.20	Arrive Lyon Airport
19.00	Depart Lyon Airport
19.30	Arrive Heathrow
19.45	Clear Customs
20.30	Arrive Central London

COST £1,560

(not including train fares, taxis and hotel bills).

MCALPINE CHARTER

DAY 1	
9.45	Alarm goes off
10.45	Depart Central London
11.30	Arrive at McAlpine Executive Air Centre, Luton
11.45	Depart Luton
14.20	Arrive Dijon Airport
14.30	Clear Customs
14.50	Arrive Meeting
MEETING	
19.00	Meeting Ends
19.20	Arrive Dijon Airport
19.35	Depart Dijon Airport
20.10	Arrive Luton
20.25	Clear Customs
21.10	Arrive Central London

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Sinister developments in headhunting trade

BY MICHAEL DIXON

ANYONE who feels that sport has become over-influenced by big business practices may be still more troubled to hear that the influence is now flowing the other way round.

A survey of big United States headhunting consultancies reported in the latest edition of Executive Recruiter News shows that 8 per cent of them have borrowed a trick from the organisers of major sporting events. It is testing job candidates for dependency on drugs.

A sinister twist is added by the fact that candidates are not told the test is being made. It is done as part of a general medical check.

Accordingly the consultancies using the drug analysis strike me as still more officiously intrusive than the 2 per cent which wire candidates up to lie detectors. You can't do that to people without their knowing—or so I fervently hope, at least.

But even the future drug testing is not the most chilling discovery of the survey. Half as many again of the consultancies—12 per cent—admitted having candidates privately investigated.

Such findings chime weirdly with the headhunting breed's characteristic call for absolute frankness and honesty on the part of job candidates.

One of the reasons cited for the recruiters' apparent drift in the contrary direction is "more sophisticated deception

by potential candidates." But my preliminary inquiries suggest that the futurism is being encouraged by the US Federal laws promoting freedom of information on the one hand and safeguarding privacy on the other, now being put into effect in various individual states.

The legislation evidently militates against the recruiter's traditional method of verifying an applicant's claims by checking with previous employers. They can now risk considerable penalties if they give information likely to be judged to have caused an applicant to be unjustly rejected. I'm told the risk arises not only if the information is wrong but also if it is viewed as irrelevant to competence in the job on offer.

If increasing futurism is the effect of the new US laws, let's hope it will be noted by the overgrown school prefects in governing bureaucracies elsewhere. They might then be warned against similarly trying to impose such fluid attributes as candour and respect for privacy by dry legislation.

But whatever the reasons for the developments indicated by the survey, I feel that they can only reduce yet further the prospects of honesty and trust in the recruitment process.

Those prospects surely cannot flourish unless candidates are able to feel themselves no less well equipped to detect

deception on the recruiter's part than the recruiter is to rumble their inexactitudes. And unlike big headhunting consultancies, few individuals can afford to have clandestine drug-tests, private investigations, psychiatric diagnoses and suchlike carried out on prospective employers.

If the big battalions are suspected of using such devices, it seems probable that candidates will respond by becoming still more "sophisticated" in their deception. Although their pockets might not run to the expensive machinery available to the employers' representatives, human nature will no doubt find a way.

For everyone's sake, it would be far better if any headhunter proposing to have applicants drug-tested, gunshotted or whatever were to inform them in advance of what was in mind and ask if they objected. After all, the real insult to human decency lies not so much in submitting people to such procedures as in doing so furtively.

In the particular case of analysis for drug-dependency the secrecy can lead not only to insult but to injury because the tests are far from perfectly reliable. For example, according to Executive Recruiter News, habitual imbibers of quinine water may be shown up by the analysis as cocaine sniffers.

Since it is better to be safe than sorry, therefore, readers approached by big headhunting consultancies would be wise to cut down on the gin and tonics well before being called for interview.

Agency boss

JOHN THOMPSON of the TAL consultancy has been asked by a life-insurance based financial services group to find an agency manager for a new marketing operation directed at British expatriates and people from other nations working outside their home country.

Since he may not name his client he—like the other recruiters to be mentioned later—promises to abide by any applicant's request not to be named to the employer at this stage.

Candidates should have had consistent success over at least five years in developing business in the life or pensions fields and know not only the front but also the side and back ways into the executive offices of brokers, banks and multinational companies. They also need to be numerate.

Basic salary is £25,000, but whoever gets the job will be expected to earn enough by way of bonus to raise total earnings to a minimum of £40,000. Other benefits include a car. The base is London.

Inquiries to Mr Thompson at 232, Portland Road, London SE22 4SL; telephone 01-556 5323, telex 265332 Morouk G.

Mixed pair

NEXT to a couple of jobs with different companies being offered through headhunter John Anderson.

The first is for a director of corporate finance with the London banking arm of a privately controlled group providing a wide range of financial services. The prime task is to develop the services further with emphasis on new issues, business expansion schemes and institutional investment on behalf of companies public and private alike.

The main qualification is demonstrable achievement both managerial and entrepreneurial in such activities, gained while working in merchant banking, stockbroking or similar.

Salary indicator is £35,000-£50,000 with negotiable perks. Mr Anderson's other offer is a post for a distribution executive based in the Midlands with a privately controlled concern with a turnover of £40m in building products.

Candidates should have demonstrable ability to advise the company's board on all matters relating to distribution of products from the considerably scattered manufacturing plants to a still more widely

varying set of customers. The post is a new one, and the person appointed will be expected quickly to show a contribution to profitability.

Here the salary indicator is up to £25,000, again with negotiable perks.

Inquiries in either case to John Anderson and Associates, Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ; telephone 021-632 5758, telex 388024.

Sales angle

FINALLY today to an opening with an international group producing newspaper which wants someone to work from London as its sales director covering the United Kingdom and continental Europe.

Experience in selling newspaper as such is not necessary, provided candidates have the persuasiveness and polish to have sold top people very costly products such as airlines, perhaps. Salmon-fishing skill would help, because in the course of entertaining customers the director will be taking them to the group's private fishing retreat in Canada.

Besides that there will be about £35,000 salary plus car. Inquiries to Ted Troubridge of Kynaston International, 17-19, Maddox Street, London W1R 0EY; telephone 01-629 3727, telex 261254 Edman G.

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Senior Executive Control
Clerk (30-45) £13,000
PLEASE PHONE CHRIS WINGFIELD
01-377 7744
2nd Floor, Bank Chambers
214 Bishopsgate, London, EC2

ADDISON PAGE PLC Group Company Secretary

London WC1 £20,000 + car

Rapid expansion of this highly successful corporate communications group has resulted in the need to recruit a Group Company Secretary reporting to the Group Finance Director.

In addition to the normal statutory responsibilities the job will include responsibility for:

- ★ Property interests. ★ Employee benefits. ★ Insurance, and legal matters.

Applications are invited from graduates with a suitable professional qualification, aged 30+, who have excellent communication skills and experience of full, market listed companies.

The remuneration package will include a company car, and relocation expenses will be reimbursed if necessary.

Interested candidates should write to Andrew Sales, FCCA, Executive Division, enclosing a comprehensive curriculum vitae, quoting reference 252, at Michael Page Partnership, 31 Southampton Row, London WC1B 5HY.

Michael Page Partnership
International Recruitment Consultants
London Bristol Birmingham Manchester Leeds Glasgow
Brussels New York Sydney

Investment Management Co.

Tokyo Managing Director

Our Client, a major British Banking and Securities Group, seeks to appoint a Managing Director to set up and develop a Tokyo-based Investment Advisory Company. The person should combine a considerable marketing flair with a background in Fund Management or Research in either International Equities or Fixed Interest. Whilst a knowledge of Japan is desirable, it is by no means as essential as marketing and management skills and a determination to succeed.

Responsibilities will include the refining and implementation of the management plan, recruitment of staff and the subsequent development of the company. The Group is rapidly developing its operations throughout the Pacific

Basin and already has an established and highly successful representative office in Tokyo.

Remuneration, which will be on generous terms, will be negotiable.

Please write enclosing full career details to Colin Barry, Senior Partner, at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.

All applications will be treated in the strictest confidence.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

MONEY BROKERS

Now that Phelan, Lewis & Peat has acquired control of Monex the company is being recapitalised and moved to larger premises.

An expanded trading room is planned and the present number of dealing positions will be increased considerably.

If you are a young, ambitious inter-bank sterling broker and would like to work in an environment where success will be rewarded and where there will be an opportunity to acquire an equity stake in a company that is poised for significant growth, please contact:

Michael Phelan,
Phelan, Lewis & Peat Limited,
32 St. Mary at Hill, London EC3R 8LT.
01-626 5844
01-623 3111 ext. 2618

BANQUE PARIBAS International Merchant Banker

Late twenties. London

Banque Paribas, one of the largest and most successful European Merchant and Commercial Banks, operates throughout the world in more than fifty countries. Their London Branch, which now employs around a hundred-and-fifty people, has a positive commitment to the further expansion of both International and UK Domestic Business. Banque Paribas London will be moving to prestigious new premises next year.

In recent years our Client has built up a strong team in London involved in the Origination and Syndication of International Loans and other Financial Instruments. They are now seeking an additional man or woman who already has at least two years' experience of International Syndicated Finance, either with a merchant bank or, alternatively, with a Professional Accountancy or Law Practice.

Candidates should certainly be graduates, be able to evidence some linguistic skill and be ideally but not essentially a qualified Solicitor or Chartered Accountant. The ability to integrate into a small team working under pressure is essential as is the knowledge of Credit Appraisal, Documentation and Syndication.

The job will include some overseas travel and longer term career prospects are on an international basis.

Please write in confidence, quoting ref. 642 and enclosing a detailed CV, to Keith Fisher at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

SALES MANAGER

An established bank, who are market makers in all major products, requires a Manager to run its sales team. Whilst there is considerable emphasis on product knowledge, there is an equal amount on man-management skills. As well as selling straight, FRNs, Yen and Convertibles, the company has a very active role in the New Issue sector and would like to consolidate and improve its position in both managed and co-managed issues. The remuneration package will reflect the importance of the position and, as such, is entirely negotiable.

FRN TRADER

Premium US securities house seeks an established trader in the FRN market. The successful individual must have a strong standing in the market place and be able to establish himself within the company's hierarchy at a very early stage. The desire to consolidate the company's existing base and secure a niche for oneself is paramount.

FTB is currently acting on behalf of several companies to recruit sales and trading staff in all areas. Therefore, if you are thinking of moving or just wish an informal discussion then you should call Stephen Dopsos on 01-400 1211 or 585 4417 after 7pm.

FTB RECRUITMENT [LONDON] LIMITED

Manager STRATEGIC PLANNING

to £30,000 + car + bank benefits

Our client is the fast growing and highly successful Treasury Division of a major U.K. based international banking group. Its role is to manage the Group's balance sheet, manage financial risk, fund the Group's operations worldwide, and trade in the currency and sterling money markets on its own behalf and on behalf of its customers.

As a result of a major expansion programme, the Division wishes to recruit an experienced corporate planner, who will be responsible for developing the Treasury strategic plan worldwide and monitoring its implementation by the Group's treasury operations in London and the major overseas financial centres.

The successful candidate will be educated to degree level and will probably have substantial experience within a major diversified international financial institution. However, outstanding candidates from the planning function of a major multi-national company could also be considered.

Starting salary will be up to £30,000 p.a., and other benefits will include car, health insurance, reduced rate mortgage and personal loan facilities.

Interested candidates should send a detailed c.v. to Kevin Byrne at the address below, marking ref 801, and the names of any companies to which your c.v. should not be forwarded, clearly on the envelope.

Anderson, Squires Ltd
Bank Recruitment Specialists
85 London Wall, London EC2

Anderson, Squires

UK MERCHANT BANK

FINANCIAL SERVICES—BUSINESS DEVELOPMENT—EUROPE

A Merchant Banker, with fluent German, French desirable, is sought by UK bank. The prime function of this new appointment is to advise European companies how to finance their operations. Experience in this area essential as also the financing of mergers and acquisitions. The right person, of the highest calibre, will already be working at senior level and have strongly developed entrepreneurial skills. Age envisaged is 30/45. Salary up to £50,000 pa.

Please telephone to discuss in strictest confidence:

Elizabeth Hayford, LJC Banking Appointments on 01-377 8600

146 Bishopsgate, London EC2M 4JX

General Manager

FINANCE

A major national building society seeks a successor to its current General Manager, Finance, who is approaching retirement.

• **RESPONSIBILITY** is to the Chief Executive for initiating and developing the society's financial strategy. This is an opportunity to make a significant creative impact in a changing business environment.

• **THE NEED** is for a senior financial executive who will ideally be a graduate and a chartered accountant.

• **SALARY** will be around £35,000 plus financial sector ancillary benefits. Preferred age: early 40s.

Write in complete confidence
to P. S. Alexander as adviser to the society.

TYZACK
PARTNERS LIMITED

10 Hallam Street, London, W1N 6D1. Telephone: 01-580 2924

Head of Press and Public Relations Financial Times

Press and Public Relations for the Financial Times has developed into a major promotional activity within the Publicity department. Its scope includes the execution of a corporate PR programme, specific activities to promote the FT in the UK, Europe and overseas, and dealing with a wide range of special projects related to the FT Group.

We now need to recruit a new Head of Press and Public Relations to take overall responsibility for this busy and highly visible function. The suitable candidate, ideally aged between 30 and 40, will have several years' experience in Public Relations at a senior level, preferably in media-related areas, and will have a thorough understanding of the responsibilities involved in running an in-house PR department. Proficiency in German or French would be an advantage, and preference will be given to candidates with practical knowledge of the newspaper industry.

Applications in writing, together with a curriculum vitae to:
Mrs Sue Smith,
Personnel Officer, Financial Times,
Bracken House, 10 Cannon Street, London EC4A 3BY.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Assistant Company Secretary

Eagle Star Holdings PLC which is a wholly owned subsidiary of B.A.T Industries p.l.c. wish to appoint an Assistant Company Secretary who will be based at its office in Threadneedle Street.

The person appointed will advise on legal and company secretarial matters concerning the operation and management of the Eagle Star Group and on proposed new business developments.

Applicants should be aged between 35-45 and be Chartered Secretaries or have a law degree but must have previous related experience within the insurance industry. In addition they should have experience of a broad range of company secretarial duties and be able to communicate with senior management and directors.

A salary of between £18,000 to £22,000 per annum is offered together with a comprehensive benefits package associated with a major insurance company.

Applicants should write, enclosing a curriculum vitae, to:

J.M. Stratton Esq., Staffing Manager,
Eagle Star Group, Eagle Star House,
Bath Road, Cheltenham, Glos. GL53 7LQ.

Closing date for applications: 31st May, 1985.

Eagle Star



Senior Lending Officer Accelerate Expansion

Do you have a proven track record in developing new business with corporate customers? If so, use your experience and innovative skills to maximise your career potential by expanding the customer base of the London Branch of this major international bank.

This is a new position and your main responsibility will be to market the bank's products to existing and potential customers primarily in the UK. You will have the opportunity to significantly influence the direction of new business and contribute to new product development.

Aged in your 20's or early 30's you have at least two years' front line calling experience, good credit skills and a broad knowledge of loan related proposals and documentation. Personal strengths

include commercial acumen, good communication skills, flexibility and determination.

Attracted by increased responsibility and the chance to work as a key member of this growing department you will benefit from being part of a major international bank which has a wide network of subsidiaries and affiliates. With substantial UK expansion plans there are good prospects for advancement and a rewarding long term career. Salary is negotiable commensurate with experience plus excellent banking benefits.

Please apply enclosing a CV to Barbara Lord, Senior Consultant, Cripps, Sears and Associates Limited, Personnel Consultants, 88/89 High Holborn, London WC1V 6SL. Telephone: 01-404 5301.

Cripps, Sears

ACCOUNTANT		to £20,000		SENIOR FX DEALER		to £25,000	
European Bank, recently arrived in London, needs to fill this key position with a person capable of establishing its Accounts function including implementation of the Computer System. Candidates for this entry level position should be qualified accountants or have experience in the Accounts function of an international bank.				Major International Bank with an established international presence, requiring an experienced person with sound dealing experience. Candidates should have a law degree and be Chartered Secretaries or have a law degree but must have previous related experience within the insurance industry. In addition they should have experience of a broad range of company secretarial duties and be able to communicate with senior management and directors.			
AUDITORS		£12 - £20,000		ASSISTANT HEAD: CREDIT DEPT.		to £22,000	
Major International Bank requires a person, 25-35 years of age, with at least two years' experience in credit analysis, and the preparation and review of credit proposals for a wide range of credit facilities. Responsibilities include, in addition to the review of credit proposals, the monitoring of facilities, including a degree of client contact.				The developing London Branch of an international bank head-quartered in Europe offers an excellent opportunity for a person with experience in credit analysis, and the preparation and review of credit proposals for a wide range of credit facilities. Responsibilities include, in addition to the review of credit proposals, the monitoring of facilities, including a degree of client contact.			
MARKETING OFFICER ASSISTANT		to £14,000		MARKETING: TRADE FINANCE		Negotiable	
Major International Bank requires a person, 25-35 years of age, with at least two years' experience in credit analysis, and the preparation and review of credit proposals for a wide range of credit facilities. Responsibilities include, in addition to the review of credit proposals, the monitoring of facilities, including a degree of client contact.				Major International Bank seeks two people for its Trade Finance Unit. Firstly, a person with several years' selling and credit experience, and a degree in Finance or a related subject. Secondly, a person with several years' experience in credit analysis, and the preparation and review of credit proposals for a wide range of credit facilities. Responsibilities include, in addition to the review of credit proposals, the monitoring of facilities, including a degree of client contact.			

Gordon Brown

Bank Recruitment Consultants Ltd.

85 London Wall, London EC2M 7AD

Telephone: 01-628 4501

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Economic Analyst

The European Division of Westpac Banking Corporation, Australia's largest banking group, seeks an Economic Analyst to work in the Economic and Market Research Department, London office. The work of the department is varied covering, inter alia, country risk analysis, reporting and analysis of financial markets and research into new markets and financial products.

A good economics degree is a prerequisite for the position. The successful applicant, preferably in his or her twenties, is also likely to have several years' experience working for a banking, stockbroking or governmental organisation and will have demonstrated the ability to produce intelligible reports of a high standard without close supervision. Some knowledge of econometrics would be an advantage.

The position offers excellent career development opportunities to the successful applicant together with a competitive salary augmented by an attractive package of fringe benefits in line with best banking practice.

Applicants for the position should write, including a curriculum vitae, to:

Dr B C Hilliard,
Head of Economic and Market Research,
Westpac Banking Corporation,
Walbrook House,
23 Walbrook,
London EC4N 8LD.

Westpac
Australia's world bank.

MIKE POPE AND DAVID PATTEN PARTNERSHIP
Bank Recruitment Consultants

SPOT F.X. DEALER

Our client, a well established International Bank, seeks a Spot FX Dealer to join their dealing team in London. Applicants should be 20 to 25 with at least two years' dealing experience, in an active environment, in any or all of the major currencies. The position offers considerable scope for a person with drive and ambition.

A competitive salary, together with usual banking fringe benefits, will be offered to the successful applicant.

Please apply by phone to Mike Pope or David Patten on 01-247 0052

Bank Chambers, 214 Bishopsgate, London EC2

EUROBOND SYSTEMS

A highly self-motivated person with experience of Eurobond Settlements is required in a small, expanding company for a demanding position. Exposure to computerised systems desirable but less essential than a wide background in a Bond office.

Flexible remuneration package up to £17,000.

Write Box A8997, Financial Times
10 Cannon Street, London EC4A 3BY

Our client is a medium sized British Merchant Bank with international interests. A number of organisational changes will be taking place during 1985 which include the recruitment into the following two positions.

Manager - Bills and Documentary Credits

c£22,500 pa + car

The Manager will assume full responsibility for the sound management of the department with specific duties for:

- Management of bills and documentary credits operations.
- Policy formulation and the development of profitable business
- Customer relations
- Staff motivation and training

Candidates must have 15 years' experience with major financial institutions including 10 years experience in a trade related role, with extensive practice in bills and documentary credits, and a clear management and staff training ability. Candidates should also have a sound appreciation of credit insurance and ECGD procedures and the necessary controls over trade finance risks, with some background in risk assessment and business development. An AIB is required and a degree or additional professional qualification is an advantage.

Assistant Manager - Bills and Documentary Credits

Up to £18,000 pa

The Assistant Manager will assume a significant proportion of the responsibility for the profitable and secure operation of the department, with particular reference to the:

- Provision of detailed technical advice to management and staff
- Development of customer services
- Management of systems and computer operations
- Staff motivation, training and supervision to ensure the highest quality of sound banking practice.

Candidates must have several years in International Banking Operations with direct exposure to bills, documentary credits, and ECGD procedures, a sound general banking training with a major financial institution and some experience of managing staff. An AIB or degree is required.

The Bank offers good working conditions, subsidised mortgage scheme, 25 days' holiday per annum, contributory pension scheme, interest free season ticket loan and other benefits. Salaries are open to negotiation within a reasonable band.

Please either telephone Terry Fuller on 01-240 9555 for a preliminary and confidential discussion, or write to him with a full CV quoting reference 365, at Deansgate Management Services, 63/66 St Martin's Lane, London WC2N 6JX.

DEANSGATE
MANAGEMENT SERVICES

ADVERTISING - SEARCH - SELECTION
A DIVISION OF WHITES BULL HOLMES
LONDON AND MANCHESTER

INVESTMENT RESEARCH - ADMINISTRATION ASSISTANT

Swiss UK representation office in quiet SW London location has vacancy for a research and administration assistant to monitor with an acute and inquisitive mind an international range of investments (equity, bonds, forex etc.). The use of a personal computer with Lotus and/or other accounting and simulation models is involved.

Applicants (male/female), who will preferably be graduates, must have at least A-level mathematics and experience of two/three years in investment markets with an institution or broker.

Please send full C.V. in confidence to:

Box A.8006, Financial Times, 10 Cannon Street, London EC4A 3BY

Credit Manager - Industrial Finance

... for subsidiary of major international bank
c.£17,000 + banking benefits

Our client is a successful and expanding company. It provides finance primarily for capital intensive projects such as plant, machinery and commercial vehicles. The company is currently based in London but will be relocating to Redhill, Surrey, in July 1985.

Reporting to the Managing Director, you will manage a small team of credit control and administration staff. Your prime responsibilities will be to ensure the provision of accurate financial/credit assessments, effective administrative systems, and sound advisory support to the sales team. You will also be involved in financial research into potential new markets.

Aged 28 to 35, you should have sound corporate underwriting experience, gained in a banking/finance house environment. Credit control experience and good analytical, communication and team-management skills are essential. The excellent benefits package is that expected of a major international bank. It will include mortgage subsidy, non-contributory pension and profit share.

Please write with full details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. M. Hordern ref. B.2007.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,
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CONFIDENTIAL ADVERTISING

Opportunities in Retail Banking

Hill Samuel & Co. Limited, one of the country's leading Merchant Banks, is seeking to appoint two people to join its busy and expanding West End Retail Banking hall in Wigmore Street, London W.1.

BRANCH ACCOUNTANT

Candidates should be aged between 26 and 45, qualified AIB, with proven all round banking experience.

Main duties will include assisting management in running the Machine Room, Cashiers and foreign sections, together with involvement in a new banking computer system, security of premises and other ad hoc projects.

SECURITIES CLERK

Candidates should be aged between 24 and 32, qualified or currently studying for AIB, with a minimum of 12 months' experience as a Securities Clerk.

Main duties will include taking charged and uncharged securities, safe custody, some credit analysis and account monitoring.

The ability to get on with customers is particularly important. In addition to a competitive salary, we offer excellent fringe benefits including subsidised house purchase and loan schemes, non-contributory pension, free life assurance and BUPA.

For an application form, please telephone

Mrs. Anne Dunford
(01) 628 8011 extension 2288

HILL SAMUEL & CO LIMITED

General Management

Scottish Health Service

Following the Griffiths Report on National Health Service Management, the Secretary of State for Scotland has decided that General Managers should be appointed by each of the twelve mainland Health Boards in Scotland.

These new managers will be the senior officers of the Health Boards and will have overall responsibility under the direction of the Boards for the discharge of their business. In addition, General Managers will carry a personal responsibility, delegated from the Accounting Officer of the Scottish Home and Health Department, to account on behalf of the Board for the effective, efficient and economic use of public funds by the Board. The initial emphasis will be on strategic and resource planning, implementation to achieve agreed objectives and the effective management of change.

The essential requirement is for a proven record of success in a general management, senior financial, professional or administrative role within a large and complex organisation, ideally encompassing a period of major change. This may have been in the industrial or commercial arena, or within the public sector. A knowledge of the Health Service and its operations would be valuable, and a familiarity with the Scottish scene helpful.

Appointments, which will be for an initial period of five years, are to be made by the following Boards:

Argyll and Clyde (Paisley)	Fife (Glenrothes)	Highland (Inverness)
Ayrshire and Arran (Ayr)	Forth Valley (Stirling)	Lanarkshire (Hamilton)
Dumfries and Galloway (Dumfries)	Greater Glasgow (Glasgow)	Lothian (Edinburgh)
	Grampian (Aberdeen)	Tayside (Dundee)

Attractive salaries reflecting the scale and complexity of these appointments will be offered.

Closing date: June 10, 1985.

Send a comprehensive curriculum vitae initially to Peter Craigie as advisor to the National Health Service. Please indicate those appointments that are of interest, so that relevant job details can be sent. Candidates' information will be passed to the appropriate Board chairman.

Arthur Young Management Consultants,
17 Abercromby Place, Edinburgh EH3 6LT

Arthur Young Executive Selection
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Director, Management Services

A board appointment

Salary c. £40,000, Car, Benefits Central England

The client is a prestige UK commercial group committed to the development of sophisticated new systems to meet challenging business requirements and opportunities in the UK and overseas.

The Director, Management Services, will be totally responsible for the corporate information technology services function across the group, including telecommunications, and for corporate administration services.

The prime requirement will be to drive, develop and implement wide-ranging advanced technology based systems in line with the corporate business strategy in a highly competitive commercial business environment.

Applications are invited from very experienced management services professionals, objective in communicating with demanding users at all levels, and demonstrably skilful in the management and control of the computing services function.

in a multi-vendor mainframe network environment.

Candidates must demonstrate strong interpersonal skills and the ability to operate effectively as a corporate team member, and possess sound commercial awareness. Applicants should be aged between 35 and 55, and possession of a degree or equivalent qualification whilst desirable is not deemed essential providing a record of significant personal professional achievement is evident.

A salary negotiable around £40,000 will be offered, together with an executive motor car and a range of very substantial tangible benefits.

In the first instance please write to: Kevin Long, Director, Moxon Dolphin & Kerby Ltd., 178-202 Great Portland Street, London W1N 6TB quoting ref: KL/4265. Complete confidentiality is guaranteed and candidates' details will not be disclosed to the Client prior to an interview with the Search Consultant when permission will be personally sought.

MOXON DOLPHIN & KERBY LTD
EXECUTIVE SEARCH & SELECTION

Trainee Dealers Join An Expanding Market

This international bank is a leader domestically and growing internationally. The London operation is developing fast and in the medium term will increase its staff threefold. Following profitable growth the dealing department is to recruit two trainee dealers. The new dealers will be trained to trade bonds denominated in many currencies but majoring on the US dollar and Japanese yen. Both positions will report to the chief dealer and will be expected to study market trends and to offer advice and assistance to investors to ensure the most successful deployment of funds.

Aged early 20's the preferred backgrounds are probably banking or stockbroking. Alternatively you may hold or be working towards, a degree in business studies or a related discipline. You will be numerate, a quick thinker and mildly aggressive—the qualities expected of a good trader.

A good negotiable salary with encouraging promotion prospects is offered. Show your interest by telephoning or preferably writing enclosing a current CV to Derek Cox of Cripps, Sears and Associates Limited, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5201.

Cripps, Sears

ASST. COMPANY SECRETARY

Moxon International Bank is seeking an ASST. Company Secretary to work with the Company Secretary and Financial Controller. Candidates must have the ability to participate in the Bank's business and financial decisions in addition to having knowledge of the Secretarial function. It is unlikely that the total salary package will prove a barrier to the recruitment of a suitable candidate.

CORRESPONDENT BANKING

Leading International Bank is seeking a Senior Executive to develop and maintain contact with overseas banks as London sources. Candidates must be able to converse fluently in English and have a minimum of 5 years' experience in the banking industry. This is a senior management position with a private salary in the range of £25,000 plus usual bank benefits, to fully reflect the level of responsibility.

BANKING HALL MANAGER

European Bank requires an alert and positive person, preferably early 30's, to manage its Customer Services Dept. The successful candidate will probably be an A.B. with a sound retail banking background, supplemented by broad international banking experience including F&B. This is a new key appointment with excellent opportunities for a person with the necessary skills.

CREDIT & MARKETING OFFICER

Well-established Bank, active in a wide range of Syndicated Loan and Capital Markets facilities, is seeking a person, probably 25-35, to work in a Credit Marketing role within its UK Business Development area. Candidates should ideally have some exposure to the marketing role through the Bank's own customer applications from candidates with a strong credit background.

F/X DEALER

An opportunity with an international bank for a person, mid-30s, who wishes to progress to Chief Dealer level. Candidates must be able to demonstrate sound experience of F&X, Deposit and Savings trading, as well as displaying team management potential. Interested persons are invited to contact us in confidence to discuss this position.

TRADE FINANCE MANAGER

Leading International Bank is seeking to recruit a Trade Finance Manager for its expanding Trade Finance Dept. Applicants, preferably early-mid 30's, must have both sales and credit assessment experience in the particular activity together with an appropriate personal style for an attractive salary package with regular increments and a suitable pension scheme.

Our current assignments also include:

Accountant (A.C.A.)	c. £14,000
Eurobond Settlements	c. £13,000
Spot Cable Dealer	to £20,000
Deposit Dealer	c. £11,000
Asst. Ops. Manager	c. £16,000
UK Marketing Officer	c. £18,000
Senior UK Marketing	to £30,000
Personal Banking Off.	c. £16-20,000
Senior Credit Analyst	to £15,000
Loans Admin.	to £13,000
Trade Finance Off.	c. £15-18,000
Senior Forward Dealer	to £25,000

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London Wall London EC2M 4PP
Tel: 01-628 4200

We want salespeople who know there are no silver medals.

Do you have a background in finance, and experience in H.P. or leasing?

And are you always looking to win? United Financial Services are looking for self starters who welcome responsibility.

You will be contacting Financial Directors to determine if UFS can help them finance their capital expenditure.

You will be working in the West End with a first rate team of committed young professionals.

It goes without saying that the career prospects couldn't be better. We are offering an excellent package, including a car and health insurance.

Write with your CV to Sam Geneen, at the address below, who will treat your application in the strictest confidence.



United Financial Services
14 Welbeck Street, London W1M 7PF
Telephone 01-486 7581

Business Systems Manager

— to manage the change into a distributed systems environment
c.£30,000 + car Home Counties

Our client, a fast moving consumer goods manufacturer with a turnover of c. £1000m, is a major force in the retail, catering, industrial and export markets.

To maintain competitiveness, profitability and facilitate future growth, the company has initiated a £55m. programme to rationalise its data processing and communication requirements by the development and implementation of sophisticated and networked computer systems.

As Business Systems Manager, you will be responsible for planning and directing this programme, and for future business systems development throughout the Group. Particular emphasis will be placed on the co-ordination of user requirements, staff training, maintenance of operational standards, assessment of new developments in information technology and provision of effective guidance to the Board.

Educated to degree level, aged 35 to 48, it is essential that you possess a thorough knowledge of distributed systems and applications gained with a hardware manufacturer or major user of distributed systems, project management expertise, an up-to-date knowledge of developments in information technology, well-developed interpersonal skills and proven management of change experience.

This high profile appointment will offer you an opportunity to make a major contribution to the future direction of the company and excellent scope for career development.

A relocation package is available where appropriate.

Please reply — in confidence — with full salary and career details to John H. Woodger ref. B 44034.

This appointment is open to men and women.

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MANAGEMENT SELECTION

Controller of Finance & Administration

South Herts to £20,000 plus car

Our client is a young company enjoying vigorous growth in the self drive car hire business. They offer an exceptional opportunity for a bright, energetic and ambitious individual to participate actively in the development of the business as well as its day to day management.

The incumbent will have a wide brief including the control of the accounts function, financial and business support to the Managing Director, evaluation of new acquisitions, new depots and computer systems. It is a challenging role which will demand a high commitment to the business in return for high job satisfaction.

Ideally, candidates will be qualified accountants, in their late twenties or thirties, who can demonstrate the ability to run a successful finance function in a profit orientated environment. Experience in a service related industry would be an advantage, more important is the ability to undertake increasing responsibility.

Candidates should send a curriculum vitae, in confidence, to Anne Campbell (reference 58) Spicer and Pegler Associates, Executive Selection, St Mary Axe, London EC3A 8BJ.



Spicer and Pegler Associates
Management Services

CAPITAL MARKETS Neg. To £40,000

A number of positions exist for Capital Markets Executives, at all levels, with top Euro money listed institutions. Executives are sought with a background of marketing and/or execution work in Bonds, FRNs, Euro notes, Syndications or Swaps. It is expected that Candidates will be Graduates, offering an MBA, Law or Accounting professional qualification.

Please contact Bryan Sales.

CORPORATE DEALERS £15,000-£30,000

Our client, a Major International Bank, is seeking several young Corporate Dealers, with a minimum of one year's experience, who must possess the potential to become the very best in the market. The successful applicants will be offered an extremely competitive salary and a benefits package normally associated with a first class Bank.

Please contact Trevor Williams

OPERATIONS MANAGER to £25,000+Car

A major expanding City based Bank requires an experienced Manager to take day-to-day responsibility for the operational activities of the Organisation. Applications are invited from Candidates, probably aged 30-40 years, with at least five years experience at senior operational level in an international banking environment.

Please contact David Williams.

MARKETING OFFICER £20,000 Neg.

A Major International Bank is seeking a Marketing Officer to join their Investment Banking Group. The successful applicant will be involved in the formulation and implementation of marketing strategies, with particular responsibility for Project Finance. Applicants should be aged between 25 and 32, Graduates, with a strong credit background and an exposure to marketing. The position offers advancement potential and an attractive benefits package.

Please contact Anne Feawick.

All applications will be treated in strict confidence.
JONATHAN WREN & CO. LTD., 170 Bishopsgate, London, EC2M 4LX.
Tel: 01-623 1266

Jonathan Wren
BANKING APPOINTMENTS

FOREIGN EXCHANGE DEALERS

A successful European International Bank requires young, energetic and ambitious Dealers in their very active Dealing Room.

The ideal candidates should be able to deal in Foreign Exchange and Euro-currencies preferably with some experience of the newer trading instruments; as the Branch continues to grow additional responsibilities will be given.

Age 23-28. Knowledge of a foreign language is preferred but not essential.

Salary negotiable and fringe benefits include non-contributory pension scheme, mortgage subsidy and medical cover, etc.

Apply with full c.v. to Box A9000, Financial Times
10 Cannon Street, London EC4A 3BY

Leading German Bank

requires a

Senior Settlements Clerk

Candidates should have had at least five years' settlements experience and be in the age bracket of 24-30 years. We can offer a competitive salary and benefit package.

Please write in confidence to the Manager — Operations
Box A8991, Financial Times, 10 Cannon Street, London EC4A 3BY

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Investment Fund Management

Research, Development & Administration
City, From £18,000 plus extensive benefits

The investment management unit of this prestigious merchant bank uses state of the art technology and advanced trading and switching techniques to maximise returns for its institutional clients. To complement the investment managers' expertise, excellent research, development and administration systems are vital. This position is responsible, with a staff of three, for the further development of e.d.p. to identify otherwise unrecognised market opportunities and ensure that decisions are executed and documented with 100% efficiency.

Candidates, probably aged under 30 years, will be graduates with sound e.d.p. knowledge and valid experience in the investment industry. They should have the ability and personality to earn the respect of colleagues, directors and clients for their contribution to the team. Prospects and benefits are superb.

L.L. Duff, Ref: 18086/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6652, 6th Floor, Sutherland House, 5/6 Argyll Street, LONDON, W1V 1AD.

Top Executives

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Can you afford to waste nearly £2,000 a month in delay? Minister Executive specialises in solving the career problems of top executives. The Minister programme, tailored to your individual needs and managed by two or more partners, is your most effective route to those better offers, 75% of which are never advertised.

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DIRECTOR PROPERTY FINANCE

Seymour Adelaide is the leading UK specialist in arranging and advising on finance for property. The company requires an individual with professional, financial, banking or property experience to assist in the expansion of its activities. The successful applicant will be expected to work on his/her own initiative and will ultimately be appointed a director. The position carries a substantial remuneration package.

Applications should be submitted, in confidence, to:
**The Managing Director,
SEYMOUR ADELAIDE
& CO. LTD.**
88 Baker Street,
London W1M 1DL

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-638 9216

Opportunity for credit finance professional to further develop market throughout Great Britain, primarily London and Home Counties. Prospects for increased responsibilities and remuneration are excellent.

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MAYFAIR, LONDON W.1.

£18,000 - £20,000 + INCENTIVE BONUS + CAR

FAST EXPANDING FINANCE CORPORATION - SUBSIDIARY OF A MAJOR INTERNATIONAL GROUP

We invite applications from candidates aged 28-38, who must have had at least two years' successful equipment finance experience and of equal importance is a demonstrable ability to sell, both face to face and by telephone. The selected applicant will report to the Managing Director and liaise closely with the Manager - Administration, will be responsible for the overall marketing strategy of the Company, developing an annual marketing and sales plan, advertising, mail shots and public relations. However the key aspect of this assignment will be to personally implement this plan through the effective generation of profitable new business. Transactions are generally in the £100,000-£1,000,000 range. Essential qualities are to be articulate, to have presence and have the ability to deal at top level with clients as well as having well developed planning skills. Above all the successful candidate must be a 'closer'. Initial salary negotiable £18,000 - £20,000 plus incentive bonus of up to 20% of salary plus car. Applications in strict confidence under reference SJM/16721/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

BADENOCH & CLARK

CORPORATE FINANCE

SMALLER COMPANIES
To £20,000 + Benefits

Our client is an established and highly successful Merchant Bank and member of the Accepting Houses Committee. They require an additional executive to join a small group within the bank's corporate finance department which has the specific task of advising the bank's smaller corporate clients. Applicants, who are likely to be graduate Chartered Accountants in their mid 20s, will have gained exposure to corporate finance matters either in a financial institution or in public practice. They must also possess the self-confidence, maturity and flair to enable them to succeed in a position which offers particularly exciting prospects for career development.

YOUNG CHARTERED ACCOUNTANTS
£16,500 + Benefits

An unusual opportunity has arisen within one of London's leading Accepting Houses. As a result of consistent and continuing growth, our client seeks a small number of exceptionally talented young Chartered Accountants wishing to make a career in the Corporate Advisory field. Previous investigations experience is not essential but applicants, in their mid twenties, must have a good honours degree, first class passes in the professional examinations and will have trained and qualified with a Top 8 firm. If you feel that you match our client's requirements, please contact Robert Digby to arrange an informal meeting. No approach will be made to our clients without prior discussion.

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

Assistant Branch Manager

London - Pall Mall

The development and growth of the specialised banking services provided by our West End Office have created the need to appoint an Assistant Manager to play a central role in this branch.

This is an ideal opportunity for an ambitious young qualified banker with a strong analytical background coupled with well developed managerial skills. We are looking for someone with the confidence and ability to contribute to the success of this Office.

Together with excellent prospects, we offer a competitive salary and benefits.

Please write, enclosing a detailed curriculum vitae to Paul Conboy, Recruitment and Training Officer, Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA.



Hambros Bank

United States Tax Professional

Arthur Andersen & Co., the international accounting firm is seeking an experienced U.S. tax professional to join its expanding Multinational Tax Services Group in London.

This position involves advising American and European multinational companies on United States corporate tax matters, including structuring and restructuring of group arrangements, dividend planning and investment in American real estate and oil and gas.

The salary level will be commensurate with the candidate's background and experience.

Applicants should be qualified in the United States as either a CPA or a Lawyer and have the equivalent of at least 7-8 years' income tax experience on such corporate tax matters as reorganisations, partnerships and international transactions.

Please write with full C.V. to Carol Webb, Arthur Andersen & Co., 1 Surrey Street, London WC2R 2PS.

Scrimgeour Vickers & Co

Members of The Stock Exchange

are seeking

A SENIOR NORTH SEA ANALYST

We are one of the largest and most respected research houses in London and now enjoy the substantial financial backing of Citicorp. Our future is therefore both assured and exciting and we currently wish to add a first class North Sea analyst to our Energy Team to cover all aspects of North Sea and UK Onshore

Developments. The prime requirement of the right candidate is a good knowledge of North Sea fields, an outgoing personality, an ability to relate developments to the market and a desire to be a star. We would be very surprised if we are not able to offer the right person an attractive package.

Please write, in confidence, to

Ben Fisher or Arthur Hefner, Scrimgeour Vickers & Co
20, Copthall Avenue, London, EC2R 7JS

Credit Analyst

Internal promotion has created an opportunity in our credit function for a Credit Analyst with about 2 years' experience of both companies and banks.

Particular experience of UK Balance Sheets and evidence of formal credit training would be a distinct advantage. Good communication skills and a willingness to work in a team environment are essential.

Salary will be negotiable in the range £10,000 - £11,000 and fringe benefits include mortgage subsidy scheme, pension and life assurance scheme, private medical cover, personal and season ticket loans, staff restaurant.

Please write in confidence with career and salary details to:

Linda Cobbold,
Assistant Manager - Personnel,
The Royal Trust Company of Canada,
Royal Trust House,
44-50 Cannon Street,
London EC4N 6LD.



STOCK EXCHANGE SENIOR DEALER

Independent London Member Firm has vacancy for Senior Member Dealer. Successful candidate will have at least five years' floor experience and ability to organise and motivate house staff. Excellent prospects (including partnership) and remuneration package appropriate to skills and experience.

Write with CV to Box A9999
Financial Times
10 Cannon Street, London EC4P 4BY

AES ALBERT E SHARP & CO

We are one of the leading provincial brokers with a long-standing and well respected reputation for high quality investment research specialising in the engineering, electronics and industrial materials sectors. We require additional analysts to join a highly experienced and motivated team, based in Birmingham but with an established London presence.

The successful applicants are likely to be aged 20-35 preferably with previous experience, although applicants with an appropriate industrial or professional background would be considered. A competitive remuneration package will be offered.

Please write in confidence with full c.v. to the Research Partner at:-

Edmund House,
12 Newhall Street, Birmingham B3 3ER

Financial Management Limited

provides financial advisory and accounting services, mainly to the entertainment industry, and wishes to expand its

FINANCIAL SERVICES/
INVESTMENT MANAGEMENT

activities. We seek an experienced professional to develop and market a range of financial services. Opportunity to join young company in key role. Being able to introduce existing business would be a particular advantage.

London Base
Reply to Box A.9005, Financial Times
10 Cannon Street, London EC4P 4BY

STOCKBROKERS Partner's Assistant

As a result of promotion a vacancy exists for an assistant to a senior partner. The successful candidate will have several years' experience with a Member Firm, handling private clients at a middling to senior level. The candidate should be well qualified and ambitious.

Please write with details, in strictest confidence, to:

D. H. S. Howard
CHARLES STANLEY & CO.
18, Finsbury Circus, London EC2

Recent Graduate?

Develop a career in
Bond Trading/Sales

We are interested in hearing from recent graduates who wish to start a career in the field of international capital markets in bond trading or sales.

You should be self-motivated and prepared to act on your own initiative in a busy trading environment. IBJ International is a wholly owned subsidiary of the Industrial Bank of Japan Limited. Incorporated in the U.K., we are the merchant banking arm of the IBJ Group.

We are able to offer excellent prospects for advancement together with a competitive salary and fringe benefits.

If you are interested in developing a career in the capital markets, please write, enclosing your c.v. to Ian Matheson, Personnel and Administration Manager, at

IBJ International Limited
Bucklersbury House,
3 Queen Victoria Street, London EC4N 8HR.

SPOT MARK DEALER

A major American Bank in London now seeks an experienced Foreign Exchange Dealer with proven trading ability in Spot U.S. Dollar/Deutsch Marks.

This is a new position to develop the bank's increasing activity in this area. Salary and usual benefits are negotiable and future prospects are especially promising for a successful trader.

Write Box A9008, Financial Times
10 Cannon Street, London EC4P 4BY

INVESTMENT MANAGER

£30,000 p.a. +
CHURCH INVESTMENT OFFICE REQUIRES
GENERAL INVESTMENT MANAGER

Please forward details, including management experience: and church connection, to Box A.9007, Financial Times: 10 Cannon Street, London EC4P 4BY

Have You Wide Management and Business Experience?

The Small Firms Service has a requirement for a Counselling Adviser to lead and manage a team of experienced businessmen who provide help and advice to established or developing small businesses.

The problems of clients range across the entire spectrum of commercial activity and provide the opportunity to contribute experience and expertise in a positive and rewarding way.

The work is not a prime source of income and will occupy about three days a week. It should appeal to mature business people not older than 62 who are anxious to remain active. Modest fees (at present £55 a day) are paid together with travelling expenses.

Applicants will have attained a high level of general management experience and should reside in the Yorkshire and Humberside area. Knowledge of problems and concerns of small businesses is of considerable importance.

Applicants should be car owners, hold a current driving licence and be in good health. The successful applicant will operate from the Small Firms Centre in Leeds.

A more detailed description of the work and conditions together with an application form can be obtained by writing to:

Mr Dennis Giblin, Small Firms Centre, 1 Park Row, City Square, Leeds, LS1 5NR; telephone 0532 445151.

The closing date for applications (which must be made in writing on the appropriate form) is 31 May 1985.



INFORMATION AND COUNSELLING

A service by the Department of Trade and Industry

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR
CITY DIVISION

Management Accountant

Banking Services

City, c. £18,000 plus Banking Benefits

This position provides an exceptional career move for a top calibre Accountant, aged 25+, with a minimum of three years experience within banking, possibly in audit. This should have been gained from a small to medium sized bank which has given exposure to the full range of banking activities.

The company is a worldwide Trade Financing Organisation dealing with a wide range of general banking services, concentrating on commercial banking and money market operations.

The successful candidate will be responsible for the accounting functions for London and the U.S. office, which will include consolidation of the accounts for companies in Europe, the Far East and North America. Additionally the Accountant appointed will control the development of the department in line with the growth of work. Prospects are outstanding, as the scope of the position will grow in line with the Company's continued expansion.

R. Knox, Ref: 132/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-628-4200 Ext 286/7/8, City Division, International Business Centre, 2 London Wall Buildings, London Wall, LONDON, EC2M 5PP.

APPOINTMENTS ADVERTISING APPEARS EVERY THURSDAY

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£10,000.....£100,000

Due to increased market activity, we are keen to talk to high calibre individuals, at all levels, for our Stockbroking and Institutional clients:-

Research
Active demand from brokers for specialists or teams - particularly Consumer, Electronics, Financials, Building, Oil. High Institutional interest in U.K. analysts plus some for Europe and Far East.

Sales
Experience of U.K. equities, especially Chemicals or Consumer, sought. Also Europe, Far East, Japan. Calls or LIFE of great interest.

Management
Fixed Income, Far East, U.S., European or U.K. specialists needed at mid and senior levels. Several openings for Private Client Executives.

Other
Senior Corporate Finance Executives, Economists and Unit Trust or Pension fund managers.

Whether you are actively looking to move, or would simply like to be kept informed, please contact us in total confidence: Fiona Stephens, Anthony Jones, Simon Kennedy, Anna Robson.

Stephens Associates

International Recruitment Consultants

44 Carter Lane, London EC4V 5BX. 01-236 7307

INTERNATIONAL BANKING

MARKETING OFFICERS £15,000 - £30,000

A number of challenging opportunities currently exist for top quality marketing/banking professionals. Particularly sought after are those with specialist knowledge (e.g. Property, Latin America, Syndications, Capital Markets) and skills (e.g. fluency in Spanish, German). Although these opportunities span a wide range in terms of age/seniority, they each demand a strong academic and "technical" background, together with successful experience and clear growth potential.

BANK RELATIONS/FUNDING £30,000+

In support of its vigorous expansion programme, a prominent City bank seeks a senior executive with the experience, skill and knowledge of the appropriate market and its personalities to develop effective sources of funding amongst the banks in Southern Europe, Scandinavia and Middle East.

CREDIT ANALYSTS c. £15,000
The common denominators in an on-going requirement are a degree followed by sound (and, formal) credit training. For those with genuinely appropriate aptitudes, there are distinct possibilities for progression into marketing.

QUALIFIED A.C.A.'s £15,000 - £18,000
Financial Control, Projects, Internal Audit: these are some of the areas of international and merchant banking in which opportunities occur for young Accountants with relevant post-qualification experience.

Please telephone John Chiverton or Ann Costello

JOHN
CHIVERTON
ASSOCIATES LTD.

86, CANNON STREET
LONDON E.C.4
01-623 3861

SENIOR FINANCIAL CONSULTANT

Exceptional candidate with West End/City background in insurance or finance required by Winkworth's Financial Services company to handle substantial business generated by the Winkworth Estate Agency Group and its associates. Successful applicant will have good judgement, ability to work under pressure and thorough knowledge of financial sources. Please write in confidence, with full personal and career details, to: HENRIETTA SMYTH, WINKWORTH, 25A MOTCOMBS STREET, SW1

Accountancy Appointments

Finance Director

New group

A finance director is required to join a small management team which is consolidating a major American textile corporation's recent UK and Irish acquisitions into a new holding group.

Working closely with the group's senior executives, the primary targets will be to achieve group profitability and increase turnover to a level in excess of £50m. Key projects will include reorganising company structures or finances, and developing management information systems to maintain tight financial control over the group's assets and operations. Further growth and diversification in the longer term is also anticipated.

The requirement is for a qualified accountant, aged around 35, who has a broad range of technical and management skills, coupled with a successful record of enhancing company financing and computerised systems. Experience of working with an American company or a textile or related manufacturing group is also sought.

Location: Central London.

Remuneration: around £30,000 plus benefits.

Please write in confidence to CT Garcia (Ref 8111).



Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX

Accountants for Management Consultancy

Age 26-35

Salary to £25,000 + car

We are one of the leading international management consultancies; we are now looking for further first class consultants and analysts for our financial management practice in the UK and overseas.

For consultant positions, successful candidates will be qualified accountants with an honours degree, who can demonstrate proven achievement in industry or commerce. Experience must include responsibility for systems development as well as line management in the finance function. Personal qualities will include the ability to communicate clearly both orally and in writing.

For analyst positions we are interested in hearing from younger less experienced people who otherwise meet the profile indicated above.

We offer outstanding opportunities to

broaden your experience in a wide variety of industries and to work with stimulating colleagues from a number of disciplines. There are excellent opportunities for promotion within Peat Marwick for those who wish to pursue a career in consultancy. Of particular interest to us at the moment are people with experience of manufacturing, banking, retail and oil industries.

If you are interested in joining our London office and working with us in the UK or overseas, please write in confidence, enclosing a brief summary of your qualifications and experience, and quoting reference A/MAY5, to Mike Coney at Peat, Marwick, Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD.

PEAT MARWICK



QUALIFIED ACCOUNTANTS

An expanding international financial institution with a global network of branches, requires for its human resources management function, newly qualified chartered or certified accountants, preferably possessing Institute of Taxation qualification and with an aptitude for the development of international remuneration packages with special emphasis on international personal tax planning.

Essential requirements would be fluency in English, communication skills, understanding of basic framework of personal income tax, ability and/or prior experience in maintenance of computerised personal tax record systems and flexibility to work in a team situation.

The remuneration will be fully competitive and the position is London based.

Interested candidates may apply latest by May 30 1985, in writing, with detailed C.V. including age and with two recent passport sized photographs, to:

Mr. Sajid Hussain,
Human Resources Division,
Bank of Credit and Commerce International,
Société Anonyme Licensed Deposit Taker,
106 Leadenhall Street, London EC3A 3AD.

Finance Director Designate

West End

£25,000 + car

Our client is a £15 million turnover company engaged in interior design, planning and contracting services. A respected leader in this highly competitive market, its success and expansion is attributed to the exceptionally dynamic marketing, creative design and good project performance.

Due to the increasing level of activity and an exceptionally full order book, the finance department now requires strengthening and efficient managing. Consequently, a qualified accountant is currently sought to take total responsibility for this function, which will include the development of management techniques and establishment of sophisticated financial controls. As part of a lively management team, particular emphasis is placed on the improvement and development of cost controls and the enhancement of effective liaison

with the various disciplines within the organisation.

The successful candidate will be strongly entrepreneurial and have commercial experience with a minimum of 5-6 years post-qualification experience. Previous exposure to a costing and/or contracting environment is desirable; a high level of commitment to the business, coupled with a familiarity with computer based systems is essential. Age indicator: mid 30's.

An attractive salary, substantial bonus package and executive level company car reflects the seniority of this challenging appointment.

Candidates should write to Philip Cartwright, ACMA, Executive Division, enclosing a comprehensive curriculum vitae, quoting reference 255, at Michael Page Partnership, 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Financial Director/ Company Secretary

Advertising

London

This established leading Advertising Agency, with billings in excess of £50m, wishes to recruit a Financial Director/Company Secretary who will have complete responsibility for all financial and accounting matters.

Reporting directly to the Executive Chairman, the appointee will also be involved in, and expected to contribute to, the core group responsible for the management of the business.

It is unlikely that candidates under the age of 35 would be sufficiently experienced.

Qualified (most probably Chartered) candidates for this exciting and demanding position should be able to demonstrate an enthusiastic and determined attitude coupled with a sound and detailed approach to business matters. Previous experience

in advertising is not essential but significant involvement in a fast moving service industry could be advantageous. The ability to communicate fluently is essential.

The excellent remuneration package will appeal to those who consider themselves to be in the upper quartile of their profession.

Please reply to Paul Frampton in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1459/FT on both envelope and letter.

Deloitte Haskins + Sells
Management Consultants

PO Box 207, 128 Queen Victoria Street, London EC4P 4JX

FINANCE DIRECTOR

Age 30-45

£22,000 + Bonus + Car

East Anglia

This opportunity arises in a £12m turnover manufacturing subsidiary of a large group with extensive overseas interests. The Managing Director seeks a committed, results-orientated Finance Director, who will be expected to improve costing systems, review and extend computerised systems, reduce overheads and improve the quality and timeliness of management information.

Candidates in the age range 30-45 should be qualified accountants and have strong manufacturing and costing experience. Assistance with relocation expenses will be paid where appropriate.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2277 to W.L.Tait, Executive Selection Division.

Touche Ross
The Business Partners

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Finance Director (designate)

Leeds

£25,000 + bonus, car etc

Our client, a profitable and expanding sub-group belonging to a well known public company, wishes to appoint a practical and commercially minded accountant to this key position.

The successful applicant will report to the Managing Director of this specialised and autonomous sub-group and be responsible for all financial aspects of the growing business including acquisitions. In addition, he/she will participate as part of a highly professional and commercial executive team in the determination of sub-group policy and commercial strategy.

Candidates, aged over 30, must be in possession of a major accounting qualification with at least 7 years experience in a senior financial position most likely from within an expanding and developing environment. In addition they must have strength of personality, enterprise and the ability to communicate successfully at all levels.

In addition to salary, benefits will include a fully expensed car, bonus, pension scheme, medical insurance scheme etc. Removal costs will be reimbursed should the successful applicant require to move home to take up this appointment.

Please write in confidence, with full CV detail and quoting MCS/7161, to Michael R. Andrews, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY.



Accountant

G. £12,000 - £14,000

The company is one of 28 statutory water undertakings responsible for the supply of water to a population of 750,000 in the North-West of London and South-West Hertfordshire.

A vacancy has arisen for a professionally Qualified Accountant (ACCA, IPFA, ICMA or CA) and is particularly suitable for a person in the 25-35 age group anxious to further their career and gain all-round experience in a busy and forward-looking Finance Department. The department is currently developing its long-term financial strategy and improving its management accounting service throughout the company by the progressive computerisation of its systems linked to the devolving of budget preparation and control to Line Managers. The Accountant, who will report to the Principal Accountant, will be required to assist him in meeting the demands of the 1985 Companies Act, SSAPS, Taxation and Finance Acts.

The company offers every encouragement to its staff to develop their careers as well as providing excellent social and recreation facilities. A comprehensive relocation package is available in approved cases. The Chief Accountant (Mrs S. Lanning) will be pleased to discuss the role of the post in more detail. Telephone Watford 23333 ext 250.

Applications must be made on forms available from the Personnel Officer and should be returned not later than 4th June 1985.

The Colne Valley Water Company

Backwell House, Aldenham Road, Watford, Hertfordshire WD2 2EY
Telephone Watford (0262) 23333

Financial Controller

London NW8

£18,000 + Car

The UK subsidiary of an international computer company has, through promotion, created a requirement for a commercially sound and qualified accountant aged 26-32 to work closely with technical, sales and general management.

The company, with a turnover of £10m, has a manufacturing facility in Bristol. Based in the London office you will be responsible for the finance function in Bristol with the emphasis on the review, analysis and interpretation of management information. However, your main contribution will be made in contract negotiations with customers where cash flow.

credit control and financing will be important constituents.

There is therefore regular contact with non accountants and the appointed person must be able to relate to the varying demands of colleagues and customers.

In addition to the salary, a substantial bonus based on results and performance has been given regularly. Career opportunities are as one would expect of an expanding and successful company.

Contact John P. Sleight FCCA,
on 01-405 3499
quoting ref: J/71/CF

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Management Accountant

North East, to £14,000

An excellent career opportunity for a high calibre qualified accountant to join a significant and successful international group, based at one of their major European manufacturing centres. The environment is fast moving and exciting, with reporting to exacting deadlines and fully computerised business systems have been the subject of considerable capital investment. Reporting is to the Chief Accountant and prime responsibility is for the control and development of the costing function, with specific emphasis on the integration of detailed product costing information with data based production and inventory control systems. Additional key tasks include the preparation and analysis of budgetary and monthly management information. Candidates aged 25 to 35, qualified ACMA or ACCA, will be able to demonstrate significant success in a cost or management accounting role in a manufacturing environment utilising fully integrated computerised accounting techniques. Benefits, including relocation assistance where necessary to this attractive part of South Northumberland and career development prospects are excellent.

Male or female candidates should telephone in confidence for a Personal History Form or submit a comprehensive c.v. to: A.D. Kelly, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE. 0632 327455, quoting Ref: 44244/FT.

GROUP ACCOUNTANT

Large, expanding group of 18 companies requires a fully qualified accountant. This is a very pressured environment. Experience of internal audit helpful.

FINANCIAL ACCOUNTANT

This position offers excellent prospects for a local person to become Financial Director within 9 months. Responsible for financial and management accounting you'll be working on a Nurdorf computerised system.

Contact - Mr J. Butler, 131/133 Cannon St, London EC4 - Tel: 01-282 7833

BROOK STREET ACCOUNTANCY

All an employment service should be

Accountancy Appointments

Head of Financial Services

£20,000 + car London SW1

Our client, a major and dynamic professional partnership, wishes to appoint a qualified accountant to take responsibility for the management of financial and accounting services. This is a new post, at senior level carrying considerable responsibility. The successful candidate will take overall charge of all accounting functions throughout the firm. Particular emphasis will be placed on upgrading current systems to serve better the client's needs following a substantial growth in business which is planned to continue. The major initial task will be to supervise the computerisation of the central accounting system. Candidates should be qualified accountants, preferably in their 30s, who have experience in commerce or industry particularly concerned with computer development and the maintenance of technical excellence. They should be used to managing staff and liaising with professionals in a variety of disciplines. Benefits include life assurance and PPP. Please write, stating how you meet our client's requirements, quoting ref no 1415 to:

Binder Hamlyn
MANAGEMENT CONSULTANTS
Anne Knoll, Executive Selection Division,
Binder Hamlyn Management Consultants,
8 St. Bride Street, London EC4A 4DA.
Telephone 01-353 3021.

Group Finance Director

Scotland

Our client is a diversified manufacturing group being restructured and which consists of a number of relatively autonomous and highly profitable subsidiaries. It is planned to expand these companies and expansion could be rapid.

Reporting to the group managing director, the person appointed must be capable of inspiring confidence in financial and banking circles, and of gaining the respect of operating management. A good all round commercial sense is essential although prime responsibilities will be financial and accounting. Assisted by a small head office team the appointee will be responsible for interpreting results to top management, ensuring adequate controls and systems in the group, treasury control and carrying out ad hoc projects, such as acquisitions.

The need is for a professional, qualified accountant (preferably FCA or CA).

c.£30,000 + fringe benefits

aged 35 to 45, who has worked in a senior position with a manufacturing group, or subsidiary, known for the quality of its management and controls. Experience in the design and implementation of computer based systems, particularly in the areas of management accounting and costing, is important.

The profit and growth potential of the group present an opportunity to make a significant personal contribution which will be rewarded by an attractive salary; removal costs if appropriate will be paid.

Please reply in confidence, enclosing career details and quoting reference 6440/L, to J. Scott, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St., Blackfriars, London EC4V 3PD.

PEAT
MARWICK

Financial Controller

General Management Opportunity

West London

c.£25,000 + car

Our client is the U.K. subsidiary of a Fortune 500 company. Established initially to market and distribute the firm's products in this country, it now has advanced plans to start a manufacturing operation. Its products, in the data processing area, lead the market in quality and its factory operations are 'showpieces'.

A Financial Controller is required who will take responsibility for establishing efficient accounting procedures for the operation as it stands, and will work closely with the Managing Director in the establishment of the manufacturing plant. As a key member of the U.K. management group, the person appointed will be expected to make a significant contribution in all areas of financial and general management.

Qualified accountants, aged 30-40, with a number of years experience in a marketing-led environment are invited to apply. Experience in high technology manufacturing would be an added advantage. A high degree of energy and commitment will be required to successfully establish this new venture and rewards will include real general management opportunities in the short to medium term.

Please write in confidence, enclosing career details and quoting reference 3239/L to Valerie Fairbank, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, London EC4V 3PD.

PEAT
MARWICK

ACCOUNTANCY APPOINTMENTS
APPEAR EVERY THURSDAY

Rate £37.00 per single column centimetre plus VAT

Financial Controller

C. London

c.£20,000 + car

Our client is a rapidly expanding private group of companies (current turnover £15 million) who specialise in retail and distribution throughout the UK.

A commercially minded accountant is required to head a department of over twenty and assume overall control of the day to day financial and management accounting responsibilities, to include budgetary control and consolidations. In addition to reporting directly to the Group

Finance Director, you will work closely with the senior management of the group's operating subsidiaries.

Likely to be a qualified accountant in your 30's, you will be highly organised and assertive with strong man management ability. Previous experience within a retail/distribution environment and a knowledge of computer based accounting systems would be advantageous. Candidates with the required level of ambition and self motivation will be offered an attractive remuneration package including a fully expensed company car and other fringe benefits. Applicants should write to Nick Baker FCA, Executive Division, enclosing a comprehensive

c.v., quoting ref 254, at 31 Southampton Row, London WC1B 5HY.

Michael Page Partnership
International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Oil Exploration

Play an Active Role

Control your own role and enjoy a full and varied workload with a US independent oil company. Alert, flexible and financially strong, its UK office takes charge of oil exploration and production activity

throughout Europe, Africa and the Middle East. This includes a share of two producing oil fields and a number of discoveries under appraisal and development.

Chief Accountant
c.£30,000 + car

You will be responsible for statutory and management accounting, taxation and systems, and can anticipate promotion within 12 months. A qualified accountant, you have around 8-10 years' broad accounting experience, most of which will have been gained from an oil company. You are capable of making a significant contribution to local decisions and have the flexibility to operate effectively within a small and compact organisation.

Newly Qualified
c.£16,000

You will prepare budgets and forecasts, monitor expenditure and produce financial statements, working in dual currency and to US standards. An ACA or ACMA and of graduate calibre, you have recently qualified and could now be seeking your first position in industry. You work well in a small team, are familiar with using PCs and can cope with a broad range of duties.

Both positions are London based and command a comprehensive benefits package. They provide a high level of exposure to oil company activities and the scope to develop professionally. Please telephone or write to Sue Jagger of Cripps, Sears & Associates Ltd, Personnel Management Consultants, 88-89 High Holborn, London WC1V 6LH, Telephone: 01-404 5701.

Cripps, Sears

CENTURY FACTORS

FINANCIAL DIRECTOR

(DESIGNATE) Age 30+

Century Factors is a subsidiary of Close Brothers Limited and is an expanding debt factoring company shortly relocating to the home counties.

This is a new appointment which offers an exceptional career development opportunity for an ambitious qualified accountant who enjoys working in a demanding and fast moving company. Reporting direct to the Managing Director you will be responsible for all aspects of the finance function including development of computer systems and strategic planning.

Flexible compensation package commensurate with experience and calibre.

Applications to:-

Leslie Bland
Managing Director

Century Factors Limited
60 Princess Street
Yeovil BA20 1HL
A member of Close Brothers Group plc

LEWISHAM AND NORTH SOUTHWARK HEALTH AUTHORITY
Director of Finance

c.£22,950 to £25,957 per annum

Lewisham and North Southwark is an Inner London Health Authority with a revenue budget of £98 million per annum. We include Guy's and Lewisham Hospitals and have an international reputation for delivering health care of the highest standard. Over the next ten years we are due to lose about 10% of our revenue budget in regional resource redistribution. We will need strong financial advice and leadership. We are now piloting a system of clinical budgeting designed to make the optimum use of our resources, and we are developing value for money and cost improvement programmes.

To ensure these exciting initiatives succeed, we need an experienced financial specialist to become a member of our newly established District Management Board. Candidates should be qualified accountants with a proven record in key areas such as budget management, computerised information systems and the management of change. Previous NHS experience is not essential. Accountable to the District General Manager, the post holder will be responsible for advising the DGM, the District Health Authority, the District Management Board and the management units on the full range of financial and information issues. Financial services within the units will be provided by unit finance directors, responsible to the unit general managers but with professional accountability to the Director of Finance.

For an informal discussion, further details and an application form, please contact Kathy Doran in District Administration, Lewisham and North Southwark Health Authority, Mary Sherkin House, St. Thomas Street, London SE1 7RT. Telephone: 01-467 7600, ext. 3599.

Closing date for applications: 7th June 1985.

FINANCE MANAGER

up to £24,000 p.a. + Executive Company Car

ROLM is already well known in the U.S. for being one of the most prestigious and commercially successful names in the fast growing business of communications. That reputation will soon spread to Britain, now that we're setting up ultra-modern facilities in North Wiltshire for our European operations. ROLM is a subsidiary of IBM with revenues of more than half a billion dollars - a company that's bound to make a tremendous impact on this important market.

Now there's an opportunity for you to share in our future success, because we're looking for someone to fulfil the role of Finance Manager.

The responsibilities of the position will be wide and varied: financial accounting and related statutory reporting, extending to your involvement in foreign currency transactions, banking relationships, taxation, insurance and management accounting. In addition you will be required to set up accounting systems and procedures and establish sound financial controls.

The successful applicant will be a qualified accountant with sound practical experience ideally gained in a manufacturing environment, together with some knowledge of PC based accounting systems.

As we're a company that's dedicated to growth as much as we are to success, we can offer excellent career prospects to the highly motivated.

The rewards are high and will include a salary of up to £24,000 p.a. plus an executive company car. On top of this, it's a great place to work and live - all the benefits of a fast developing area, combined with beautiful countryside.

If you like the idea of making your hard won experience work for you then send your detailed c.v., quoting reference 71/JF/85 to David Seddon, Personnel Director, ROLM Europe Ltd, c/o Austin Knight Selection, Knightway House, 20 Soho Square, London W1A 1DS.

ROLM
An IBM Company

Austin Knight Selection

Group Accountant

We seek a young Chartered Accountant to develop and run the diverse accounting arrangements of a small, well-established and growing financial services group. Experience of stockbroking audits is essential, and of banking audits helpful. The candidate should be ambitious but careful, and able to integrate well with a small management team. It is likely that the successful candidate will be drawn from a company in a similar field or direct from an accounting firm.

Salary depends on qualifications and experience, and prospects are excellent.

Please write with detailed c.v. to Box A9004.

Financial Times,
Bracken House, 10 Cannon Street, London, EC4P 4BY.

Senior Opportunities in Finance

IAL is a major international company, recognised as one of the leading organisations in the fields of aviation, computer and medical services and advanced telecommunications.

We now have the following opportunities at our international headquarters near Heathrow Airport.

Comptroller

up to £20,000 pa + car

Leading a team of highly qualified staff engaged on the appraisal of group companies' performance, ad-hoc financial investigations, acquisitions and disposals, financial planning and group taxation matters.

You will be a fully qualified accountant and, ideally, have a business studies qualification. Senior level experience of

this kind of work is essential and should have been gained in an international commercial environment. Ref. K251/01.

Treasury Accountant
to £16,000 p.a.

A qualified accountant or banker with job-related experience ideally with a degree in economics or business studies. Responsibilities will include cash flow management; monitoring and management of foreign exchange exposure; currency dealing and the monitoring of loan and interest payments. You will also assist business groups in assessing funding, borrowing and bonding requirements on new and existing business. Ref. K251/02.

For further details of these key appointments, please telephone, or write to: the Recruitment Executive, quoting the appropriate reference number.

IAL

Financial Services

Aeradio House, Hayes Road, Southall,
Middlesex UB8 5NJ. Tel: 01-574 5134.

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An effective, streamlined system, it's designed to get you on the shortlist for top positions in minimal time - at no cost to you.

Currently, we have a wide number of attractive positions in the £13,000 - £30,000 range with leading companies throughout the UK. So if you haven't time to wait for the right opportunity to happen, complete and return the coupon now. Or telephone 01-741 8011/01-748 3444 (24 hours). Prestel 013903873.

HALL-MARK

For full details of the Hall-Mark Appointments Register, please contact:
Michael Hines, FCA, Hall-Mark Appointments Register,
100, Strand, London WC2R 0JH.

Name _____
Address _____
Postcode _____

Accountancy Appointments

Financial director – designate

South Derbyshire, c£22,500 + car



All jobs are described as exciting – but this one really is! A brand new plc with the funds available to support profitable growth, building on present turnover of £13 million. Operating nationally from a number of locations it offers a specialist industrial service to a broad range of companies.

You'll enjoy the style of the MD and the other board members – under 40, enthusiastic and with a record of successful decision making. Routine accounting is excellent, so your main thrust will be commercial: business and profit planning, performance monitoring and cost control, further developing the computerised systems.

A qualified accountant with commercial orientation, you need the ability to bring numbers to life in the boardroom and on the shop floor: strong personality, high energy level and a sense of humour! Age indicator 30 to 35.

Please write enclosing a curriculum vitae and daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B242.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

5 Albion Place
Leeds LS1 6JP

Finance Specialist

Bristol

c£18,000 plus car

Our client is a £200 million turnover European company and part of an international group heavily involved in minerals, development and investment. The group headquarters based in Australia has identified the need to recruit an internal audit specialist to be based at the European head office in Bristol.

Responsibilities will include:

- ★ Research and implementation of improvements to existing services.
- ★ Planning and development of long range audit programmes.
- ★ Coordination with external auditors.
- ★ Coordination of EDP audit assignments.

The successful applicant will work with a large degree of autonomy and consequently a mature approach to client relationships is essential. Emphasis will be placed on providing a service to all levels of management with the intention of improving bottom line performance.

Applications are invited from graduate qualified accountants, aged 28-40, who will be prepared to travel up to ten weeks per year; therefore a language ability would be advantageous.

The excellent remuneration package includes a fully expensed car and relocation expenses will be available if necessary.

Interested candidates should write to Adrian Wheale ACMA, ACIS, enclosing a comprehensive curriculum vitae, quoting reference B8036, at Michael Page Partnership, St. Augustine's Court, 1 St. Augustine's Place, Bristol BS14XP.



Michael Page Partnership
International Recruitment Consultants
London Bristol Birmingham Manchester Leeds Glasgow
Brussels New York Sydney

Morgan Grenfell & Co. Limited

Accountant Investment Division

Morgan Grenfell & Co. Limited wish to recruit a young Accountant to fill a newly created position within their Investment Administration Department.

The successful applicant, reporting to the Head of Department, will assist in a broad range of responsibilities including systems development, accounting, budgeting, financial control and administration, and will undertake various ad hoc assignments, creating an ideal opportunity to gain a broad knowledge of international investment operations.

Remuneration for this position will be based on experience and benefits will include a preferential mortgage scheme and non-contributory pension scheme.

Applications, including brief details of career to date, are invited from newly qualified Chartered Accountants with some experience of auditing financial institutions and should be sent to:

Helen Rigby, Personnel Manager
Morgan Grenfell & Co. Limited
23 Great Winchester Street, London EC2P 2AX

Senior Accountant

West London

c.£13,000-£15,000

Our clients are the UK subsidiary of a substantial French group operating large pipelaying barges for use in the oil industry, mainly in the North Sea. They are in the process of setting up an office in Alpertown and seek to recruit a Senior Accountant to help control logistic activities relative to offshore activities.

The successful candidate will be responsible to the Chief Accountant for the control of the accounts department, the development of computer systems which are linked on-line to the parent in Paris, and for monitoring cashflow, foreign exchange, contract costs, current accounts and budgetary control, supported by a small staff.

Applicants should be qualified accountants, preferably aged 25 to 30 with relevant experience of financial management, preferably in the oil industry. Some fluency in French would be valuable.

Please write in confidence with full details of previous experience and quoting reference E2798 to J. W. Hills, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, London EC4V 3PD.

PEAT MARWICK

Financial Controller

Leading advertising agency

This long established and fast expanding advertising agency, part of a major public group, is one of the UK market leaders and has a large and prestigious range of clients. A strong emphasis on research, strategic planning and investing in professional and creative teams has contributed to the company's growth and success in recent years.

In this newly created position, the financial controller will report to the Financial Director and will be responsible for the organisation and day to day management of the finance function. This will entail maintaining tight financial control, supervising the regular flow of management information and enhancing the computerised systems to meet the requirements of an expanding business.

The requirement is for a qualified accountant, aged around 35, with experience of managing a substantial accounting team, ideally in an advertising or service company. Exposure to modern computer systems is also sought, coupled with strong technical, communications and management skills.

Remuneration: up to £30,000 plus a car and other benefits.

Location: Central London.

Please write in confidence to CT Garcia (Ref 771).



Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX

CONTROLLER, FINANCE AND ADMINISTRATION

HIGH TECH INDUSTRY

Teddington, Middx.

c.£17,500 + car

The Company is a young, expanding business which has established itself as the acknowledged leader in a market with enormous growth potential. It provides computer based information systems to the health care industry. The Company is based in the UK and markets its products in Europe, the Middle East and the Far East.

Due to a recent promotion within the Group they now require a new Controller. Reporting to the Managing Director the successful candidate will have full responsibility for all financial and management accounting, together with a broad range of administrative functions.

Applicants should be qualified accountants (probably in their early thirties) who combine relevant technical expertise with commercial experience.

Please send a comprehensive career resume, including salary history and daytime telephone number quoting ref: 2267/FT to G.J. Perkins, Executive Selection Division.

Touche Ross

The Business Partners

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Chief Internal Auditor

Our client, a highly profitable £150m turnover group of companies, seeks a professionally qualified accountant to assume total responsibility for the internal audit function, investigating a wide range of financial and operational systems at 125 U.K. cost centres, including head office. Specific areas of responsibility will include reporting on effectiveness and efficiency of all financial and administrative systems, developing computer-based internal audit methods and playing a key role in the design and employed either in the profession or in industry/commerce. In addition to holding a recognised accountancy qualification, you will have gained recent audit experience within a multi-million turnover business, employed either in the professions or in industry/commerce. You are likely to be aged 28-33, although age is not a barrier for exceptional candidates.

Based in a pleasant Sussex location, an excellent salary package is negotiable with outstanding personal career development prospects available.

Please apply in confidence to: Stephen Mawditt, Managing Director

Senior Management International



Executive Search Consultants
Landseer House, 19 Charing Cross Road, London WC2R 0ES
01-839 2841

Chief Accountant

South-East Head Office-based
c.£17,000 + car
plus generous overseas travel allowance

Our client is a successful group of contracting companies operating on an international basis, with large projects throughout the world.

It wishes to appoint a Chief Accountant whose prime task will be to direct and co-ordinate the various overseas accounting functions, and applications are invited from suitably qualified accountants, preferably FCAs, aged 35-45.

This key post requires exposure to all facets of the group's activities, so previous experience in the field of engineering construction and a working knowledge of management accounting, together with statutory and fiscal requirements, particularly in the Third World, are important. This role will involve frequent short-term overseas travel and requires high-level communication and management skills.

Your initial salary will be circa £17,000 plus generous overseas travel allowance. A comprehensive remuneration package including car, contributory pension, health care and relocation expenses, if necessary, reflects the seniority of this appointment.

Please send full cv, including current salary, which will be forwarded to our client unopened, Ref: E2032/FT. (Address to our Security Manager if listing companies to which it should not be sent.)

PA

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE
Tel: 01-235 6880 Telex: 27874

Director

Finance and Administration
c.£25,000 p.a.

The Greater London Enterprise Board is seeking a new Director of Finance and Administration to replace the present director who is leaving to take up an appointment as Director of Finance and Operations in the Cable Authority.

You will report directly to the Chief Executive and take an active part, with the other divisional directors, on the Board's Management Committee. An established team of qualified and experienced accountants and administrators will assist and support you in this position. It is expected that the successful candidate will be appointed Company Secretary.

You will be an experienced and qualified accountant with a proven track record in administration and financial management. Your experience will have been gained at a senior level in the public, private, co-operative or commercial field. A commitment to the overall objectives of the Board's work is essential. The Board was established in 1982 and currently employs over 80 staff. It has nearly 200 projects of which 150 involve financial investment covering the whole range of high technology to traditional industries. It is active in the promotion of economic opportunities for ethnic minorities, the development of co-operatives and industrial participation. It has a large property and land development portfolio.

The Board will particularly welcome applications from Women and people of Ethnic Minority backgrounds.

Applicants should send their detailed CV to:

Alan McGarvey – Chief Executive, Greater London Enterprise Board Limited, 63-67 Newington Causeway, London SE1 6BD.

The Greater London Enterprise Board is an equal opportunity employer, and applications are welcome from candidates regardless of sex, race, nationality, age, or marital status and from registered disabled persons.

Greater London Enterprise Board

FINANCIAL ACCOUNTANT ACA/ACCA

LONDON W1 – £16,000
FINANCIAL SERVICES DIVISION OF
A LEADING RETAIL GROUP

offers an excellent opportunity for a recently qualified ACA/ACCA to join our team. The successful applicant will be responsible to the Finance Director for management information and financial reporting for a group of companies. He/she is likely to be highly motivated and familiar with computerised accounting systems. The position requires a wide range of skills to assist a rapidly-expanding and independently-profitable Group achieve its long-term aims and objectives. A substantial bonus related to performance will be offered to the right candidate.

Please apply with full c.v. to:
Box A9002, Financial Times
10 Cannon Street, London EC4A 4BY

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR
CITY DIVISION

Client Accountant/Advisor

Accounting Services Division

City, Substantial salary, plus car, plus Banking Benefits

Our client is a young and fast growing Financial Institution which is a subsidiary of a major U.S. Company, providing a range of banking services internationally. Growth to date has been outstanding. A new activity recently introduced is the provision of day to day accounting services and financial advice for a range of clients.

The successful candidate will take full responsibility for this, servicing the existing clients and actively seeking to build up this section of the group.

Applicants, aged 25+, must be qualified Chartered Accountants with a minimum of two years post qualification experience which will include Multicurrency Accounting Systems, Computerised Accounting, U.K. taxation and a knowledge of accounting techniques for International Trade and Foreign Exchange. This will have been gained in a banking, commodity or international trading house environment. An excellent opportunity within an aggressively expanding organisation.

A.L. Weston, Ref: 22/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-628-4200 Ext 286/7/8, City Division, International Business Centre, 2 London Wall Buildings, London Wall, LONDON, EC2M 5PP.

Accountancy Appointments

FINANCIAL CONTROLLER

Lines Hire c. £17,500 + car + bonus
W. London Age 28-35

This appointment will strengthen the Senior Management team of a well-established family company. As market leader, the company's success has been built on a high level of service but it also offers the added stimulus of a production environment.

Reporting to the Managing Director, the initial challenge will be to improve the company's internal financial systems.

A shirt-sleeves approach and a desire to contribute significantly are needed as part of the small team expanding the business.

The ideal candidate should be qualified and he/she should have relevant commercial experience, including all aspects of management accounting and financial planning.

Applications in writing with full C.V. to:



Mr. K. Ward
LONDON LINES SUPPLY LTD.
25/27 Brunel Road
East Acton
London W3 7UL

Financial director — designate

Cleveland, c.£18,000, car + benefits



A Financial Director is required by a major private company in the distribution industry. Applications are invited from qualified accountants aged between 30 and 45 who can demonstrate a successful career to date, preferably in the service sector. Experience in continued development of computer systems is required together with self motivation and the ability to provide the board with practical data to meet rapidly changing circumstances.

Résumés which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions to Miles Middleton, Executive Selection Division, Ref. B246.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Archbold House, Archbold Terrace
Newcastle upon Tyne NE2 1DQ

Finance Director

West Midlands

c.£25,000.

Our clients are a long established and reputable company supplying a range of products to the construction industry through a network of regional locations; they form part of a major publicly quoted group.

They now wish to recruit an able and widely experienced Finance Director to assume full control of the accounts and finance functions which are currently London based but which will be moved to the West Midlands in due course. Prime responsibilities will include the enhancement of present computer systems, the development of tight controls of depot operations on a decentralised basis and providing financial advice and guidance to management at all levels.

Applicants, aged 38-45 and qualified, should have substantial experience as the Senior Financial Executive in a sizeable group and have strong managerial talents. The salary is negotiable around £25,000 p.a., plus car and an appropriate benefits package.

Please write in confidence with full career details and quoting reference 4189/L to J. W. Hills, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St., Blackfriars, London EC4V 3PD.

PEAT MARWICK

Financial Accountant

C. London

£16,000 +
Plus Car & Bonus

Renowned worldwide for high quality Business Information Services, our client forms the UK subsidiary of a leading US Group. Following re-organisation, they now require a young qualified Accountant for their Central Finance function.

Reporting to the Financial Manager, you will be responsible for a team, preparing monthly and annual accounting packages both for UK and US management. Sophisticated computerised systems are in use, and further

development of an inventory control system is planned. Ideally aged 25/35, you will be a qualified Accountant with sound accounting skills gained either in industry or the profession.

With a mature personality, you will have had staff management experience and have the ability to deal with operational Business Managers at all levels.

To apply, please telephone or write to Rebecca Goddard quoting Ref: RG 9448.

Lloyd Chapman Associates

International Search and Selection
160 New Bond Street London W1Y 0HR
Telephone: 01-408 1670

LSI LOGIC LIMITED

Financial Controller — Northern Europe

LSI LOGIC LIMITED the market leader in semi-conductor integrated circuits, requires a qualified accountant to take responsibility for the accounting and financial operations, as well as contributing to the business management of Northern Europe.

The company is in the fastest growing segment of the semiconductor market and has ambitious growth targets. Sound experience in a multi-national company, preferably electronics, is a requirement to meet the challenging senior management position. Benefits include a salary in excess of £20K, share options, bonus scheme, BUPA, and others.

Telephone for an application form or send a comprehensive CV to: Mrs. Ann-Marie Burns, LSI LOGIC LIMITED, Granville Place, Bracknell, Bucks, MK12 1BP. Telephone: (0344) 426244

Senior Accountants

Are you ready for a major step forward in computerised accounting?

The responsibility of owning and managing seven major airports in the UK, including Heathrow and Gatwick demands stringent financial controls by the British Airports Authority. In our search for more efficient methods, we have recently installed a new MSA General Ledger and Accounts Payable System, and in order to further develop and maximise the benefits of such advanced systems, we wish to make the following appointments.

Senior Financial Accountant c.£17,000 + car
As General Ledger Controller, you will be responsible for preparing the Authority's statutory and short-term financial results and for providing a wide range of analysis and financial information to management. Liaising with Management Services personnel, you will also play a key role in the further development of information processing systems throughout the Accounting function.

Probably in your late 20's/early 30's you should be fully qualified with around 5 years' broad post-qualification experience. Of equal importance is a sound knowledge of computerised accounting systems together with previous involvement in their development and implementation.

Accountant - S.E. Airports c.£15,000 pa
Reporting to the Controller, you will provide a financial accounting service to the South East Airports - Gatwick, Heathrow and

Stansted. This will involve you in the preparation of financial results and the provision of financial information to management. You will be heavily involved in financial analysis and will also contribute to the further development of systems to facilitate the management's decision-making process.

A young qualified Accountant, you should have sound relevant experience, including a familiarity with computer-based systems. Good all level communication skills plus the ability to work effectively within strict timescales are essential.

These new positions give an opportunity of working with a computerised General Ledger and Integrated Management Information System of outstanding sophistication. You will be at the forefront of new technology and at the start of a new phase of development of financial systems within the Authority. The sheer scope and complexity of the BAA operation must be a major career challenge.

In addition to an excellent salary, you can expect a comprehensive range of benefits which includes relocation where appropriate.

Please write with full c.v. to: Jackie Carey, Personnel, Head Office, British Airports Authority, Gatwick Airport, Gatwick, West Sussex RH6 0HZ.

British Airports

Financial Controller (Acting) - Agricultural Development Corporation Kenya

Reporting to the Managing Director (ADC), the successful candidate will have overall control for all aspects of financial and management planning and accounting. Responsibilities will also include the implementation and operation of computerised planning systems.

Applicants should be British Citizens, aged 35-45, and should be ACA, ACCA or CPA. A successful track record gained in a commercial environment is essential as is overseas experience, ideally in a developing country.

The appointment is on contract to ODA, on loan to the Government of Kenya for an initial period of two to three years. Salary is in the range £19,000 to £23,000 pa, including an element in lieu of superannuation. A variable tax free Foreign Service Allowance, currently in the range £1,200 to £2,845 pa, is also payable.

The post is wholly financed by the British Government under Britain's programme of Aid to the developing countries. Other benefits normally include paid leave, free family passages, children's education allowances, free accommodation and medical attention.

For full details and application form, please apply, within 21 days, quoting ref. AE308/IF/FT, giving details of age, qualifications and experience to: Appointments Officer, Overseas Development Administration, Room 351, Abercrombie House, Eaglesham Road, EAST KILBRIDE, Glasgow G75 5EA.



OVERSEAS DEVELOPMENT
Britain helping nations to help themselves

Potential Tax Partner Private Clients

Central London £18,000-£25,000

Our client is a well-established and successful 6 partner practice with an excellent reputation and a broad range of diverse clients. It is currently interested in hearing from tax specialists who should be A.C.A.'s, aged 28-35 with at least 2 years' experience in taxation, and the presence and personality to relate to a 'younger generation' of private clients.

The opening represents an exceptional opportunity to join a practice of impeccable pedigree and work with high calibre professionals on a challenging quality client base. It will involve the provision of tax advice and financial planning to partnerships, high net worth individuals and substantial trusts.

It would be difficult to better the longer term prospects and financial rewards within the small-medium sized sector of the profession.

For further information please call Peter Morris on 01-405 0442 or write to The Manager, Taxation Division, Michael Page Partnership, 31 Southampton Row, London WC1B 5HY. Outside office hours call 01-373 0229. Strictest confidence is assured.



Michael Page Partnership
International Recruitment Consultants
London Bristol Birmingham Manchester Leeds Glasgow
Brussels New York Sydney

Research Analyst

City of London

Salary Negotiable

Our client is a rapidly growing group of international companies with diverse interests in areas such as minerals and energy, agriculture, aviation, trading, manufacturing, distribution, merchandising and retailing. The Group's head office is based in Australia.

The Group's expansion has led to the need to investigate and evaluate a growing number of new business and investment opportunities and this has created this opportunity for a person with appropriate academic qualifications and practical experience.

The appointee will be required to investigate, interpret and understand complex investment matters and be capable of expressing findings, evaluations and options in a clear and concise manner. Previous experience in the analysis of industrial related business and investment areas in the United Kingdom is essential, experience in natural resource analysis may be of benefit but is not important.

The appointee will report to the Deputy Chairman in Australia and will be based at the Group's city office, however there may be the need for international travel. An attractive remuneration arrangement commensurate with the calibre of the applicant will be negotiable.

Please write in confidence, quoting reference 6262, and submitting a concise curriculum vitae to:

Peter Childs, Director,
Pannell Kerr Forster Associates,
New Garden House,
78 Hutton Garden,
LONDON, EC1N 6JA.

Pannell Kerr Forster Associates
MANAGEMENT CONSULTANTS

Corporate Taxation Specialist

Around £20,000 + Benefits
Sussex

The Sun Alliance is a major U.K. composite insurance Group with world-wide premium income of over £2 billion and total investments approaching £7 billion. We now seek an experienced Corporate Tax Specialist to join our tax department based at one of our head offices in Horsham, West Sussex.

The successful candidate will be part of a small team of top tax specialists advising senior management on a broad range of both UK and international taxation. The post will include significant exposure to complex planning and advisory work.

Ideally, candidates should be qualified accountants with experience of corporate taxation as it affects large Groups. Previous experience of international taxation would be advantageous although not essential. Inspectors (either fully trained or Principal grade) who have appropriate experience will be considered.

In addition to the salary of around £20,000, excellent benefits include mortgage allowance, non-contributory pension scheme and other benefits normally associated with a large company, including, where appropriate, relocation expenses.

Please write with a detailed cv, or telephone for an application form, to: D. Lugton, Manpower Services Adviser, Sun Alliance Insurance Group, 1 Bartholomew Lane, London EC2N 2AB. Tel: 01-588 2345, ext 1027.



SUN ALLIANCE
INSURANCE GROUP
INCORPORATING PRINCIPAL ASSURANCE

Assistant Controller

S. Middx

c.£18,000 + car

Our clients are an £8m T/O company, marketing sophisticated products and "know-how" to industry and are part of a substantial multi-national organisation. The company is enjoying a period of rising profitability, largely attributable to a professional management which relies heavily on the provision and interpretation of financial data. As no. 2 in the Finance Department, the Assistant Controller will occupy the focal point of this process by analysing and presenting information to the Controller and other members of management, particularly the M.D. A key role will be to develop further the M.I.S. and so contribute directly to the company's continuing success. Applicants must be qualified accountants, aged around 30 with experience of computerised integrated systems, but most importantly with a business-minded rather than just technical approach. Ref: 1601/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, AGIS, FCIL, 2-5, Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

COMPANY ACCOUNTANT - £17,000

Young qualified Accountant sought by manufacturing goods company in W1. Excellent opportunity for overseas travel. Good prospects, possibly leading to Directorship. Ref A7/145. For further details, please write, quoting reference to: ACCOUNTANCY ASSOCIATES LIMITED, 5 Vico Street, London W1X 1AH

THE PERSONAL SERVICE
ACCOUNTANCY ASSOCIATES LIMITED
Incorporating Accountancy Recruitment
5 VICO STREET LONDON W1X 1AH TELEPHONE 01-493 3387 TELEX 27789

Accountancy Appointments

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Funding Commercial Dreams

Director (Designate) Neg. £20K-25K

The owner-directors of our client company are young, hard-working and successful entrepreneurs. They are committed to seek a public flotation within the next few years. Their style is informal and friendly, but exceptionally professional.

Operating in a fiercely competitive sector of the communications business for little over a decade, they have established a profitable £2m turnover business, covering commercial films, set construction, hire of scenery and props, in addition to property and other interests.

Significant future commercial development plans have created the need to appoint a financially-biased professional to provide proactive advice to the principals and assist with the general management of their business interests. Current projects include negotiations for much larger premises in south London.

Candidates naturally will have the technical expertise and City contacts to establish the complete financial management functions required for future operations. Of even more importance will be their ability to earn rapidly the trust and confidence of people operating in this most unusual, exciting environment.

Please write in confidence to Peter T. Willingham, quoting reference 61. Attach sufficient detail to explain why we should meet to discuss this appointment. The address is Spicer and Pegler Associates, Executive Selection, 56-60 St. Mary Axe, London EC3A 8BJ.



Spicer and Pegler Associates
Management Services

FINANCIAL CONTROLLER

Dover

c. £18,000 + Car + benefits

Our client is a small, but successful and expanding company involved in shipping and freight forwarding.

Currently managed by a young and dynamic team, they are now wishing to appoint a Financial Controller to take over total responsibility for the accounting function, reporting jointly to the Finance Director and the Managing Director.

This is an ideal opportunity for a qualified Accountant, aged 28 to 34 years, to join a growing concern which can offer excellent prospects for future career development. Previous experience within shipping/freight forwarding is essential.

Written applications, including up-to-date Curriculum Vitae are to be forwarded to Robert N. Collier or Neil Gillespie at our London address, quoting reference number 5267.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2FF. Tel: 041-226 3101
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744
Brook House, 77 Fountain Street,
Manchester M2 2EX. Tel: 061-236 1553

**DOUGLAS
LAMBIES**
Douglas Lambies Associates Limited
Accountancy & Management
Recruitment Consultants



ANALYTICAL INSTRUMENTS LIMITED

are seeking a

GROUP FINANCIAL CONTROLLER COMPANY SECRETARY

c.£20-£25,000+ COMPANY CAR

The Group, which operates on a worldwide basis, is involved in high technology instrumentation. The person appointed will be responsible to the Group Chief Executive and will be based at the group's headquarters on the southern outskirts of Cambridge.

We require an experienced and well qualified Accountant who is capable of dealing not only with the practical financial role of a rapidly expanding international group (current turnover £10 million) but also of contributing to the successful development of the business. The group, which is profitable, is intending to seek a Stock Market quotation in the foreseeable future.

Please reply in writing, with full details of personal circumstances and education, and career and salary progression to:

Geoffrey Bray, Group Chief Executive
ANALYTICAL INSTRUMENTS LIMITED
London Road, Pampisford, Cambridge CB2 4EF

or telephone Mrs Sheila Jones (0223 834420)
for further details

FINANCIAL CONTROLLER-PUBLISHING

The Institute of Physics, through its Publishing Division based in Bristol, is responsible for the publication of some 30 learned journals and about 100 new scientific, technical and medical titles each year. Due to expansion we now require a qualified accountant with first-class commercial experience to take up a new position as Financial Controller reporting directly to the Financial Director. The main responsibility will be the preparation of financial and management budgets and accounts with special emphasis on performance analysis. Wang mini and micro-computers are used extensively throughout the division.

This is an excellent career opportunity in financial management. Salary negotiable; benefits include pension scheme with life assurance, assistance with relocation costs, etc.

Please write in confidence, with full details of qualifications and career to Bruce Spence, F.C.A. Financial Director, The Institute of Physics Publishing Division, Techno House, Redcliffe Way, Bristol BS1 6NX.

Accountant Nigeria

Substantial salary package

The John Holt Group is one of the major trading and manufacturing organisations in Nigeria, with a turnover in excess of £250 million. The Group has substantial investments and is developing new manufacturing industries, as a consequence of which, an additional Senior Accountant is required.

The duties will include the establishment of management and financial accounting systems for new projects, investment appraisal and internal audit of existing systems.

Applicants must be qualified accountants with substantial auditing experience and able to show an ability to operate at a senior financial level. Experience in a developing country would be an advantage.

Terms and conditions include attractive salary; two leave passages per year for self and family, car and free accommodation.

Please write or telephone for an application form to:
Mr P P Parkes, Divisional Personnel Manager, John Holt Group Ltd,
380 India Buildings, Water Street, Liverpool L2 0QF. Tel: 051-236 8881.

JOHN HOLT GROUP LTD

Financial Controller

c £18,000 London NW6

Our client, Pip UK Limited, a franchise print operation, wishes to appoint a Financial Controller reporting to the Managing Director.

The main responsibilities of the post will include the management of the company's accounting and finances, assistance to prospective franchisees and working with present franchise owners on financial matters. The parent company is American, and the successful candidate will need to report regularly to the States.

Candidates should be qualified accountants with commercial experience. They must be comfortable with computerisation and able to manage a small team. They should have experience of raising finance and developing effective bank relationships.

Benefits include BUPA, Life assurance and long term disability insurance.

Please write, stating how you meet our client's needs, quoting reference 1414 to:

BinderHamlyn
MANAGEMENT CONSULTANTS
Anne Knell, Executive Selection Division,
Binder Hamlyn Management Consultants,
8 St. Bride Street, London EC4A 4DA.

Tax & Treasury Manager

Surrey c£16,500 + car + benefits

A major service group with a high public profile, has, due to re-structure identified the need to appoint a young qualified accountant to this challenging role.

The initial brief is to provide specialist taxation including VAT advice at group level, optimising investment income from substantial cash flows in line with company policy and commentate on the performance of the groups substantial investment portfolios.

Further responsibilities including evaluation of potential acquisitions will be added later.

Being committed to expansion the group will wish to develop the career of the new job holder.

Contact Patrick Donnelly on 01-222 5169 quoting Ref. FT/69



The Finance Index
Financial Recruitment Consultants
11 Palmer Street, London SW1A 0AB Tel: 01-222 5169

FINANCIAL MANAGER

ESSEX
C. £18K + Car

Ozalid (UK) Limited is a wholly owned subsidiary of Océ-van der Grinten N.V. As a market leader in the reprographics industry, we are in the forefront of advanced technology with exciting future growth prospects.

A promotion within the Océ group creates an excellent opportunity for a person of suitable financial or business studies background to join us as Financial Manager. The principal responsibilities of the job, which reports to the Financial Director, will be to manage a staff of 30, producing accounts to local, corporate and statutory requirements. The job also incorporates the development of systems and procedures for internal financial and company controls,

utilising personal computer and main-frame facilities.

Applicants must have a financial and administrative background; will probably hold an appropriate degree or financial qualification, and will possess the energetic and creative personal qualities which the job will demand.

Please send a current C.V., including details of current remuneration package, to: Company Personnel Executive, Ozalid (UK) Limited, Langston Road, Loughton, Essex IG10 3TH



The Institute of Chartered Accountants
in England and Wales.

YOUNG CHARTERED ACCOUNTANT around £18,000-£20,000

The Institute is looking for a Chartered Accountant, aged about 27-32, to work in the Technical Directorate at Moorgate Place. The post will be within the Directorate's Parliamentary and Law area, but will include development of policy for the Institute across a wide range of issues that are of major importance for the future of the profession.

The successful candidate will require good analytical ability, technical knowledge and communication skills. The job will involve regular contact with senior members of the profession and with government.

The post offers excellent opportunities for career development, both within the Technical Directorate and in the profession.

Contact Michael Hoyle



CHARTAC RECRUITMENT

Institute of Chartered Accountants in England and Wales Telephone 01-226 3461
100 Bow Lane, Moorgate Place, London EC2P 2JF



National Officer (Finance)

London c £20,000 plus car

The Association of Supervisory, Technical and Managerial Staffs with 800 branches in the UK, Republic of Ireland and overseas has an annual income of over £9 million and now wish to appoint a National Officer (Finance).

The successful applicant will be responsible to the General Secretary, Clive Jenkins, for the financial and membership administration of the Union and for a substantial direct staff. An ICL ME 29 computer is in use and the system is poised for further development. Ideal candidates, male or female, must be qualified accountants with demonstrable experience of the management of substantial financial function and the development of computer systems.

The remuneration package includes a salary of circa £20,000 plus use of car and contributory index-linked pension scheme.

Please write with full career details to A. J. Edmondson, quoting reference 4094.

INBUCON MANAGEMENT CONSULTANTS LIMITED

Executive Search and Selection
Knightsbridge House, 197 Knightsbridge London SW7 1RN



Chief Accountant

£16-18,000 + Car

Candidates should be fully qualified (ACA/FCA) with several years experience. To be responsible for all aspects of the accounting function and for the efficient day to day running of the accounts department.

A career opportunity with excellent prospects. Applications in the first instance to the Managing Director.

Tarex Berger
and Associates Limited
The Gantry, Egham, Surrey TW20 9AH
Telephone Egham (0794) 33711 (10 lines)

International Appointments

Accumulate £15,000 ... FINANCIAL DIRECTOR DESIGNATE — ZAMBIA

Age 27 — 35 years Substantial Executive Overseas Benefits package and salary

Our client is a long established, profitable and expanding UK based international shipping services group, with particular interests throughout Africa. They now require a Financial Director Designate for their Zambian subsidiaries which currently have a turnover approaching 37 million kwacha.

Reporting to the Managing Director, his/her task is to enhance and maintain the financial and management accounting services required by the company and the Head Office.

Applicants, probably aged in their late 20s to mid 30s, should be qualified accountants with at least five years industrial/commercial experience. A high level of self motivation and the ability to manage staff are essential.

The emolument package will comprise a generous salary, and a substantial overseas benefits package. The opportunity exists for career development within the group.

Written applications, in strict confidence, to Robert N. Collier or Neil Gillespie at our London address quoting reference number 5195.

410 Strand, London WC2R 0NS. Tel: 01-936 9501.
26 West Nile Street, Glasgow G1 2DE Tel: 041-226 3101.
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744.
Brook House, 77 Farnham Street,
Manchester M2 2EE. Tel: 061-236 1553

**DOUGLAS
LLAMBIAS**
Douglas Llambras Associates Limited
Accountancy & Management
Recruitment Consultants



Merchant Banking Group Career opportunity for International Banker

Mid Thirties

c£40/45,000

Our Client, one of the leading European Commercial and Merchant Banking Groups, seeks to recruit a trained Banker to work initially in West Africa and to move into a senior post in their London-based International Finance Team, which concentrates on projects, trade related finance and Syndications on a world-wide basis, in some two years' time.

This is an outstanding opportunity for either a London-based merchant banker who wishes to gain on-the-ground experience or, alternatively, a member of the foreign service side of a major international retail bank who wishes to move into merchant banking. A good knowledge

of Letters of Credit and a flair for marketing are particularly important in the initial posting which also requires an aptitude in the administrative and accounting areas. Remuneration in the initial contract period will be at a rate around £40/45,000 per annum plus expatriate package, including housing, travel, normal tax benefits etc. Please write initially enclosing a detailed CV and quoting ref. 639, to Colin Barry at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS



Bank of New Zealand Foreign Exchange Traders

As a result of planned expansion of the Bank of New Zealand's global network, we are pleased to have been appointed to assist in the selection of additional foreign exchange dealers.

Hong Kong Treasury Manager — Chief Dealer

This new operation is due to open later this year. We therefore seek a high-calibre, well-qualified individual, probably aged 30-35 with at least seven years' relevant experience of trading in international markets, the most recent of which should have been Hong Kong based. Main responsibilities will be to establish the dealing room and build a trading team. Proven man-management skills are as important as an in-depth knowledge of all aspects of foreign exchange and money markets, including hedging, arbitrage and futures.

Wellington Senior Dealer

For this position, applicants should preferably be aged 26-30 and have at least five years' relevant experience of all aspects of foreign exchange and money markets, latterly with a major name in the London market. It is envisaged that the successful candidate will take over as Chief Dealer in due course.

Wellington Foreign Exchange Dealers

For these positions, candidates should preferably be in their mid-twenties possessing a minimum of two years' foreign exchange trading experience with a good name in a major financial centre. Expertise in the futures and money markets would be an added advantage.

The above appointments present challenging opportunities to join a prestigious, expanding international bank and offer long-term career development prospects. Highly competitive remuneration packages are available, commensurate with age and experience.

In the first instance, please telephone or send a full Curriculum Vitae in strict confidence to Roy Webb, Managing Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, tel: 01-623 1266, telex: 8954673 WRENCO.

London, Sydney

**Jonathan Wren
International Ltd**
Banking Consultants

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Short Hill, AL, USA 06088
Tel. 0991-291-407/2981 today

Worldwide Opportunities Leading to Line Management Single or Married Status

One of the most advanced oil majors with revenues exceeding \$60 billion is seeking to strengthen its corporate audit and EDP audit resources.

Our client's policy of promoting members of its worldwide audit team to line positions, after acquiring at least 3 years experience of worldwide operations, has led to these current vacancies.

Overseas assignments range from 2-4 months in any one location. The positions are suitable for both married and single status employees. A commitment to 100% travel is essential and fluency in at least one major European language is preferred.

Opportunities are currently available in audit and EDP audit review.

Candidates for audit review should be ACA's or equivalent, ideally with a large firm background, aged mid to late 20's. The EDP audit role demands an EDP systems or EDP audit background. Both positions require a high level of self motivation, independence and a demonstrable level of achievement to date.

The attractive remuneration packages include a net salary of c£13,500 plus expenses, married status travel and normal large company benefits.

Interested applicants should contact James Forte or David Nicholson on 01-831 0431 or write, enclosing a comprehensive c.v. to Michael Page International, Sicilian House, Sicilian Avenue, London WC1A 2QH, quoting ref 944.



Michael Page International
Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Our client is a respected, international foreign exchange broker, located in an attractive city in West Germany.

In order to cope more effectively with their worldwide trade partners they need to expand their present broker team and are looking for qualified

Foreign Exchange Dealers

We are therefore interested in contacting candidates who can fulfill the following requirements:

- good education and professional training
- successful experience as a foreign exchange dealer with a bank or a broker
- ample knowledge of the national and international market
- sense of responsibility
- absolute reliability in all market situations
- willingness to undertake occasional business trips

Our client offers a very competitive salary for this position. In addition to a team of qualified experts, the new colleague will work on the latest technical equipment.

Please send us in strict confidence your curriculum vitae with all career details, including names of any organisations to whom your application should not be sent.

H.-G. HENRICH

Unternehmens- und Personalberatung GmbH
D-8000 Munich 81, Arabellastrasse 15, Phone 089/91 20 25

International Management and Personnel Consultants for the Financial Sector

D.P. Audit Opportunities Australia

\$ A30-50,000 Banking 25-40

Our client is a large Australian Bank which is a highly sophisticated user of DP technology and has an extensive on-line network linking its 1500 branches nationwide. It is the first bank in the world to provide a national EFT/POS system and has a number of other domestic and international networks and applications.

The bank has a DP Audit staff of around 30 and is seeking the services of DP professionals who are able to make an effective contribution to the audit function and are prepared to take up a career in Sydney, Australia. Previous DP Audit experience would be a considerable advantage, particularly in the following areas:-

- * IBM Operating software (MVS, IMS, etc)
- * Telecommunications (hardware, software)
- * Systems Development (financial systems, project leader level)

We would be pleased to hear from candidates with DP audit experience gained in commerce/industry or in the accountancy profession. Others with relevant skills should not be deterred from applying.

Salary is open to negotiation and will not prove a problem to the right candidates. Please apply to Timothy Hoare or Jock Courts, Career Plan Ltd, Chichester House, Chichester Rents, Chancery Lane, London WC2A 1EG Tel 01-242 5775.

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Personnel Consultants

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GULF AREA —

Financial Manager

A major petrochemical company in the Gulf area seeks an experienced Financial Manager to be responsible for managing:

- All accounts and funds of the company,
- Short term and long term financial policy,
- Operating budget preparation and follow-up
- Marketing activities,
- Computerization of the main functions in the company.

The candidates must be very familiar in negotiations at high level with local and international groups of banks, with some exposure to legal and contracts works.

Qualifications required:

- (a) High diploma in the financial field
- (b) At least ten years experience in similar job
- (c) Arabic shall be the mother tongue and English must be perfect. French could be an asset
- (d) Age around 40 with maximum 50.

Interested applicants are requested to send their applications together with:

- (a) Curriculum vitae
- (b) Certificate of previous working experience
- (c) Photocopy of diplomas
- (d) Recommendation letters

TO: THE GENERAL MANAGER
P.O. BOX 756
DOHA — QATAR

not later than 27th May 1985

International Appointments

T B G

The Thyssen-Bornemisza Group is a diversified international corporation active in three strategic units in Europe and North America. The turnover in 1984 amounted to Dfl 5 billion.

In view of the significant impact which interest and currency developments may have on the performance of the Group, we are seeking on short notice a high-calibre

FOREX MANAGER (M/F)

reporting to the Treasurer Europe, located in Amstelveen, The Netherlands. The major tasks will be:

- management of currency positions of holding and affiliated companies
- handling and implementation of foreign exchange contracts, currency futures and options with subsidiaries and banks, and
- management of short-term funding positions.

The suitable candidate, aged between 25 and 35, should have an excellent knowledge of trends in currency and interest markets and he/she should be able to spot and evaluate currency/interest developments, basing him/herself both on technical analyses as well as on economic and political publications and news bulletins.

He/she has the nerve to enter into open positions but also the preserve not to be in the markets from time to time, and is interested in the currency and interest issues facing an international corporation.

MUSTS:

- education at least on HND level or equivalent
- sound experience in the treasury of a bank and/or a large international corporation.

We will offer you excellent working conditions and career opportunities in our international group. Remuneration and other benefits will reflect the importance of the function. Further information can be provided by Mr. J. G. Haars, Treasurer, tel. 20-456151, private 3438-15539. A psychological test may be part of the selection procedure.

Your written application, which will be treated in confidence, should be sent to

TBG EUROPE N.V.
HUMAN RESOURCES DEPARTMENT
P.O. BOX 218, 1180 AE AMSTELVEEN
THE NETHERLANDS

Senior Manager Operations

Middle East

Our client, one of the leading banks in the Middle East, with a large domestic branch network, is seeking to appoint a senior operations executive. The successful candidate will assume overall responsibility for all operational aspects of the bank, including the bank's computerisation programme, new opportunities for mechanisation, simplification of methods and procedures and relevant training, as well as work methods and systems in general, both automated and manual, throughout the bank.

A qualified and experienced candidate is sought for this position, for which an attractive tax free salary is offered, coupled with generous fringe benefits. Maturity of personality and width of experience gained in a large banking or similar organisation are key requirements and candidates with these qualifications are invited to submit their Curriculum Vitae, in strict confidence, to the bank's advisor.

Robert Watsham, at Jonathan Wren International Ltd.,
170 Bishopsgate, London EC2M 4LX
tel: 01-623 1266, telex 8954673 WRENCO.

London, Sydney



Company Notices

NOTICE OF REDEMPTION

EUROPEAN COAL AND STEEL COMMUNITY (E.C.S.C.)
US\$15,000,000 6% 20 Year Bonds of 1966
due 15th June, 1985

The Commission of the European Communities informs the Bondholders that a selection by lot for a principal amount of US\$975,000 has been made for redemption in the presence of a Notary Public on 5th May, 1985 by Banque Internationale à Luxembourg S.A.

The serial numbers of Bonds selected by lot are as follows:—

12144 to 12289	12291 to 12298	12300 to 12350	12351 to 12385	12386 to 12406
12408 to 12438	12439 to 12445	12447 to 12491	12492 to 12510	12511 to 12526
12528 to 12540	12543 to 12545	12548 to 12550	12551 to 12561	12562 to 12568
12571 to 12577	12578 to 12586	12587 to 12591	12592 to 12600	12601 to 12608
12611 to 12612	12615 to 12616	12621 to 12642	12643 to 12680	12681 to 12684
12685 to 12697	12698 to 12707	12708 to 12707	12710 to 12761	12762 to 12774
12775 to 12803	12804 to 12820	12821 to 12837	12838 to 12850	12851 to 12853
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THE ARTS

Cannes Film Festival

Nigel Andrews

Lightning may never strike twice in the same place, but it can and does. This is the second Cannes Film Festival running, and it is exactly what most festival-goers have been doing, dashing between hotel and cinema as fresh cloudbursts fanfare the latest Godard, Resnais, Scorsese or Parker movies.

Despite a change of President—Pierre Viot replacing Favre le Breton—the Festival has not changed any more than the weather. There is still a tendency for the main competition to be stuffed with movies by famous veterans (usually for no better reason than that they're famous veterans), and for brave new talent to have to find a niche in the side-show events like the Directors' Fortnight or the Market.

The energetic critic thus spends his time dodging through a deluge of movies, avoiding perilous puddles thanks only to the advance warnings of a stray colleague who has not his socks wet already, anxiously seeking the stepping-stones of dry, high talent.

Two puddles this critic has failed to avoid so far were Godard's *Detective* and Alan Parker's *Birdy*. Godard's film is like a New Statesman parody of a Godard film: a witty, fractured yarn about four groups of seedy characters interacting in a Paris hotel. There are French *Maigret* (Alain Cuny), strident marrieds (Claude Brasseur and Andréa Ferrat), and a private investigator (Jean-Pierre L  aud). There is indecipherable derring-do involving money and murder. There are bittersweet surges of classical music (Schubert, Chopin) in the late-Godard style. And there is the general air of a once-brilliant director trying to remember where he's put his brilliance—

or what to do with it if he finds it.

Alan Parker's *Birdy* is gloriously photographed, like all his work. It reveals in its

back-of-beyond settings in tumbling-down Philadelphia a wilderness where our bird-crazy hero (Matthew Modine) flies his pigeons, coosets his canaries and worries his best friend (Nicholas Cage) with a hobby that looks like turning into an *amour fou*. And turn it does, helped by a traumatic spell in Vietnam. Soon Cage is visiting Modine in an army hospital lunatic's cell, where he crouches mute, unthinking and ever more bird-like.

The film, alas, becomes sombre, sentimental and ever more self-important. *Birdy*'s case is so eccentric that it has a hard time tugging our understanding or our empathy. And indeed it's only given a Resonance by Parker's banal and repetitive attempt to bang metaphoric goings about freedom, flight, and the "cages" we all live in.

Far more effective, as fables of freedom, were Yugoslavia's *Father's Gone On A Business Trip* and Germany's *Colonel Redl*. In the first, director Emir Kusturica tells an enchanting two-hour shaggy-dog story about a postwar Sarajevo family making ends meet after the war has been carried off to a labour camp for several years. This boy's-eye-view tale—told through the wandering eyes of the pudgy, gnome-faced son who copes with everything from circumcision to somnambulism—is a tapestry of staccato, sentiment, non-sequitur and slapstick; beautifully woven together before the camera's deadpan gaze.

Istvan Szabo's *Colonel Redl* looks at first like Mephisto 2 as the Hungarian director bungs star Klaus Maria Brandauer once more into the breeches of a Prussian Teutonic history. This time he plays the ill-fated officer undone by his own homosexuality and an archduke's scheming in the brief heyday of the Austro-Hungarian empire. But after his suicide in 1913, Redl inspired John Osborne's play *A Patriot For Me*. Osborne's play, in turn, sparked Szabo's film.

A bold biographic sweep—from boyhood to manhood through a changing society and a turbulent history—is achieved in the 2½-hour movie. Brandauer once more enlivens the screen, a plump-faced demon at bay against destiny. Inspiration only flags when Szabo sets out to chart too precisely the military and machiavellian intrigues of the day, creating mazes in which not only the characters but also the audience begin to feel lost.

That you are never lost in Nicolas Roeg's *Insignificance* is a triumph for the way this kaleidoscopic director has filmed Terry Johnson's comical-allegorical play of the same title, in which Marilyn Monroe, Albert Einstein, Joe Di Maggio and Senator McCarthy—or unnamed, mythical stand-ins of them—meet one hot night in a New York hotel.

May the gods bless Roeg for not succumbing to the ritual "opening out" clich  s of the film. Roeg doesn't stupefy us with those shots of Central Park, or Fifth Avenue, nor does he insist that every new character arrives by taxi and is seen getting into and out of it. The mood dimension is not the open air but the open unconscious.

In free-fall flashback or sudden fantasy-fragment we dive into the minds of the actresses (Therese Russell), the professor (Michael Emil), the ballplayer (Gary Bussey) and the senator (Tony Curtis). Meanwhile there is a comic fizz and charm we haven't seen in Roeg before, as he magically incorporates the old, magnificent Roeg obsessions—sex, death, mystery, reason and unreason. The film opens in Britain in August: more about it then.

Still to come at Cannes are films by Wenders, Syberberg, Chabrol, Szodanovich, Woody Allen, Paul Schrader and Clint Eastwood. Watch this space.

Lauren Bacall returns to the West End

Lauren Bacall is to return to the London stage after an absence of more than 12 years to play the Princess Kosmonopolis in Tennessee Williams' *Southwestern*, directed by Harold Pinter, opening at the Haymarket Theatre at the beginning of July.

Scarlatti tercentenary concert

The English Baroque Choir is giving a concert in St Margaret's Church, Westminster, on June 1 to mark the tercentenary of Domenico Scarlatti. The programme includes a performance of his *Stabat Mater*.



American Images/Barbican Art Gallery

Colin Amery

There can be no doubt about it: *American Images* is a very important exhibition of photographs. It is also the major visual arts contribution to the American Festival. The image on photographic paper in colour and black-and-white must be the best way to celebrate the visual world of modern America.

It was back in the 1970s that Susan Sontag wrote that America was the country where photography had become as widely practiced as sex and dancing. In the 1980s it is even more widely practiced, more widely enjoyed, and more prone to inflated judgments about its status as art.

The exhibition sponsored by Pearson, has been selected by Peter Turner and John Burt Foster. It shows some 400 works by over 80 artists.

The period selected for the show is from 1945 to 1980, and it is described by the organisers as "an investigation," not a history or a survey. In the same breath it is described as "an exposure of the development of post-war American culture, as witnessed through the eye of the camera lens." This is an accurate description, although a partial one. It accurately suggests that the camera is a tool to record the times—an instrument that produces a mass art form, a democratic vision.

Unavoidably, the catalogue compares this show with the *Family of Man*—a stupendous

exhibition that has passed into the annals of the art. It was selected by Edward Steichen, in 1955, at the Museum of Modern Art in New York, that show was a clear demonstration of the power of the photograph as a humanistic documentary record. This new exhibition, at the Barbican, comes after 30 years of public appreciation and practice of photography, and is correspondingly diverse and complex.

First reactions to the lines of uniformly sized prints, solemnly framed, on parade in the concrete halls of Barbican art gallery, must be both puzzlement and disappointment. Also, it is impossible not to feel depressed by the vision of America presented by the selectors and the photographers. So much, it seems, of contemporary photography finds its subject matter in the more obscure and grey areas of our civilisation.

There is much pleasure to be gained from the contemplation of the famous views of Death Valley and the sand dunes of California by that great photographer Ansel Adams, who died in 1984. How strong are the images of the American West by Paul Strand, although it is that young boy photographed in France in the 1950s that remains one of the best known photographic images of the past 30 years. The power to shock remains in the work of Edward Weston—the nude wearing a

gas mask, with an artfully arranged fern leaf in the foreground, is one of those perverse pictures that stays in the mind. The development of the same kind of artistic idea can be seen in the work of Robert Heinecken—his *Lingerie for a Feminist* Santan shows a real bra and pair of knickers alongside a photographed piebald nude figure.

Where the camera works best is as a casual recorder of the unposed and the unexpected. Joel Sternfeld's *Exhausted Renegade Elephant*, and some of the random shots of New York's crowded street corners by Joel Meyerowitz, evoke the contradictions of the modern visual scene very effectively. Diane Arbus typifies the old modernist tendency, apparent throughout this show, to choose awkward subjects; drug abuse, war, crime and perversions of all kinds.

The great artistic achievements in modern photography are, in fact, as likely to be found in the world of advertising and commerce. These are absent from this somewhat pretentious survey. *American Images* works best as a book.

American Images: Photography 1945-80 is at the Barbican Art Gallery until June 30. The catalogue is published by Viking in hardback (£29.95), and by Penguin in paperback (£14.95). There is a programme of talks and films associated with the exhibition.

Rigoletto/New Theatre, Cardiff

Rodney Milnes

The counter-revolution may be under way. We learned from the Welsh National Opera's new *Rigoletto*, had successfully requested the removal of certain unneeded—and it is said, unneeded—subjects from the production. At Tuesday's first night the air was heavy with rumours of further excisions.

Whether or not this took significant sting out of Lucian Pinfili's singing it is true that the production, at Tuesday's first night the air was heavy with rumours of further excisions.

Pinfili presents the courtiers of Mantua as a crowd of tired, Fellini-esque drag queens whose silent cooing soon become wearisome. Verdi's music in the demands of the plot presupposes something distinctly more menacing. Sadly, the one promising vocal performance of Gilda in Act One, was not followed through—the director

was too busy sending the second act up sky high, with the Duke in his gymnasium on an exercise bicycle for "Paravideo" and popping pills and vodka in preparation for the rape.

Pinfili brings so radically critical a dimension to his work as to make those who have to write about it first redundant, and the audience, elsewhere there were effects of uncommon direct power. Culto, famiglia, patria was half-raising in its obscenity. Even so innocent-seeming a piece of music as the introduction to the third act was granted a fearsome aura of foreboding. The contrast between Mr. Armstrong's parodic dedication and the director's "clever" prevarication could hardly have been more marked.

With such support, the soloists could only give of their best. Donald Maxwell's baritone, on full and fat orchestral sound enhanced by the Theatre's marvellously immediate acoustics, and on fiercely dramatic accents, he based a reading of towering tragic stature; consistently gripping, always considered, yet always "felt."

Only in the famous quartet, perhaps, did a sense of calculation intrude between the notes and the audience; elsewhere there were effects of uncommon direct power. Culto, famiglia, patria was half-raising in its obscenity. Even so innocent-seeming a piece of music as the introduction to the third act was granted a fearsome aura of foreboding. The contrast between Mr. Armstrong's parodic dedication and the director's "clever" prevarication could hardly have been more marked.

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tone, rather French in its precision of timbre, may not expand naturally into soaring Italian lines, but of his total commitment to the matter of the title role there could be no doubt. He emerged from the visual shenanigans with dignity intact. Dennis O'Neill, the most Italianate of our native tenors, sang extremely well, but it is difficult to be dignified in puce combinations. The Gilda was Anne Dawson, a most valuable young soprano. Her pure, winning tone has an underlying strength fully equal to the demands of the later acts while remaining pliable enough for "Caro nome," which was exquisitely phrased.

Wendy Verco's splendidly fruity Maddalena, Donald Adams' incisive Monterone, and Sean Rea's Sparafucile, but none of the latter were vocally ideal. For musical reasons alone, then, this *Rigoletto* should be seen—or rather heard.

Missa Solemnis/Festival Hall

Andrew Clements

How best to celebrate the centenary of one of the two greatest conductors of the century? Otto Klemperer was born 100 years ago on Tuesday; his last record company, EMI, is marking the anniversary with reissues of many of his major recordings made with the Philharmonia (later New Philharmonia). On Tuesday in the Festival Hall the orchestra paid its own respects with a performance of Beethoven's *Missa Solemnis*, conducted by Carlo Maria Giulini. There is a repeat tonight when Radio 3 also broadcasts a recording of Tuesday's concert.

The *Missa Solemnis* is a hard work to write about at the best of times; in an account as fine as this it becomes harder still. Giulini's conducting of the great choral works tends to evoke Klemperer-like descriptions: one refers to its spiritual strength and massive affirmation of faith, its sense of architecture and musical drama.

Here were all those qualities, laid out on an absolutely unburied timbre. Earlier in the day I had been listening to Giulini's new recording of Bruckner's Eighth Symphony, and it was fascinating in the evening to realise how his experience of Bruckner's influence on his Beethoven, and vice versa, how the paragraphs of the Kyrie of the mass were given the space to breathe instinctively and the long-range harmonic tensions the chance to resolve themselves quite naturally.

On such an occasion comparisons with Klemperer's own

titanic account are as hard to resist as they are irrelevant. Anyone reared on those famous LPs might have found parts of Giulini's reading less obviously muscular: the fugue at "In gloria Dei patris," for instance, was shaped as a gigantic choral sound with the individual lines subsumed by the whole, while the opening of the Gloria itself was steady rather than athletic.

Yet the dramatic instinct was unfailing, not only in exploitation of the stark contrasts of timbre and dynamic with which the mass abounds but in the highlighting of instrumental detail to screw up the tension one more notch and in the sensitivity to changes of key; the sudden switch into D flat at "Miserere nobis" in the Gloria was quite magical. Giulini too, however, than any other conductor I have heard, understands the advantage of understatement in the Agnus Dei, able to let the final bars unwind without any extra stress or gloss.

The Philharmonia delivered of its best for a conductor whose association with the orchestra has been almost as distinguished as Klemperer's: the Philharmonia Chorus was in keen, resplendent voice and coped heroically with Beethoven's sometimes impossible dissonances. The solo quartet, Elisabeth Harwood, Alfreda Hodgson (both ladies late replacements for indisposed foreign singers), Siegfried Jerusalem and Robert Lloyd were superb. It was, in short, an event of which the Doctor himself would surely have approved.

Measure for Measure

Michael Coveney

Measure in modern dress is almost old hat, but David Thacker's *Young Vic* revival, despite some severe casting weaknesses, conveys a robust sense of a pastirised community under the microscope. For obvious economic reasons, perhaps, there is no feeling of an imagined Vienna in the way that Jonathan Miller once configured the 1930s Vienna of Schoenberg and Freud with pinstriped suits and minimal designs.

Instead, we have a Vienna of dark corners, uncomfortable prisons and suspended interrogations lights, a place abandoned by the intriguingly grumpy and satirical Duke of Peter Guinness in order to best discover it. Old Escalus's assistant is a princely amoral middle-aged secretary (nicely doubled with Overdone by Janet Crawford) only too keen to accept the dinner invitation; and the Duke's words are interpreted by Joanna Foster otherwise glumly underpowered and monochrome Isabella as the proposal that has grown out of a comforting embrace.

The interval precedes the appearance of Isabella in the guise, but the bare black brick floor with the play's title blasted in red Letraset stencil (roof) where Margot Leicester sings her own song (Arts Council cuts have a lot to answer for) and vaporous night approaches more suddenly than a plague of locusts. Apart from that lighting cue, Mr Thacker's show badly needs an injection of pace, a brisk kick up the backside, so that the fine work of David Boyce's pragmatic bright-eyed Pompey and Andy Readman's tearful Claudio is not lost in the infectious deceleration.

No chance of that happening with Lucio, whose Edwars renders denizen of the steves in a white tuxedo and a red silk scarf. He kept reminding me of Robert Powell at the latest film premiere. John Gillett as Angelo, on the other hand, resembles a tight-lipped Michael Heseltine (physically if not politically), reacting with crushing measures to the low life haunts, closing them down instead of absorbing them with a licensing bill.

The dual office has a glossy black table and a set of deco-chairs, and the stalls and up for the denouement in a Wimbledon white dress of indefinite period. Shelagh Keegan's design is thus a little vague, but the bare black brick floor with the play's title blasted in red Letraset stencil (roof) where Margot Leicester sings her own song (Arts Council cuts have a lot to answer for) and vaporous night approaches more suddenly than a plague of locusts. Apart from that lighting cue, Mr Thacker's show badly needs an injection of pace, a brisk kick up the backside, so that the fine work of David Boyce's pragmatic bright-eyed Pompey and Andy Readman's tearful Claudio is not lost in the infectious deceleration.

Pookiesnackburger/Shaw

Martin Hoyle

The first half-hour belongs to Steve and Mark. They identify themselves as the roadies as they blow, mutter and chant into the mikes to test the sound system. They wear their trousers a *l'overie* glumly, that is to say, slipping, displaying unseemly expanses of buttock—and reveal themselves as heirs to the great comic cross-talk tradition of music-hall ("Arthur Askey 1945, that one," exclaims Steve of one chestnut).

Defences willingly lowered, the audience welcome Pookiesnackburger like old friends. The seven-strong group boasts a drummer with manic blue eyes, a saxophonist, a guitarist, a pianist, a bassist, a vocalist and a blonde girl who belts out her solo number strongly; Nick, who looks like Robert de

Niro; and a small plain leader who makes much of his emotional frustrations and is "prone to horrible dark feelings" as they are the flip side of passion.

Whether trying to convince us that the Shaw Theatre is a thrilling like "a roaring tidal furnace," or wistfully urging us to "pretend we're Duran Duran and you're a bunch of spotty teenagers and you love us," the group is unrelentingly engaging and good-humoured. The music, whether pounding rock or rhythmically infectious Latin-American—or a yearning song about sexual electricity addressed to a lady plucked from the stalls and seated romantically on a dustbin—is fun, catchy and capable of sending you out moderately euphoric.

Saleroom/Antony Thorncroft

The appreciation, both critically and commercially, of British artists of the past century, who are loosely labelled as British Impressionist and Post-Impressionist, continues unabated. Sotheby's sale yesterday totalled £1,690,045, with just a 4 per cent loss.

There were seven record prices for individual artists, including the top price, £65,000 paid by the Pym Gallery, for "Wind and Sun" by Dame Laura Knight. This 1911 scene of cliff-top sunbathers was estimated at £15,000-£20,000.

Another London dealer, Baskett and Day, bought "Schoolgirls, Haverstock Hill" by Sir George Clausen for £49,900. This work marked a change of style for Clausen who had been associated with scenes of rural realism: it depicts smartly dressed young ladies of almost Tinseltown glamour, confronting the spectacular with Hampstead in the background. It had been in an American collection and the price was close to the lower end of the forecast—probably because the canvas had been repaired.

Richard Green, of London,

acquired "Boys on the Quay," by Walter Osborne for £39,600, while a more typical Clausen, "Planting the trees," sold for £37,400. The Irish artist Roderic O'Connor achieved a record price of £30,800, well above forecast, while the Fine Art Society paid the same sum for a Munings' view of Laura Knight, painting a Dieppe street scene by Charles Ginner also realised £30,800.

Among other records were the £26,400 bid for "The Japanese Lantern" by Frances Hodgkins, and the prices paid for Sir William Nicholson, Harold Knight, and Jacques Emile Blanche.

Christie's sales in Geneva continue. A gold snuff box engraved with views of St Petersburg and the Summer Palace and with a portrait of the Empress Elisabeth of Russia sold for £24,750. It had been made by the Swiss goldsmith J  r  me Paulze, and presented to the Empress in 1761. A gold and hardstone snuff box made in Dresden in 1775 by Christian Gottlieb Stielh, which contains a secret drawer, went for £12,413.

Arts Guide

Exhibitions

LONDON

The Satchel Collection: Charles and Dore Satchel have been collectors of contemporary art since 1970. The catalogue of their collection, *The Art Of Our Time*, is being published volume by volume, and a gallery establishment to make it available to a wider public. The gallery is an astonishing converted paint warehouse at 96a Boundary Road, NW9, that offers more exhibition space for temporary shows than any other gallery in London, except perhaps the Tate. There are to be three or four shows a year, of a few artists at a time. Those now being shown are Cy Twombly, Brice Marden, Andy Warhol, Don Judd, and Richard Serra. The gallery is open on Fridays and Saturdays between 12 and 6, or by appointment. (024 6339).

PARIS

James Tissot: A nostalgic evocation of the charms of Edwardian life, with his fashion-plate perfection in rendering ladies' rustling dresses and beautiful hair, surrounded by attentive dandies at various social occasions. This show arrives in Paris from the Barbican, London. Petit Palais. Closed Mon. Ends Jun 30.

La Nouvelle Biennale de Paris assembles 120 painters of all nationalities. Punk-style posters lure visitors to the trans-avant-garde fun-fair of the arts sprawling over 12,000 square metres in a vast hall of the former La Villette Slaughter House. 211 Avenue Jean-Jaures, Metro Porte de Pantin (750252). Ends May 21.

Malraux Impressionism et Modernism: Art dealer Daniel Malraux has an exhibition of which Renoir, with 15 paintings, is the glowing star. Yet there are other great names present: Cezanne, Signac, Kandinsky, Chagall being eternally Kagall, an unusually structured black and orange Leger, a Magritte, amazingly sinister, Galerie Daniel Malraux, 28 Ave Montaigne. Ends Jun 15.

WEST GERMANY

Disseldorf, St  dtische Kunsthalle, Grabbeplatz 4: Masterpieces of the 20th century, from the private collection of the German industrialist Thyssen-Bornemisza, are on show. Works by Monet, Gauguin, Bonnard, Mondrian, Picasso, van Gogh, Schwitters as well as Russian Constructivists. Ends Jun 6.

Cologne, Kunsthalle, Josef-Haubrich-Hof 1: "Ornamenta Ecclesiae." To underline the importance of the romanesque churches, the Cologne Schnitzmuseum has organised an exhibition of roughly 600 religious works ranging from 11th to 18th century. These are illuminated manuscripts and gold artifacts from museums and collections from all over the world. Ends Jun 8.

Berlin, Croppius Bay, Stresemannstr. 110, Berlin 61: Timed to coincide with this year's Berlin Horizon 83, the Pecking Palace museum is coming Europe for the first time, with an exhibition of roughly 120 works covering 3,500 years of Chinese history. The exhibition in Berlin includes gold and jade works, paintings, porcelain, musical instruments and calligraphy. Ends Aug 18.

Berlin, Schloss Charlottenburg, Spanische Damm, Neuer Flugplatz: Berlin is putting on the biggest exhibition of Antoine Watteau to commemorate the 300th anniversary of his birth. The National Gallery of Art, Washington, the State Museum of France and the administration of Berlin's castles are sponsoring the show. The French rococo painter often used poor quality colours, therefore many of his paintings are in a bad condition and have not been displayed before. The exhibition includes 75 drawings and 143 paintings. Ends May 25.

Cologne, Kunsthalle, Josef-Haubrich-Hof 1: "Ornamenta Ecclesiae." To underline the importance of the romanesque churches, the Cologne Schnitzmuseum has organised an exhibition of roughly 600 religious works ranging from 11th to 18th century. These are illuminated manuscripts and gold artifacts. Ends Jun 8.

Stuttgart, Staatsgalerie, Konrad-Adenauer-Strasse 30-32: The German romanticist Caspar David Friedrich (1774-1840). Ends May 28.

ITALY

Turin: Palazzo Reale: Indian miniatures from the 17th to the 19th century entitled *Life At The Court of Rajasthan*. The paintings come mainly from the Victoria and Albert Museum and the Museo Rietveld in Zurich. Ends May 22.

Hermitage in Leningrad and the Pushkin Museum in Moscow, 17 of which have never before left Russia. The collection includes works by Rembrandt, Van Gogh, Manet, Monet, Cezanne, Gauguin, and Picasso. Ends Jun 15. Istituto Nazionale per la Grafica, Via della Stamperia 6, Julia Margaret Cameron: Photography 1815-78. A fascinating series of photographs by one of the first and most successful of Victorian amateur photographers. Ends May 17.

Venice, Palazzo Fortuny: Toys for the science-fiction era, showing how vastly more sophisticated robots have become, since first produced in the 1950s. Ends Jul 14.

VIENNA

Vienna 1870-1930: Dream and Reality: The greatest names of the Viennese fin-de-si  cle—Klimt, Otto Wagner, Schiele, Kokoschka, Aldolf Loos, Josef Hoffman—in a dazzling display of Jugendstil creative genius. The attempt to integrate the artistic achievements of this era with philosophical developments (notably Wittgenstein but also Freud) and political transformations (the emergence of municipal socialism on the ruins of Baroque splendour) is ambitious and only partly successful. The complex tension between automatic and conscious reality on the one hand and the illusions or fantasies of individual artists on the other is hinted at but not fully explored. A high point of the show is a reconstruction of Hoffman's room at the secession exhibition of 1902. Here, triumphantly restored, is Klimt's

fifty-foot Beethoven frieze depicting humanity's progress through suffering to joy on the theme of the Ninth Symphony. Displayed exactly as intended, this alone is worth a special visit. Kunstst  tze, Ende October 6.

BRUSSELS

Hotel Metropole is celebrating its 90th year and in its splendid fin de si  cle public areas, works a visit in themselves, they are exhibiting glass and objets d'art from the Belle Epoque to Art Nouveau including works by Wouters, Gall   and Daum. Also on show are a collection of illustrated menu cards including a Press Banquet in 1883, Congo in 1888 and Sarah Bernhardt in 1886. Ends Jul 20.

NETHERLANDS

Paul Klee at the Commanderie van Sint-Jan Museum in Nijmegen, 60 paintings, watercolours and drawings covering the years 1906-39 on loan from the holdings of the Kunstmuseum, Nordrhein-Westfalen. Ends Jun 22.

NEW YORK

Metropolitan Museum: 30 objects from the period between the 1851 Crystal Palace Exhibition to the 1900 World Fair in Paris demonstrate the show's theme of Revivals and Explorations in European decorative arts. Ends Sept 3.

Museum of Modern Art: The first comprehensive retrospective of Henri Rousseau, including 60 works from

as far away as Prague, show the masterful playfulness of the Paris toll collector who brought together man and nature at their most benign and intriguing. Ends June 4.

Treasures from the New York Public Library: 200 works chosen from one of the five best library collections in the world may cover America better than Europe, but the inclusion of Gutenberg Bible, the Tinkhill Psalter and French bindings supplements Americana, such as examples of Melville's work, announcements of the discovery of New York, and one of the earliest globes. Ends May 24 (42nd & 5th Av).

WASHINGTON

National Gallery, Ancient Art of the American Woodland Indians includes 151 pieces covering 5,000 years of sculpture, ceramics, copper and shell objects of the native Americans who lived in what is now the eastern half of the U.S. Ends Aug 1.

National Gallery (West Wing): 36 old master paintings from the Duguid Picture Gallery are exhibited under the title *Collection for a King*, including works by Rembrandt, Van Dyck, Canaletto and Gainsborough. Ends Sept 2.

CHICAGO

Art Institute: Though Edouard Manet made etchings primarily to reproduce and publicize his paintings, he developed a unique style as shown in the 27 etchings in this special exhibit of more than a third of his total output of 75 etchings. Ends Sept 2.

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Short v long term views

THE CHARGE that stock market investors, with their demand for quick gains, hamper industrial managers seeking to pursue long-term strategies has become very fashionable again in the U.S. in recent months—it is a hardy perennial in any case. The new breed of aggressive corporate raiders in Wall Street, deploying techniques of financing which enable small enterprises to threaten large ones, has naturally managed to attract a witchy about their share price performance; but since this, in turn, depends on the views of existing shareholders—and increasingly, therefore, of fund managers—the attack has been turned on them.

Inhibited

In the UK, it seems, fund managers perform better — or their trustees are less aware of their failings — for there has been no comparable development of index funds, and the complaints of management are also more muted. Nevertheless, the same charge is made; any company which feels itself at all vulnerable to takeover is inhibited from following its inventive hunches if these involve a long wait before the expected reward. Development is charged to revenue and the market, it is claimed, puts no value on this investment in the future. Capitalising research expenditure, which is in a sense more logical, since new rather than current products have to bear their own development costs, has understandably got a bad name since the collapse of Rolls Royce more than a decade ago. Managers feel that if they are forced to seek a quick pay-off, critics of the City and Wall Street contrast this frenetic atmosphere with the much more measured pace found in Japan or Germany, where controlling interests are held by major industrial groups or banks, which can be kept fully informed of long-term projects and their progress, and tend to support them.

This attack has been developed much more aggressively in the American business press, everything seen in the UK in recent years — though there was quite a wave of attacks on the City some time ago, finally stilled when the Wilson report bored the critics into silence. The basic charges, however, are familiar, and get constant reinforcement from the fact that the Governor of the Bank of England, no less, thought it right to address them in a speech yesterday.

The American attack is more or less comprehensive. Not only short-term news, leading to outspoken complaints from corporate management, but they exhibit consistently poor judgement. The vast majority, for all their activity consistently underperform a completely passive strategy of buying all the constituents of a major market index and holding them. This second charge is believed by many of the trustees of pension and investment funds, so that the U.S. has seen a rapid growth of index funds, which allow even small institutions to follow this passive strategy. If they wish to express their sense of market timing, they can deal in index futures and leave their portfolios undisturbed.

Suspicion

When all this is said, however, the suspicion remains that investment decisions taken on the basis of the numbers at quarterly review will not always be based on long-term assessments; and indeed this is bound to be so where investors generally lack the information on which a long-term assessment could be based. In default of information, the market bases its forecasts on management track records, which have proved a reliable test for existing companies, but make life hard for new management and new companies.

The Governor's suggestion that companies should publish more about their research activities hardly looks like a solution to the problem in a world of commercial secrecy. It is reasonable to expect that financial structure does inhibit technical progress in Britain. The issue will become more important as the Government, through privatisation not only of enterprises but of pensions gives the market a still more powerful role. Changes which encourage long-term views, through tax incentives for example, and which might make more information available to declared locked-in holders, certainly seem worthy of study.

Hard tack for Bob Hawke

MR ROBERT HAWKE'S Australian Government has made a good start on tackling the problem of federal budget deficits. Spending cuts of A\$1.3bn (about £700m) proposed for the financial year beginning in July measure up well against a federal deficit of A\$6.7bn during the current financial year. But until there is more clarity about the revenue side no firm judgment is possible about the budget prospects for 1985-86.

What it is possible to say is that Mr Hawke, who at one time appeared to defy the laws of political and economic gravity, is struggling like so many heads of government elsewhere. The mixture of a quick devaluation and a system of consensual wage restraint, with which the first Hawke administration (like its Swedish fellow-socialists) performed so dazzlingly, has run into deep trouble. A revival of inflation, caused by pressure for higher wages and by a renewed decline of the exchange rate early this year, has become a pressing danger.

Badly needed

If it occurs, it would threaten to nullify the badly needed improvement of Australian competitiveness in world markets brought about by the decline of the exchange rate this year. The merchandise trade balance, from having been in structural surplus, has moved into almost continuous deficit during the 1980s. That points towards unfavourable cost structures, even though the blight upon world commodity prices must carry the bigger portion of the blame in a case such as Australia's.

It will not be known until the autumn whether the Australian trade unions are ready to prolong their unusual docility. It is then that the next round of index-linked wage rises is due. At the same time, higher prices for imports caused by the decline of the Australian dollar will be feeding through to the consumer price index and, hence, into wage awards,

Less healthy

Not so long ago there may have been a case for relying on a recovery of commodity prices to improve the trade balance. Now that the North American economy may be faltering that prospect has become altogether more dubious. More hope may be placed in a volume increase of exports once natural gas comes on stream from the North West Shelf off the Australian coast.

The current external account looks a good deal less healthy than the merchandise trade balance, burdened as it is by growing debt service. Australia is considered a highly desirable borrower in world markets: there is no question of it being able to finance its current deficit.

But the fact remains that overseas debt has been growing by leaps and bounds from A\$8.2bn in mid-1979 to A\$50.8bn in mid-1984. During the same time the proportion of equity in that debt has declined from 81 per cent to 18 per cent. It is not a healthy trend.

If it continues, and especially if the voluntary wage policy should fall apart in the autumn, Australia may face renewed shocks such as that which, in the four months up to last March, caused the trade weighted exchange rate to sag by about 15 per cent.

Mr Hawke might then be caught in a vicious circle of rising consumer prices, rising wages, lessened competitiveness and renewed devaluation. In that case politically dangerous tax increases might be his only way out. It need not happen. But the stakes are high.

THEY FORM one of the most discreet professional groups in the UK and, increasingly, one of the most powerful.

Many of their head offices in the City of London lack even a brass plate to announce their presence. Yet they are household names in international business.

And when some momentous legal battle captures a wider audience—as over Iran's U.S. hostages in 1980/81 or the search for a settlement between the airlines and Sir Freddie Laker—their names go up in lights.

They are the City solicitors—fewer than 70 partnerships in all—and the biggest of them have swollen almost beyond recognition in the last decade and a half.

Recent months have seen them beginning to take stock of this remarkable growth—and of problems and challenges which now confront them in a period of change unprecedented for a century or more.

One of the most dramatic and interesting periods ever, says Sir Max Williams, senior partner of Clifford Turner and former president of the Law Society, describes it.

There is no more striking evidence of the change than the initiative taken by firms like Linklaters & Paines, Herbert Smith and Simmons & Simmons since the beginning of the year to hire public relations firms. What they want from them is still unclear, at least to the PR men—but the big firms know that City solicitors are not what they used to be. And it concerns them that the wider public may not yet have grasped this.

The gist of the change is that they have ceased to be just solicitors practising in the City. They have become international law firms, built increasingly along the lines of their counterparts in the U.S.

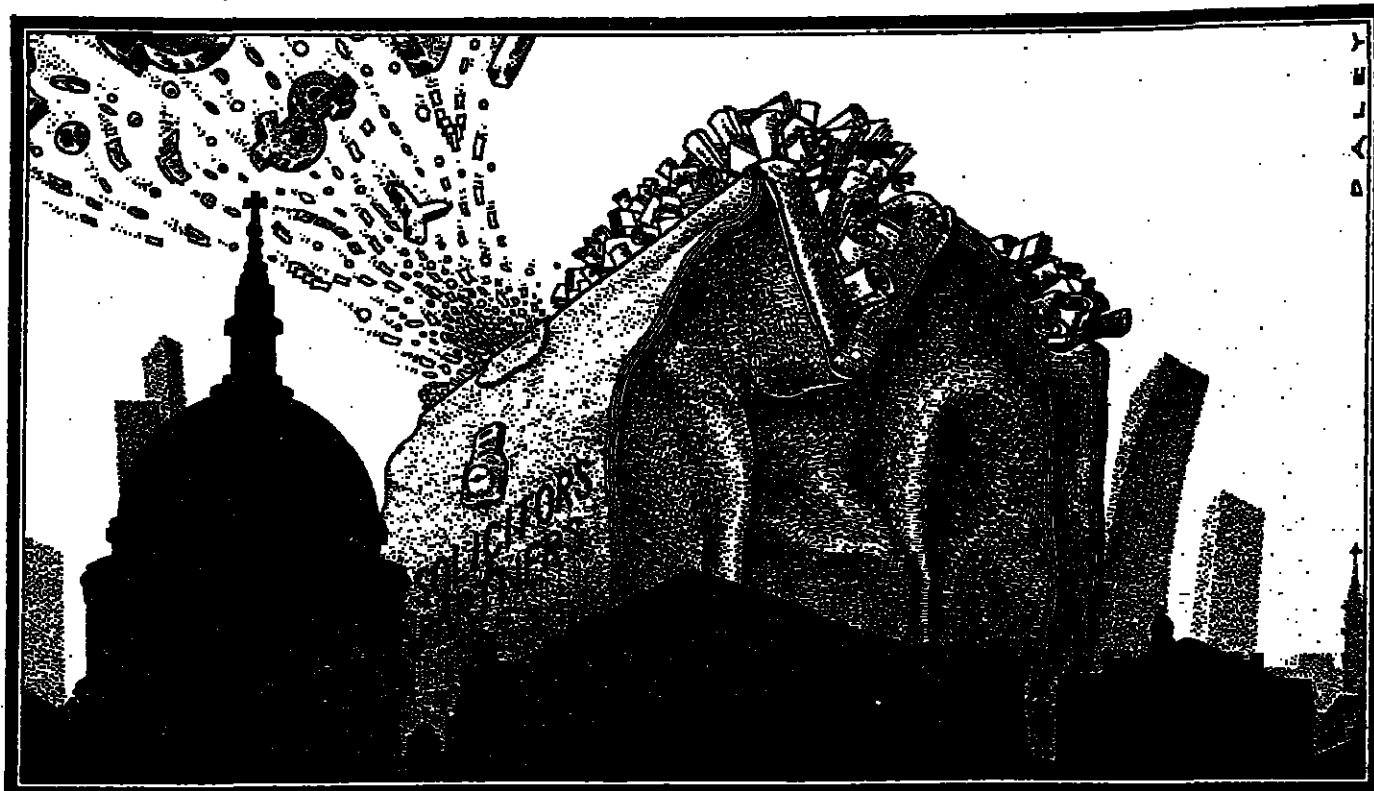
"We are not solicitors—we are corporate advisers," says Mr Nicholas Wilson of Slaughter & May. In other words, far more divides these firms from the rest of the profession than simple differences of size. "The two solicitors' partnerships in Perth, wherever," says Mr David Mullock, executive partner of Norton Rose, Botterell & Roche, "has less in common with a Bishopshead firm than we have with a City merchant bank."

But distinctions, too, must be drawn even within the City profession. Crawford's Directory of City Connections lists 67 City firms. Only 10 of these really share characteristics of size, breadth and general reputation strong enough to constitute a readily identifiable group of international firms—and they are listed in the panel.

House conveyancing — so critical to the High Street firm — accounts for only a tiny part of their fees: crime and matrimonial work do not feature at all. The clients fling solemnly in and out of their carpeted corridors or clustered around their huge conference tables beneath ubiquitous street maps of 18th century London are there on other matters entirely: they are banks, companies, accountants and government representatives who need the City lawyer's help at every turn of their affairs.

Individuals in the group have different reputations. Linklaters, Allen & Overy and Slaughter & May, for example, enjoy a formidable prestige in the eurobond mar-

THE CITY OF LONDON



The rise and rise of a new breed of lawyer

By Duncan Campbell-Smith

Herbert Smith has a widely respected—not to say, feared—litigation department. Freshfields has always taken the lion's share of the Bank of England's work. Lovell, White and King has a strong bias towards U.S. corporate clients, while Clifford Turner has the largest overseas presence and more tax work than most. And so on.

But all play a role of some kind in each key area of City life. Together, they account for 55 per cent of all the clients listed in Crawford's for 359 UK partnerships. And the same 10 must certainly bring in the greater part of the City's invisible overseas earnings attributable to solicitors, which amounted to £79m in 1983.

Competition for this business is intense. No current list of pre-eminent firms would have been appropriate ten years ago; now, most would agree, will for day's 10 look quite the same just five years from now.

Elsewhere in the City are many, only slightly smaller firms with their own international reputations. Stephenson Harwood, for example, which figured so prominently in the Iranian hostages crisis, is still renowned in international banking. Other groups of partnerships with a particular expertise have been a part of the City's history and remain conspicuous, most notably in shipping. Some firms, like Cameron Markby, have risen from this kind of specialised background to emerge as potentially leading firms of the future.

There must be hoping that the future opportunities for growth remain as exciting as those

seized by the 10 since 1970. Mergers and acquisitions, hostile or otherwise, have become a commonplace of corporate life. The world has become an incomparably more litigious place. The North Sea has spawned a whole legal industry of its own. Above all, the Euromarket's growth has seen London grow into an international financial centre to rival New York—and the City's lawyers have grown fat on a flood of banking business.

But the lawyers have gone one better than simply riding on the City's ascendancy. They have worked as a profession to make English law as commercially competitive as possible and have exploited the universality of English as the language of business to involve themselves in non-UK legal matters far beyond the confines of the City itself.

This has amounted in many respects to a frontal and strikingly successful challenge to the big U.S. law firms. The resulting growth, according to Mr Tony Mallinson, senior partner of Slaughter and May,

has been "very remarkable." In many areas of international finance for example, more and more English lawyers are seen to be offering a faster and cheaper service.

Perhaps this should not be surprising, given the relative complexity of many U.S. indentures, say, as compared with English trust deeds, which do the same job. And a qualified lawyer joining a New York firm can expect to earn \$60,000 in his first year—against about £11,000 in the City.

Not that anyone, though, should fear for the personal remuneration of City lawyers. Salaries rise steadily to around £40,000 per annum when individuals are in their early 30s and jump impressively if they are then made partners in the firm. With annual fee turnover for each of the 10 now in the £15m-£20m bracket or more, a significant proportion of partners take home well over £100,000—and a few, more prominent partners a good multiple of that.

It must also be said that the

lawyers share none of the panoply of perks enjoyed by the City's merchant bankers. Few would deny, either, that the lawyers work ferocious hours under the strain of more responsibility than perhaps is generally appreciated.

Indeed, the ever increasing strain on their colleagues' family lives concerns many senior partners. But they have other problems which, if no graver, are undoubtedly more of a headache. At least four kinds of problems are paramount.

"The main change of recent years is the need for lawyers to work in teams," says Mr John Cama, senior partner of Cameron Markby. "Firms therefore just have to be bigger." This has caused administrative headaches for most of the growing partnerships. There is a clear trend towards employing non-partner managing executives, like the "Director of Administration" appointed in 1983 by Linklaters, the chief architect of the Laker Airways settlement and the largest firm in the City.

Computerisation of the office is a key issue here. Several of the 10 firms have spent over £1m inside the last two years and all expect to spend much more. Second is the problem of the 10's place within the solicitors' profession. "The gulf between what we do and the rest of the profession is almost unbridgeable in many areas," says Mr John Goble, senior partner of Herbert Smith. This is placing an inevitable strain on relations between the 10 and the Law Society, the profession's governing body.

Novel competitive pressures are a third preoccupation, disrupting many traditionally cosy City relationships. More cost conscious corporate finance directors are increasingly shopping around for the sharpest price quotes—much as most senior partners deplore it. The quotes are often strikingly different—and a "hearty contest" by clients reviewing their long term relationships is a growing phenomenon.

Another critical aspect of the new competition is the rivalry to attract the best graduates each year as articulated clerks. The profession has won its battle to persuade first class graduates that the bar is not necessarily their natural legal habitat; but the high standards required—and the high numbers needed to sustain the enlarged partnership sizes—ensuring that the rivalry between firms remains intense.

And fourth, the lawyers have a wary eye on the growing encroachment on their terrain of the huge international accountancy partnerships. A few dispute the seriousness of this threat. "But it is happening," says Mr Hugh Poynter, senior partner of Freshfields. "I am more concerned than some others—look how the accountants have already cut a swathe through other professional areas."

There is some nervousness, too, about the danger that this might provoke the 10 into a possibly self-defeating advertising contest. New Law Society rules have relaxed the advertising ban on solicitors but the 10's senior partners would dearly like to ignore the change. "It's a slippery slope though," says Mr John Calvert of Simmons & Simmons. "Once someone starts down it, it will be a cascade, no doubt about it."

Despite all these problems, however, the City lawyers have every reason to remain optimistic for the future. For each of their 10, the lawyers say, it will be said, there is at least one major challenge.

In managing their partnerships, they have now to adjust to the huge influx since the mid-1970s of qualified women solicitors. Out of a total of 600 partners in the 10, only 27 are women, (women accounted for 45 per cent of all UK articulated clerks enrolled in 1984).

In competing for new business, the firms have new geographical areas to tackle—China, as well as new growth areas in the law, like intellectual property and labour law.

As for the accountants' legal departments or even the (still remote) prospect of a challenge from multi-disciplinary practices, the big law firms have every incentive to go on the offensive, perhaps chasing more of the tax work still heavily dominated by the accountants. "Big firms inevitably accumulate a lot of commercial knowledge and judgement," says Mr Simon MacLellan of Clifford Turner. "There must be some way for us to use that beyond the confines of pure legal advice."

Which only leaves the question of reputation and the City firms' image within the legal profession and beyond. Much is likely to depend here on their own adjustment to the changes that have already occurred, as the firms have begun to acknowledge and adjust to the new glossy brochures.

"Not too damn glossy, I hope," says one distinguished senior partner. The old discretion will die hard.

TOP CITY LAW FIRMS

Name of firm (alphabetical order)	Total number of English qualified staff	Number of partners in 1979	Number of partners today
Allen & Overy	149	19	52
Clifford Turner	220	23	74
Coward Chance	143	18	54
Freshfields	190	21	58
Herbert Smith	226	26	79
Linklaters & Paines	238	27	79
Lovell, White & King	153	18	55
Norton Rose	173	25	61
Botterell & Roche	182	17	53
Simmons & Simmons	198	27	64
Slaughter and May			

Abell seeks new rights

The City is taking a long time to make up its mind about David Abell. Bankers and brokers considering yesterday's rights issue are asking whether the man who became the chairman of Suter Group, then Suter Electrical, four years ago is a serious businessman or a mere dealer in shares.

In the past Abell, aged 42, has been both. In his twenties he made a stock market fortune on his own account while climbing the corporate ladder at B.L. becoming corporate treasurer at 29 before going on to head the special products and commercial vehicles division.

On taking over at Suter, he put those skills into play. He bought the loss-making Prestcold refrigeration business from B.L. in spectacular deal. He took over Francis Industries, and Lake and Elliot, and bought and sold shares in James Neill, F.H. Lloyd, and Newman Industries, to name but three cards in Suter's investment pack.

The group began to prosper. With the help of hand-picked colleagues recruited from B.L., Abell has made the old Suter business a respectable performer as never before. Francis Industries, bought last year, is beginning to feel the Suter effect.

Abell believes he can win more friends in the City. "We have got to show that we are not paper merchants. We have got to show that we make profits by increasing the profitability of our businesses. We have a 100 per cent success record so far."

There will however be a balance between expanding existing companies and buying up new ones. "We have to make acquisitions to fulfil our aim of becoming a major group. Look at BTR."

Viennese waltz

Nothing could have been more redolent of the old Austro-Hungarian empire, which once held sway in central Europe,

Men and Matters



"Of course in the old days you could silence critics by packing them off to the Lords"

of arduous discussions the previous day is anybody's guess. But such is the stuff of which history is made.

Deutsche moves

Tradition triumphed after all at the supervisory board meeting of the Deutsche Bank. Wilfried Guth, aged 55, was elected chairman, and his predecessor, Hans L. Merkle, 72, made way for him gracefully, by all accounts.

There should have been no doubt about that. It is normal practice at the Deutsche that when the chairman of the managing board retires—as Guth has just done—he moves on to the top supervisory post. But Merkle, a long-time member of the supervisory board,

took over the chair last year when Franz Heinrich Ulrich had to step down on health grounds.

And though it was implicit that Merkle would hold the job on an interim basis, that was neither formally stated nor wholly certain.

For Merkle (nicknamed "the Godfather") is a man of impeccable will, who headed the Robert Bosch electricals group for 21 years until last July. He is not used to being a "stopgap" in any respect.

During recent months, it became clear that Merkle was not only proving to be a firm chairman of the Deutsche board (which was to be expected) but was hugely enjoying himself.

Suppose he would not budge, ran the thought. Would Guth, perhaps the best known German banker internationally, have to content himself with a mere place on the board?

In the event, there was no hitch. "Merkle is Merkle—but he has been on the board long enough to know the form," said one relieved Deutsche man.

High life

The Architects' Journal is always lively reading, and I am entranced by its latest news of flights of fancy in the profession.

In Austin, Texas, claimed to be the fastest growing city in the U.S., they are building a special series of "user-friendly" mansions at \$500,000 apiece. The builders offer a Hammer Horror model with its own duncheon.

Observer

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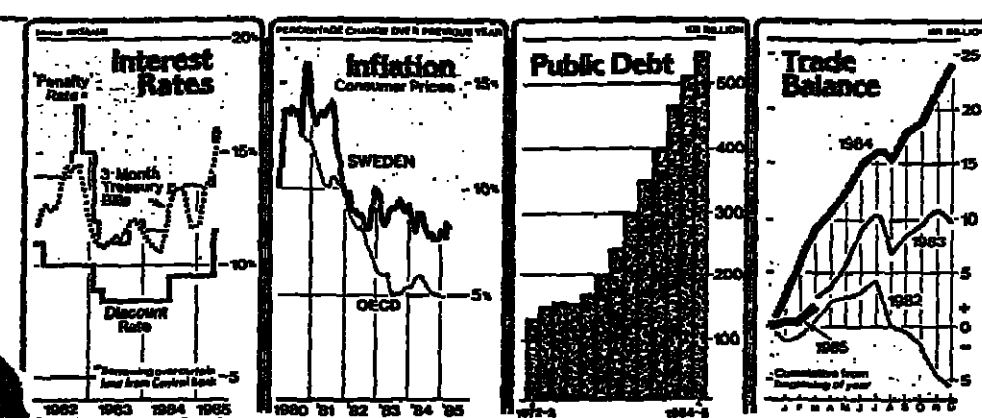
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THE SWEDISH ECONOMY

Suddenly, it all turns sour

By Kevin Done, Nordic Correspondent, in Stockholm



Bob Huthwaite

"THE FUTURE strength of the Swedish economy will stand or fall on the development of prices and costs. Year after year, the rate of inflation has been at a level far in excess of our main competitors... It is a big step forward when the Government dares to fix a precise goal for inflation, but of course there cannot be too much of a gap between the goal and reality." — Bengt Dennis, Governor of the Riksbank, March 6.

SWEDEN'S Social Democrats are facing a nightmare election year. Suddenly, the handwoven rug that has rolled along impressively for 23 years, propelled by a dramatic 16 per cent devaluation in October 1982 and supported by the strong recovery in the international economy, is threatening to become stuck in the sand.

Four months away from a general election, the Government seems what at one time appeared its strongest card, its management of the Swedish economic recovery, slipping from its grasp. As it is feared that the Government's monetary policies to shore up sagging confidence in the Swedish currency and rein in surging consumer expenditure.

Only three weeks ago Mr Kjell-Olof Feldt, the Finance Minister, presented the Government's revised budget with the assurance that "Sweden is on the right path... The direction of economic policy since 1982 is yielding good results. The economic recovery has been more rapid than anyone dared predict."

Little mention was made of the sharp deterioration in the trade balance, the persistent outflow of capital, the devalued Swedish krona, the high unemployment, or the high inflation. The strike by civil servants was still to begin.

For more than two years, Sweden has been swimming against the European economic tide, struggling to keep its higher unemployment or cuts in social welfare as a price for restoring balance to the battered economy. This week reality appears finally to have caught up.

The outflow of capital which started last November had become a flood. Since the beginning of the year, \$10bn (about £2850m) has flowed out of Sweden as the current account has worsened of which

a quarter left the country last week alone. The current account of the balance of payments, modestly in balance last year, plunged to a deficit of \$1.5bn in the first quarter. The value of exports in the first four months rose by only 4 per cent while imports soared by 19 per cent, sucked in by booming private consumption as well as strong industrial investment and stock-building.

To make matters worse, the crisis of confidence in the Government's ability to manage the economy has coincided with the country's biggest ever public sector industrial dispute. The strike has paralysed civilian air traffic and the railway goods yards in southern Sweden are jammed with hundreds of wagons waiting to carry Swedish exports to the rest of the continent.

The Government tried to postpone the hour of reckoning with its slight set firmly on the election, but by Monday it could wait no longer.

In a package of crisis measures monetary policy was tightened drastically with interest rates hiked to the highest level in Europe. The already restrictive controls on the volume of bank lending were further toughened.

At the same time Mr Feldt announced plans to double purchase tax on cars, to introduce a stricter credit card and hire-purchase controls, and to siphon off yet more liquidity from the corporate sector to be placed in quarantine in low-interest-bearing accounts at the central bank.

What has happened to turn the party so sour, just when the Social Democrats had been enjoying improved ratings in

the opinion polls and appeared to be making up lost ground on the centre-right opposition parties?

With growing confidence since regaining power in September 1982, the Social Democrats—rulers of Sweden for 47 of the last 55 years—have been asserting that they have found a new recipe for leading Sweden out of the depths of economic recession.

The self-proclaimed "Third Way" was to lead between the Scylla and Charybdis of both restriction and expansion.

One-sided restriction would be liable to lead to increased unemployment, and land the economy in a vicious circle of falling production, diminishing investment activity and thus further unemployment, it was argued. Boosting demand through increased public expenditure,

on the other hand, was also rejected because of fears of rising budget deficits, a deteriorating external balance and mounting inflation.

Instead, it was decided that Sweden would "both work and save" its way out of crisis.

In practice, the Social Democrats took advantage of their first hours in office to push through a dramatic 16 per cent devaluation which succeeded in giving Swedish industry an enormous competitive boost.

The short-term results have been undeniable. A deficit on the current account of close to \$1.5bn in 1982 was turned into a surplus last year. After years in the doldrums, industry has started to expand again with a big jump in profitability, production and investments, fuelled by booming exports.

Open unemployment has been contained at around 3 per cent — albeit only with an array of labour market measures such as relief work and youth employment teams—and with growth again in the economy — GDP expanded by 2.5 per cent in 1983 and 3 per cent in 1984 — the tax base has expanded, allowing the bloated budget deficit to be cut significantly as a share of GDP.

All along, however, one particular ghost has haunted the Swedish economy: the inability to control its costs is renewed. The problem has been recognised well enough, but the doubts about the credibility of the Government's anti-inflation policies have grown ever more persistent as the gap between the Government's targets and reality widened.

The conviction has grown in the financial markets that all the structural problems in the Swedish economy remain. The devaluation that was supposed to be a once-and-for-all measure to kick the economy onto a new path is, it is feared, turning out to be just as temporary a benefit as its predecessors. There is speculation that a repeat performance may not be too far away.

Sweden still has the biggest public sector in the Western world with the share of public expenditure rising to more than 60 per cent of gross national product, compared with the 30 to 40 per cent of most other industrial countries.

As a result, the Government has built up a mountain of debt — at more than \$1.550bn it is approaching 70 per cent of GNP — interest payments are virtually the largest single item

in the state budget after the social services department, and the country carries the West's highest tax burden at around 50 per cent of GNP, compared with an average of some 37 per cent in the OECD.

Two months ago Mr Bengt Dennis, governor of the central bank, said that, despite the short-term gains since 1982, the economic situation today was dramatically different from that a decade ago.

"We have a weak external balance and a big block of foreign debt. The deficit in the state budget is still very big. We have high liquidity in the whole economy, especially in the corporate sector. The financial imbalances did not exist 10 years ago—today they make the whole national economy unstable."

His conclusion was that Sweden had lost its room for economic manoeuvre.

Ambitiously, Mr Feldt set a target for inflation last year of 4 per cent by the end of the year. In fact, inflation was still running at twice this level. By the end of 1985 inflation is supposed to be down at 3 per cent. With this week's measures — chiefly the increase in the discount rate — inflation has already pushed through that ceiling in less than five months. In March the inflation rate was still running at more than 8 per cent compared with the same month a year ago.

Various carrots were offered to gain union support for moderate wage rises, among the most controversial being wage-earner funds, a system for siphoning off company profits into trade union-controlled funds for investing in Swedish

equities. But it appears to have taken a year too long for the union movement to come round to the Government's side.

Last year's wage round was a disaster. It turned into a free-for-all, the centralised bargaining system broke down, and with the Finance Minister in the Far East the public sector unions pushed through clauses in their agreements allowing them to come back and re-negotiate later if their private sector colleagues stole a march during the year.

With profits booming especially in the export companies last year, Sweden's notorious wage drift took hold and helped drive up the average industrial workers' wages by 10.9 per cent, with wages in some sectors such as public services jumping by close to 14 per cent.

After months of laborious negotiations at Rosenbad, the Prime Minister's office, the Government did manage earlier this year to wring an agreement in principle out of the national union confederations and the employers on a 5 per cent wage round.

Despite such undertakings, high corporate profits and a shortage of skilled workers are expected to fuel wage drift again in the overheated parts of the labour market. At the same time Mr Feldt had to offer hostages to fortune in the shape of promises of real wage rises. Long before the wage round was in the bag he promised an income-tax rebate this summer.

To make matters worse, while the foot-soldiers of LO, the blue collar workers' trade union confederation, have backed the Government's policies, civil servants in the public sector have decided that enough is enough and have gone on strike to try to force the State to honour the terms of last year's wage deal.

The Government and the central bank are now waiting anxiously to see if Monday's measures work, but many in the financial markets are sceptical and expect a long, unsettled summer. Mr Feldt has insisted time and again that the devaluation play cannot be repeated. Sweden would simply lose too much face abroad and the inflationary spiral would start again. If that is the case, then the country could be in for more bitter medicine.

Aran's bid for Petrolex

The City's bolt from the green

By Dominic Lawson

SOMEHOW, it just had to be Aran Energy that staged one of the most audacious corporate hijacks in the City of London's recent history.

The announcement on Tuesday morning that the Irish oil and gas exploration company had taken control of Petrolex, a UK oil company highly coveted for its 0.25 per cent stake in the Forties field, was greeted with disbelief on the Stock Exchange. Had not Petrolex already agreed to be taken over by the carnivorous UK? Yes. Was it not the closing day of Saxon's offer? Again, yes.

But hasty calls to the Takeover Panel confirmed that although something very peculiar had happened, Aran's coup was unstoppable.

In fact, according to Mr Michael Whelan, the 52-year-old Dubliner who is chief executive of Aran, the Irish company made an initial informal approach in December last year. Then in January, Clyde Petrolex, a UK oil company, launched a \$9m cash bid for Petrolex, which was raised a further \$2m in April. That might have won the day, but later in the month Saxon, which itself had once fought off a bid from Clyde, got Petrolex's board to agree to a \$13.8m "merger".

Last week Aran began to test out the major institutional shareholders in Petrolex. By Monday midnight Aran had teased over the crucial 50 per cent mark, when Oxoco, a Houston-based oil company with a 6.4 per cent stake in Petrolex, teleaxed its acceptance of a cash bid of 88p a share. About three hours earlier Saxon's advisers, Schroders, had offered the Americans 88p.

For Aran Energy which has spent the last 13 years as the intermittent object of some of the most frenzied investor speculation, the events of the past few days seem almost normal.

Formed in 1972, the company was into Irish oil exploration early, and as a result has stakes in 40 per cent of all Irish oil and gas licences awarded. Like its fellow Irish oil stock, Atlantic Resources, Aran's Irish pedigree has assured it very high equity stakes in some areas, seemingly out of all proportion to a tiny

capital base—a recipe for fevered speculation.

When British Petroleum struck 3,000 barrels a day of oil in the deep waters of the Porcupine basin off the west coast of Ireland in 1981, Aran's shares rocketed from 60p to \$46p in months on the back of its 18 per cent stake in the well. Subsequent appraisal wells were dry, and the shares collapsed as quickly as they had risen. BP has just returned to investigate the area after an absence of some years so there is every chance of another Porcupine roller-coaster on the Irish stock exchange this summer.

A second Irish oil bubble blew up in 1983 when Gulf Oil hit 6,500 barrels a day of light crude from a block in the Celtic Sea, off Waterford.

Michael Whelan argues that one reason for diversifying into the North Sea via Petrolex, and becoming "half British" is to break away from the disruptive boom and bust of the Irish oil sector.

The more cynical would argue that just as Mr Whelan knew when to enter the Irish oil scene, the shrewd ex-Shell Oil lawyer knows just when to get out.

The oil industry has been drilling off Ireland since 1970 and has yet to prove a commercial oil field. Phillips, the U.S. oil company and a pioneer in the North Sea, has recently chosen to relinquish its interests in the Porcupine, even where it discovered oil in 1978.

The third Irish offshore licensing round's closing date has been extended twice and, last month, the Irish Government was forced to promise more favourable tax treatment of future marginal oil discoveries, to lure back the nomadic international oil industry.

Mr Whelan denies the charge of leaving a sinking rig. "This theory is logical, but not true," he claims. Irishness indeed may yet be a very potent weapon—for having persuaded the Irish central bank that the buying of shares in UK companies is a good thing, Mr Whelan may well reason that if Aran's shares are boosted by some future Irish oil bubble, they would be potent as a means of buying shares in other UK oil companies.

Anglo-French collaboration

From the National Organiser, Aerospace, Technical, Administrative and Clerical Section, Amalgamated Union of Engineering Workers

Sir,—On May 17, 1985, the memorandum of understanding which led to the design, development and manufacture of the Jaguar military aircraft was signed by both France and the UK. Jaguar is still in production and is but one example of successful Anglo-French collaboration.

Twenty years on, the French and the British again, together with other European nations are discussing the collaborative production of a European fighter aircraft (EFA). Agreement is bogged down in a sea of problems so what has gone wrong? Defence Ministers meeting this week from the pro-collaborating nations appear far from agreement.

This is primarily due to problems over the work-share arrangements where the French want a bigger share than anyone else. The key problem is therefore one of domination versus collaboration.

Time is running out for the UK industry. With or without the French, progress must be made soon otherwise massive industrial problems affecting thousands of jobs will descend on Britain's military aerospace sector.

Britain must explore arrangements with the other European nations prepared to collaborate in the event the French cannot be persuaded.

While we in Europe squabble, our U.S. cousins wait in the wings, poised to take the advantage. The experience of 20 years ago might serve as a reminder to those in negotiation that collaboration can be achieved where there is a will. D. Darke.

Osborne Hall, Little Green, Richmond, Surrey

European football

From Mr D. Toft

Sir,—Your Stockholm correspondent (May 14) gives a graphic description of Sweden's economic crisis. After outlining the measures taken by the Socialists, I would like to deal with this, he quotes an influential bank economist as saying that the measures will be futile in trying to change inflationary expectations because the lack of confidence in the Government is to do with vast costs and price increases, too high taxes and too large budget deficit. The self-appointed Centre Forward of the Tory Party

Letters to the Editor

should note this before he scores an "own goal". D. M. Toft, 22, West Side, SW19.

Useful wages council

From the General Secretary, National Union of Tailors and Dressmakers and the Director, British Clothing Industry Association

Sir,—Samuel Brittan (May 13) takes an oversimplified view of the current debate on wages councils. In the clothing industry statutory enforcement of minimum terms and conditions have served both sides of the industry very well since their inception and we are committed to their retention. They have provided the bedrock on which a stable and widely supported national collective bargaining machinery has been built.

Mr Brittan also refers to the findings of the D of E research paper entitled "Wage floors in the clothing industry 1980-81." Interestingly no representatives from either side of our industry have been consulted or involved with this report in any way and it would be very difficult to find anyone in our industry who would give any credence to the view that job losses in the clothing industry have resulted from the level of rates of pay fixed by the wages council. It is well known that the vast majority of job losses have been caused by cheap imports and the effects of the recession.

If there is a case for reform of the system let us hope that the debate on the future of wages councils can be conducted with more reference to facts and the industrial relations needs of individual industries rather than economic theory. Alec Smith, John Wilson, c/o 64, Upper St Martin's Lane, WC2.

Employment and pay

From Mr F. Wilkinson

Sir,—As one of the authors of the Department of Applied Economics, Cambridge report on wages councils referred to by Samuel Brittan (May 13), I find it extraordinary that he should claim that the businessmen who helped with the survey deliberately misled us on the question of the relationship between pay and employ-

ment. The only evidence for this conspiracy theory seems to be that their views conflict with his.

The reality is that a large majority of businessmen and others interviewed or whose evidence I have seen and who have practical experience of the working of wages councils believe that they serve a useful economic and social purpose. I do not find it surprising that their opinions are diametrically opposed to those of the theorists of the new supply side economics and its vulgarisers, after all the appalling state of the British economy suggests that the latter have got many things wrong.

Frank Wilkinson, Department of Applied Economics, University of Cambridge, Sidgwick Avenue, Cambridge.

Claims against surveyors

From Mr M. Illingworth

Sir,—It is not unreasonable to assume that most readers are property owners, and that during the process of acquiring that property they had it surveyed by a member of the Royal Institute of Chartered Surveyors. Hopefully not too many readers have had reason to claim against their surveyors for problems arising following the acquisition of the property. If they have, and if their surveyor's professional indemnity policy was that of the institute, they will probably have encountered the following situation.

Once the amount of the claim for damages has been agreed they will have been requested to sign a form of discharge (the institute's standard format) which would appear to be anomalous for this day and age.

It removes from the client the right to make any further claim relating to the survey, a service for which a payment has been made, and which is effectively a guarantee within the parameters defined in the survey report.

The consequences of claims on other surveyors being similarly settled I leave to readers' imagination.

It is self-defeating. As a result of this format most claimants will feel obliged to instigate a fresh survey of their property to ensure that they are not left unprotected. The cost of this second survey is then added to the amount of the claim against the original surveyor, thereby

increasing the cost to the institute's insurance underwriters. The second survey may create further claims and at the end of the day the client is left with, once again where applicable, the insurance cover of the Institute of Chartered Surveyors.

I suggest therefore that the Royal Institute of Chartered Surveyors should examine this format and its objection, especially at a time when the service provided by all the professions to their clients is coming under criticism. The current situation can only be damaging to the reputation of the institute and more importantly (I hope) damaging to the relationship of members of the institute with their fee-paying clients, especially those who over a period of time have built up a good working rapport.

M. D. H. Illingworth, 36, Ormiston Grove, W.12.

Falkland Islands sovereignty

From Mr F. Jones

Sir,—Britain and Argentina have been squabbling over Falkland Islands sovereignty since 1822. It is not most bewildering that, in this century, neither country have even seen fit to use the established international machinery for resolving that dispute.

Whatever politicians may say in public in London or Buenos Aires, they know that the words of the Foreign Affairs Committee (Fifth Report, volume 1, Falkland Islands) are true: "The historical and legal evidence demonstrates such areas of uncertainty that we are unable to reach a categorical conclusion on the legal validity of the historical claims to the Falkland Islands."

I have close family and work connections in Britain, Argentina and the Falkland Islands and deplore the invasion of the Falklands by Argentina and the subsequent sinking of the *Belgrano* in circumstances still far from clear, but share the view of Borges: "It was like two bald-headed men fighting over a comb."

The Falkland Islands used to be self-supporting. Now, once again, some kind of accommodation with Argentina is not only inevitable, in view of the cost of Fortresses Falklands to the UK, but also desirable if the Falklands are to have any prospect of long-term economic prosperity and political stability. Anglo-Argentine trade would benefit and democracy, too. The happy solution of the problems of the Beagle Channel and of Hong Kong by good will and common sense are a good omen.

Frederick Jones, Four Winds, Ipswich Road, Rougham, Bury St Edmunds, Suffolk.

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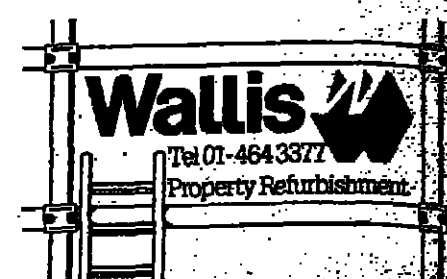
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FINANCIAL TIMES

Thursday May 16 1985



Peking brings all foreign companies into tax net

By Robert Thomson in Peking

THE CHINESE Government has announced tax legislation designed to ensure that all foreign companies operating in China are subject to industrial and commercial consolidated tax.

The consolidated tax will be charged at a rate of 5 per cent from June 1, and the Government has also imposed an enterprise income tax of 15 per cent, payable from January 1 this year, according to the China Daily newspaper.

A diplomatic finance officer believes the legislation has been introduced to tax China-based foreign consultants and the agent offices of overseas companies, some of which are not covered by existing tax legislation.

Under the new regulations, taxable items include commissions, rebates and other fees received for conducting surveys, providing business information, or performing liaison work for clients in China.

Foreign companies with offices in several parts of the country will be liable for tax on each of the offices, and each office will have to pay the tax to local tax departments.

The new legislation - which has the cumbersome title Provisional Regulations on Levying Industrial and Commercial Consolidated Tax on the China-based Foreign Enterprise Offices - will not affect representative offices not receiving fees for services.

According to China Daily: "Those offices acting solely for their head offices and not receiving payment from clients for their services and those appointed by enterprises in China to engage in business mainly outside China will be exempt."

The regulations also require consultancy and agent offices to register with the Government before beginning trading, and requires those already trading but not registered to register.

The director of the Foreign Ministry's tax bureau, Jin Xin, said the legislation is in accordance with the tax treaties the Chinese Government has concluded with other governments.

He said that all offices falling within the regulations will pay on taxable items whether the payments are made in China or elsewhere.

In drafting the legislation, Jin said, the Ministry has balanced the "national interest" and the interests of foreign enterprise offices.

"Such an attitude will play an active role in facilitating the implementation of our open policy, absorbing foreign funds, imports of advanced technology and acceleration of our modernisation drive," he said.

Biotechnology deals with E. Europe, Page 6

Brazil likely to seek new overseas loans

Continued from Page 1

cent annual averages of \$1.3bn to \$1.3bn.

Brazilian and World Bank officials are currently involved in an intensive series of meetings in Washington and Brasilia to try to boost as much as possible the gross value of Brazil loan projects before the end of June, the closing date for the World Bank's fiscal year.

By the end of April, the total package agreed had reached less than \$400m according to Brazilian officials, leaving a considerable amount of ground to be made up.

Among reasons for the slow progress in putting together the World Bank's usual package of Brazilian loans are the acute shortage of local counterpart funds for projects and delays resulting from the change of government in March.

Difficulties have also arisen over conditions the World Bank is applying to certain major loans.

Nissan may buy more car parts from Europe

BY CARLA RAPOPORT IN TOKYO

NISSAN may sharply increase purchases of European motor components for its Japanese operations as part of a plan to maximise its buying power for parts to be used by its planned UK car plant.

Mr Katschi Kano, a Nissan executive vice-president with responsibility for the Tyne and Wear plant which is to open next year, said in Tokyo yesterday that initial British output would be too small to ensure the lowest possible prices for components bought in Britain and continental Europe.

To overcome the problem, the company is considering increasing its orders from European manufacturers and sending the excess to its Japanese factories.

Nissan plans to produce 24,000 small cars a year at its UK plant. Mr Kano said the venture would not be profitable if orders for com-

ponents were restricted to cover only the initial production.

Nissan declined to be specific about the size of its likely orders for components in Europe. Mr Kano said, however, that labour costs in the UK ensured that the scheme would still be viable, even allowing for the cost of shipping the excess components to Japan.

He said the special Nissan car carrying vessel generally returns empty to Japan. This vessel would most likely carry the components. Nissan said it was considering importing engines and advanced transmissions into Japan.

Representatives of Nissan's assembly operation in the UK stressed last night that no firm decision on such a course had been made, and said they could not comment on what type of components could qualify for shipment to Japan.

The Tokyo proposal caused some puzzlement in UK motor industry circles, as initial output from the Washington plant had been viewed as merely assembly from Japanese components. Formal commitments to a minimum level of European content do not become effective until phase two of the Washington project, which envisages a production increase to at least 100,000 a year, when Nissan must aim for 80 per cent local content.

The £15m contracts Nissan's subsidiary have placed so far have been for plant and equipment, some £10.5m worth of which have been placed in the UK.

Some trial orders have been placed with parts suppliers to see if domestic substitution can be made on some minor components such as plastic mouldings. But these have not so far led to any agreements.

BTR gives go-ahead for buyout of Dunlop U.S. unit

By Charles Batchelor in London

BTR, the British industrial conglomerate which won control of Dunlop, the tyre and rubber products group, in March, is to sell Dunlop's U.S. tyre business to its U.S. management and a group of financial backers in a deal worth £140m (\$170m).

Dunlop, while still an independent company, was poised to push through the same deal as part of its streamlining programme. But three days after details of the planned sale first emerged BTR more than doubled the value of its bid to £101m and obtained the backing of Dunlop's management to the takeover.

Sir Owen Green, BTR's chairman and chief executive, said there were three main reasons for going ahead with the sale.

Halting the deal would have damaged the U.S. management's morale; heavy investments will be needed at Dunlop Tire Corporation for several years; Dunlop Tire would have been isolated as the company's only major tyre-making business worldwide.

Dunlop Tire's management, headed by Mr Randall Clark, its chief executive, together with an investment group led by First Boston Inc, will pay \$110m for the company and pay off about \$60m worth of loans. The management will take nearly 10 per cent of the equity. Dunlop Tire had earnings of \$17.5m in the year ended December 1984 and had net assets worth \$84m at that date.

Sir Owen told several hundred BTR shareholders at the company's annual meeting yesterday that most of BTR's manufacturing companies had improved their performance in the early months of 1985. The distribution businesses were also improving after a "less exciting" first quarter.

Sir Michael Edwards, the former Dunlop chairman who headed the fight against the BTR bid, said he remained significantly less than the £300,000 figure implied by his management contract. Sir Owen said Sir Michael still had 2½ years of his £156,000-a-year contract to run when the takeover went through.

Sir Owen, who reached the 60-year retirement age for BTR executives on Tuesday, said he would be staying on "another year or so." He added: "We have got several candidates for my successor. I don't see any problem. If the board wanted I would be willing to stay on as chairman until I am 65."

Olivetti buys 49% of Munich computer chain

Continued from Page 1

49 per cent of Start Computer has been effected through a capital increase in the Munich-based company. Although Start at present has only two shops in Munich, Olivetti said last night that it plans to invest a further DM 12m over the next three years to develop a West German retail chain of about 50 shops.

In the U.S., Olivetti owns 46 per cent of Microgate, the third largest U.S. microcomputer retail network, which has around 200 outlets. Docutel, the Texas-based bank automation and office equipment distributor, of which Olivetti owns 46 per cent, yesterday reported a first-quarter loss of just under \$10m on sales of \$24.8m.

The first quarter deficit at Docutel comes after two years of spiralling losses. Last year Docutel lost \$41.8m on sales of \$163.9m. This was a serious worsening of the 1983 performance when Docutel lost \$18.3m on sales of \$221.8m.

Olivetti announced recently that it intended to seek full control of Docutel through an offer to shareholders worth \$20.2m. In an interview last week Sig Vittorio Cassoni, vice-president for group marketing, acknowledged that the 1982 merger of Olivetti's U.S. subsidiary and Docutel had been unsuccessful. "We took a company (Docutel) which was mono-market and mono-product and we changed it to multi-product. We put everything in Docutel's hands," he said.

Sig Cassoni said there had been problems of management at Docutel. "The people were not the right people." He also said that Docutel was not well suited to distribution. "They had no experience in handling dealers."

Olivetti now regards Docutel as a smaller part of its U.S. interests, given its focus on the important 1983 global alliance with American Telephone and Telegraph.

EEC steel industry curbs may be extended beyond year-end

BY PAUL CHEESERIGHT IN BRUSSELS

THE EUROPEAN Community's patchwork of controls over the steel industry, put in place to aid restructuring, could be extended after the formal expiry at the end of this year.

For the first time yesterday, the possibility of a transitional period, out of the system of controls and in to the free market, was put forward by Herr Karl-Heinz Narjes, the Commissioner for industry.

His remarks signalled the start of lengthy negotiations among the Ten and between the Ten and the Commission that should reach a climax in the late autumn.

Although numerous political declarations have been made to the effect that the control system finishes at the end of the year, no prepara-

tions have been made to dismantle production quotas and price controls. Industry ministers have not discussed the issue and formal proposals are awaited from the Commission.

"One movable parameter is to decide whether the prerequisites of Article 58 are applicable," Herr Narjes said.

This was a reference to Article 58 of the European Coal and Steel Community Treaty, which allows for the imposition of production quotas if "the Community is confronted with a period of manifest crisis." This article is the basis of the existing quota system.

But Herr Narjes said that there could be no further subsidies for

the steel industry in any transitional period. Like the market controls, all subsidisation of the industry should finish by the end of the year.

His comments, which came as a surprise against the repeated assertions of a return to the free market at the end of the year, will not be welcomed in Bonn, although the West German industry gains benefits from quotas, but could meet approval in Paris and Rome.

Steel users have been pushing for at least the abolition of quotas on galvanised and other coated sheet by the end of this year and the abolition of all other quotas by the end of 1986. They want also an undertaking that there will be no further attempt to push up Community minimum prices.

Bid to aid information sector

BY OUR BRUSSELS CORRESPONDENT

THE EUROPEAN Commission yesterday moved to strengthen the hand of European information technology and telecommunications companies by offering the Ten new proposals for standards in information technology and for mutual recognition of type approval of telecommunications terminals.

Larger companies, said Herr Karl-Heinz Narjes, the Commissioner for industry, in a clear reference to IBM, "already set the pace by imposing de facto standards. To avoid that we need an early agreement on standards to implement."

The Commission's action in this sector is part of a broader policy among the Ten to induce greater co-operation among high-technology companies and to unite the market by making equipment compatible from one country to another.

This movement in the high-technology field is running parallel with the broader agreement to simplify standards-making procedures agreed by trade ministers last week.

Herr Narjes noted that the normal practice of setting standards had been to harmonise existing practice. But this is impossible in

information technology, he said. Engineers need to know the specifications for particular functions so that they can avoid development of machines and systems which do not work together.

Implementing the new standards would be carried out in conjunction with Cenelec, the two Community standards institutions, and with the European Conference of Posts and Telecommunications Administrations.

In the Commission's view this will ensure that Community work in this field chimes in with other international work.

St Regis management to buy company for £30m

BY TONY JACKSON IN LONDON

ST REGIS International, the UK paper and packaging company, is to be bought by its management from U.S. parent Champion International in a deal worth an estimated £30m (\$37.5m). The buyout is one of the biggest so far organised in the UK.

The venture is headed by Mr Harold Hazell, St Regis' chairman, and three of his fellow-directors. The buyout will be financed entirely by equity, with the majority of the shares being placed with pension funds, insurance companies and other financial institutions. A stock exchange listing is to be sought within the next two years.

Champion International acquired St Regis of the U.S. for \$1.8bn late last year. The sale of the UK business is part of a programme of disposals whereby Champion aims to reduce the debt arising from the acquisition.

St Regis is the UK's sixth largest paper company, built up by St Regis of the U.S. in a series of acquisitions since 1971. Profits before tax

last year were £5.5m on sales of £141m, and net assets are worth £39m. No price for the buyout has been disclosed, but outside estimates put the figure at slightly over £30m.

Half of St Regis' sales consist of paper for corrugated case manufacture. It is the UK's biggest producer of paper for this market, and has five mills of which the raw material is 80 per cent recycled waste. The remainder of sales consist of corrugated case manufacture at a further seven factories.

The buyout is being handled by Manchester Exchange Trust and stockbrokers L. Messel. Mr Hazell and his fellow-directors will own only a minority of the equity. However, their stake can be increased according to a formula based on profits in 1986.

The stock exchange flotation will therefore not take place until 1987 at the earliest, though the company's advisers stressed that it is intended to provide a market for the shares at the earliest opportunity.

Pressure on Fed

Continued from Page 1

term rates fell further. By lunchtime, the three month T-Bill rates were 24 basis points lower at 7.33 per cent, spurring a continuation of the recent sharp rally in the U.S. bond markets.

One Washington economist said the odds were "high for a discount rate cut in the next 10 days due to a combination of weak economic data and the Senate action to cut the deficit."

The Fed's index of industrial production sank 0.2 per cent in April after rising 0.3 per cent in March. Taken with April's weak employment data, released earlier, and the evidence that retail sales in April

recovered only modestly, the industrial production figures suggest that economic growth in the second quarter has got off to a sluggish start.

The mounting problems facing U.S. industry, as the economy slows and import penetration increases are graphically underlined by yesterday's report. Declines showed in all branches of the industrial sector, with the exception of defence and space-related production which has been rising strongly. Consumer goods, materials, business equipment and intermediate products production have all been stagnating for several months.

THE LEX COLUMN

Straitened state of the Union

When Commercial Union's share price rose 6p to 32½p yesterday it was presumably because first-quarter attributable losses, at £21.1m, were only 10 times those of the same period last year. Though the figures could have been worse, it is puzzling why the market seems to be treating CU as a recovery stock on the same lines as Royal Insurance or General Accident.

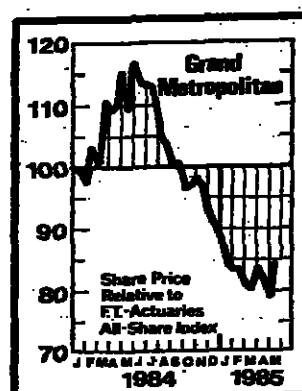
There must still be some shareholders holding on for a bid, though anyone who might be interested in CU has managed to keep very quiet about it. But it is hard to be all that optimistic about CU's business as such. While Royal and GA saw substantial underlying rises in their non-life premium incomes in the first quarter - due to a firming of premium rates rather than increased volume - CU's fell by over 12 per cent in dollar terms. This means that its expense ratio will almost certainly continue to increase and so will claims as a percentage of premium volume. Moreover, if CU has further reserving problems, they will have a disproportionate impact on its shrinking premium base.

All this suggests that the next couple of quarters, at least, will be sticky. As a response to this, perhaps, CU has moved £100m out of equities and into fixed-income stocks - ensuring a higher yield, but fewer opportunities for long-term capital gain - and has pulled a \$50m surplus out of its U.S. pension fund to bolster the reserves for its American underwriting.

But over the longer term, even if the underwriting cycle does take a turn for the better, CU's contraction means that it will not stand to benefit nearly as much as its competitors. In the U.S., it will be a medium-sized company rather than a large one, competing with others who probably have lower expense ratios. And unless it is prepared to watch its solvency ratio fall further, it will not have the capital to expand again. The best solution for its shareholders might be for it to find a painless way to wash its hands of America entirely. Otherwise, they could end up facing a rights issue.

GrandMet

Adverse commentaries from the front line of the U.S. unbranded cigarette wars have not, traditionally, been bull points for the GrandMet share price. Indeed, the news last year that GrandMet had at last



prospect of a 1986 recovery in the performance of Host and the other UK consumer services after the heavy expenditure. Whether GrandMet's theme pubs really can drag 'em in and are more than a breasted fad this summer will show.

With some £450m in dollar debt converting at unchanged rates from the balance sheet date, GrandMet's borrowings have increased despite the sale of the Express Northern business. Net equity gearing should close the year at under 50 per cent, but this is quite a high level for a group of GrandMet's ambitions and cigarette subsidiaries.

Ultramar

After the rather accident-prone impression Ultramar gave for much of last year, one good quarter is not necessarily going to propel its shares into the height of fashion, particularly when the underlying oil market is in such an obviously shaky state. But it does seem as if the operating figures are moving Ultramar's way at present, and the shares moved up 12p yesterday. At 242p they are nonetheless valued at a bit less than five times likely 1985 earnings.

Net profit in the first three months of 1985 reached £48.2m, more than two-fifths higher than a year ago, helped by a larger number of LNG cargoes shipped from Indonesia, and by Ultramar's improvable achievement of turning round its shipping result. Quite apart from a translation gain on petaseta ship-loans, the fleet was fully employed and making a contribution even after interest. If the threat of disorder in the Canadian downstream market can never be put entirely out of mind, Ultramar has, nonetheless, turned a profit there in the first quarter, and has some hope of doing well out of the impending deregulation.

With lower capital spending - after the major outlays of the past few years - and higher operating cash flow, the balance sheet is de-gearing itself nicely, no doubt giving Ultramar the scope to make more investments. Its success in picking up unquoted U.S. exploration and production in the Easter deal last year was rather underappreciated in the market, but may give a better clue to Ultramar's preferred options than this week's auction of Petrolex.

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EPSON

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World Weather

Place	°C	°F	Place	°C	°F	Place	°C	°F
Algeria	15	59	Bombay	26	79	Delhi	27	81
Amman	18	64	Buenos Aires	18	64	Dhaka	28	82
Baghdad	18	64	Calcutta	28	82	Dubai	28	82
Bahia	23	73	Chennai	28	82	Harbin	15	59
Bangkok	34	93	Cebu	28	82	Hong Kong	28	82
Bombay	28	82	Dhaka	28	82	London	15	59
Buenos Aires	18	64	Guangzhou	28	82	Los Angeles	18	64
Calcutta	28	82	Hankow	28	82	Madrid	15	59
Chennai	28	82	Hong Kong	28	82	Moscow	15	59
Cebu	28	82	Indragiri	28	82	New York	15	59
Dhaka	28	82	Jakarta	28	82	Osaka	18	64
Dubai	28	82	Kuala Lumpur	28	82	Paris	15	59
Harbin	15	59	London	15	59	Rangoon	28	82
Hong Kong	28	82	Los Angeles	18	64	Seoul	15	59
London	15	59	Madrid	15	59	Singapore	28	82
Los Angeles	18	64	Moscow	15	59	Stockholm	15	59
Madrid	15	59	New York	15	59	Sydney	28	82
Moscow	15	59	Osaka	18	64	Taipei	28	82
New York	15	59	Paris	15	59	Tokyo	18	64
Osaka	18	64	Rangoon	28	82	Yokohama	18	64
Paris	15	59	Seoul	15	59			
Rangoon	28	82	Singapore	28	82			
Seoul	15	59	Stockholm	15	59			
Singapore	28	82	Sydney	28	82			
Stockholm	15	59	Taipei	28	82			
Sydney	28	82	Tokyo	18	64			
Taipei	28	82	Yokohama	18	64			
Tokyo	18	64						
Yokohama	18	64						

C-Cloudy D-Drizzle F-Fair P-Fog B-Bad S-Sun T-Thunder

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SECTION II - COMPANIES & CAPITAL MARKETS

FINANCIAL TIMES

Thursday May 16 1985

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Daimler Benz clears last hurdle in battle for Dornier

By Peter Bruce in Bonn

DAIMLER Benz, the Stuttgart-based motor vehicle manufacturer, yesterday overcame the last obstacle to its bid to buy control of the Dornier Aerospace group.

Daimler said it had reached agreement with Herr Claus Dornier, who had opposed the takeover claiming it would remove Dornier from family control and run counter to his father's (the group's founder, Claude Dornier) will. Herr Dornier had also claimed a deal struck between Daimler and other members of the family last month was invalid because he had first right of refusal to any shares sold by the family.

Yesterday, however, Daimler said Herr Dornier had agreed to maintain his holding at 20 per cent and had been promised an effective "blocking minority" in Dornier despite the fact that this usually requires a minimum stake of more than 25 per cent.

The "blocking minority" within the new Daimler subsidiary will at least allow Herr Dornier, 72, to claim that a real family interest in Dornier still exists.

After this final agreement, Daimler will take a 86 per cent stake in Dornier, which had sales last year of DM 1.5bn (\$500m), the state of Baden-Württemberg will have 4 per cent, Herr Claus Dornier 20 per cent and a brother, Herr Silvan Dornier, the remaining 10 per cent. The deal is believed to have cost Daimler some DM 400m.

It also seems probable that Herr Claus Dornier was able to secure promises from Daimler of financial support for a seaplane he has been trying to build, privately, since he fell victim to a Dornier family squabble in 1980 and lost the Dornier chairmanship.

Nevertheless, a Daimler official said yesterday that financial support for the Seastar from Daimler had "played a role" in the talks.

Technip in FFr 2bn call for fresh aid

By David Housego in Paris

TECHNIP, France's leading project engineering group, has announced that it needs a fresh capital injection of FFr 2bn (\$213m) to cover losses last year and to put the group back on a sound financial footing.

The announcement was made after a board meeting to review the group's results last year. Technip declined yesterday, however, to reveal the scale of its losses in 1984 or the size of its outstanding debt.

The enormity of the fresh funds it is seeking confirms reports, however, that Technip's financial situation is far worse than was being disclosed at the beginning of the year. Government officials then anticipated operating losses of about FFr 250m after consolidated losses of FFr 230m in 1983.

A capital increase to have been subscribed by the group's main shareholders and planned for last month was postponed. At the same time an audit carried out by Arthur Andersen, the U.S. accountants, appears to have disclosed heavier losses than had been anticipated.

The losses are mainly due to provisions on export contracts in the Middle East and with developing countries, as well as losses incurred by its Creusot-Loire Enterprises civil engineering subsidiary.

In an effort to stem fears abroad amongst potential clients, the Government gave informal assurances in January that the financial future of the company would be safeguarded.

Paribas seeks FFr 960m

By Our Paris Staff

COMPAGNIE Financière de Paribas, the French state-owned financial group, is raising a FFr 960m (\$102m) bond issue, repayable in non-voting preference shares or certificates of deposit, as a further means of strengthening its capital resources.

The issue, the latest in a series of innovative financing instruments to be employed on the domestic capital market, will run for 5½ years with an interest rate of 11 per cent. Repayment will be made on maturity at the rate of 10 CIs for each bond, along with a warrant giving the right to subscribe to a further CI. The CIs will be issued by the group's banking arm, Banque Paribas.

MARYLAND CRISIS EXPOSES VULNERABILITY OF PRIVATELY INSURED THRIFTS

America fights to save its saving banks

By William Hall and Paul Taylor in New York

FOR the second time in less than two months, there has been a massive run on the deposits of some of America's smaller savings banks and the authorities have been forced to take draconian steps to try and calm the nervous of thousands of anxious depositors.

On Tuesday, Mr Harry Hughes, Governor of Maryland, who had cut short a visit to the Middle East, used his emergency powers to limit individual withdrawals from more than 100 privately insured savings banks in the state to \$1,000 a month. Governor Hughes said the action was necessary to "prevent the roof falling in."

Maryland's banking crisis has been brewing for some time. The state has 57 federally insured thrifts with assets of \$11.2bn and another 102 privately insured thrifts with assets of \$8.9bn. Maryland's lax banking laws have enabled its privately insured savings banks to more than double in size since 1982. A reputation for paying above the odds for their funds to finance this heavy growth has long made some observers nervous.

No one specific event in Maryland appears to have triggered the crisis unlike Ohio, where heavy losses at Home State Savings resulting from the collapse of a small Florida bond dealer, ESM Government Securities, threatened to exhaust the local insurance fund. This forced Ohio's governor to declare an extended bank holiday in March and led to a widespread restructuring of the local savings bank industry.

In Maryland, the problems have been developing for weeks. According to state officials, depositors have withdrawn \$630m from privately insured savings banks over two months. About \$116m was withdrawn in the first two days of this week alone as the crisis of confidence spread from a couple of Baltimore banks to envelope the whole state.

The common thread between the run on the savings banks in the two states is their reliance on private insurance funds outside the federal safety net, which guarantees individual deposits up to \$100,000. The inability of these private in-

urance funds to maintain deposits of capital but cannot survive for long if depositors start to withdraw their funds.

Commercial bankers believe one explanation behind their own institutions' recent strong deposit growth has been some switching of savings away from the more high-risk thrifts.

Such a switch will seriously exacerbate the problems of the federal bank regulators since it means they will be forced to provide extra liquidity to replace the lost deposits. The conventional wisdom in the U.S. savings bank industry is that the sector will muddle through with the help of lower interest rates, which make the funding of their fixed-rate mortgage commitments less painful. However, some industry leaders dispute this.

Mr William Isaac, the chairman of the Federal Deposit Insurance Corporation (FDIC) said last month that "there is no excuse" for retaining state systems of deposit insurance. Even before the latest problems, federal regulators were processing a growing number of requests for federal deposit insurance. These requests have now turned into a torrent as thrifts in Massachusetts and North Carolina, which also rely heavily on private insurance schemes, have sought federal protection.

In Massachusetts 85 savings banks with \$12bn in deposits are covered by a private insurance fund with about \$400m in assets. Another 100 co-operative banks with deposits of \$4.8bn are backed by a second private insurance fund with about \$50 in reserves.

Several other New York savings banks face serious financial difficulties, which are beginning to scare away much-needed depositors. These institutions can be

nursed along with the minimum of capital but cannot survive for long if depositors start to withdraw their funds.

Earlier this month, Mr Paul Volcker, chairman of the U.S. Federal Reserve Board, called on Congress to reimpose strict limitations on the powers of thrifts which would return the industry to its traditional role as a provider of residential mortgages and little else. Such a move would face certain opposition from the industry, which views the prospect of new curbs on its activities as an unwarranted attempt to return it "to the stone age."

French bank denies heavy loss exposure

By David Marsh in Paris

CREDIT LYONNAIS, the second largest French nationalised bank, moved yesterday to play down suggestions that it faced continuing losses from its stake in the private banking group Banque Privée de Gestion Financière (BPGF).

BPGF has suffered large losses from exposure to risky property deals in previous years. It was recapitalised in 1983 with the state-owned investment bank Paribas taking over from Crédit Lyonnais as its leading shareholder with a 20 per cent stake.

A report in the satirical weekly Le Canard Enchaîné this week said that Crédit Lyonnais was being

called upon by the Bank of France to take responsibility for clearing up total BPGF losses. The newspaper put these at FFr 2bn (\$213m).

Crédit Lyonnais said, however, in a statement yesterday that its exposure to BPGF losses would be only a "fraction" of the total figure. The share falling to Crédit Lyonnais had already been fully taken account of in provisions passed for 1983 and 1984, the bank said.

Crédit Lyonnais had a stake of 18 per cent in BPGF before the capital reorganisation took place in 1984. A majority of shares in the bank are held by foreign institutions, including J. Henry Schroder Wagg.

Textron puts unit up for sale

By Terry Dodsworth in New York

TEXTRON, the U.S. conglomerate, is aiming to sell Bridgeport Machines, its machine tool subsidiary, as part of the divestment programme initiated after its \$1.58bn acquisition of the Avco aerospace

group. No price has been put on the sale, but the company said Bridgeport had revenues last year of \$160m. Combined annual turnover of Textron and Avco is \$8.1bn.

INTERNATIONAL BONDS

Sweden tests market with \$750m floater

By Maggie Urry in London

A FLOOD of new bond issues poured into the Eurodollar bond market yesterday while the New York market continued to give cause for bond prices to rise. Gains of a point were seen in places in the secondary market, though the average rise was around ½ point. Turnover was high.

The biggest deal of the day was a \$750m floating rate note for Sweden, led by Credit Suisse First Boston, testing the market's reaction to recent bad economic news from the country. The interest rate on the 15-year bonds was fixed at ¾ per cent above the six month London interbank bid rate with front end fees of 30 basis points. It was trading within those fees at around 99.76.

Swedish Export Credit (SEK) was also borrowing yesterday, through a fixed rate issue with an initial tranche of \$100m. A further \$400m will be available as a tap until May 1990 and the issue matures in 1992. The coupon was set at 10 per cent with issue price at 95, by lead manager Goldman Sachs.

The idea is that future tranches of the tap will be sold when attractive swap opportunities appear or if

SEK has a specific financing need. By making one large issue, further sales can be arranged quickly, with no further documentation necessary, and the issue will become more liquid. Further tranches can be led by banks other than Goldman. The issue was trading well yesterday offered at a ¾ point discount to the issue price, well inside the 1½ per cent commissions.

An interesting package of a zero and straight issue was launched for American Express. Both parts mature on December 12 2000. Lehman Brothers led the zero, which has a redemption value of \$450m and an issue price of \$12.87, of which \$4.50 is payable on June 12 with the rest on December 12 1985. Fees are 81 cents, but the zero was well received and traded above issue price.

The bond will be secured on the new American Express building in New York, due to be completed in a year's time, and will meanwhile be guaranteed by American Express.

The straight issue, which raises \$151m, was led by Salomon Brothers. This has an 11¼ per cent coupon and per issue price. It, too, is partly paid - 30 per cent on June 12

and the rest on December 12. Fees are 2¼ per cent, and the issue traded around a 1½ per cent discount.

Tenneco also thought up an unusual structure for a deal led by Morgan Stanley. It has a five year life, but holders can opt for a five-year extension on the same terms. The coupon is 10½ per cent and issue price 100¼. The deal was rapidly increased from \$125m to \$150m and was trading around 99.

Southern California Edison, the electric utility, caught the early uptick in the market yesterday with a \$100m issue with a seven-year life, an 11 per cent coupon and 100¼ issue price. CSFB was the lead and the deal traded just inside its 1½ per cent fees.

Bank of Tokyo launched a \$75m 10-year deal with a 11¼ per cent coupon and 101¼ issue price, which will be swapped for floating rate funds.

Continental bond markets are closed for Ascension Day today, but were fairly active yesterday. Swiss franc foreign bond markets were busy, with prices generally gaining by around ¼ point. SBC launched a SwFr 100m 12-year issue for Ireland and indicated a 5½ per cent yield, which should be sufficient

despite the long maturity. Crédit Suisse indicated a 3½ per cent yield for the SwFr 120m issue for Milnebea, which comes with equity warrants. It matures after eight years.

In the European currency unit market the World Bank launched a Ecu 50m issue to be placed largely in Italy. The 10-year bonds have a 8½ per cent coupon and per issue price. The deal is led by Istituti Bancario San Paolo di Torino and traded close to par. Fees were set at 1½ per cent. Italian buyers will be exempted from the usual 50 per cent deposit requirements for buying foreign issues.

The success of SAS's Euro-Norwegian krona issue has led to an increase in its size from Nkr 100m to Nkr 250m. The issue price was set at 100¼ by lead manager Christiana Bank.

Bank of Gutzwiller launched a NZ\$25m five-year deal for Rural Banking and Finance Corporation. This has a 16½ per cent coupon and 99½ issue price.

In the Samurai market, Daiwa Securities fixed the terms for Korea Electric Power's ¥25bn 10-year issue. The coupon is 7.3 per cent and issue price 99½.

International bond service, Page 23

Novo achieves strong first-quarter recovery

By Hilary Barnes in Copenhagen

NOVO, the Danish enzymes and insulin manufacturer, reported a strong first-quarter recovery with sales up by 19.8 per cent to Dkr 1.07bn (\$68m), pre-tax earnings rose by 26.7 per cent to Dkr 282m and net earnings were ahead 13.9 per cent to Dkr 180m.

Novo's net profits in 1984 declined from Dkr 704m to Dkr 685m as sales growth slowed to 12 per cent as a result of increasing competition in the U.S. insulin market and the loss of an important U.S. customer for industrial enzymes. Sales of enzymes last year were Dkr 7.10

increased by only 7 per cent.

Yesterday's statement from Novo, the first quarterly report issued by the group, warned that the first-quarter recovery could not be taken as an indication of sales and earnings developments for the full year, as both vary considerably between quarters.

The company said that part of the first-quarter increase in sales was caused by deliveries which it had expected to make in the second quarter.

First-quarter earnings per share were Dkr 7.10

Better interest margin helps Commerzbank

By Jonathan Carr in Frankfurt

COMMERZBANK has become the last of the big three West German commercial banks to report higher profits in the first few months of this year, and to express cautious optimism about business prospects for the rest of 1985.

Dr Walter Seipp, chief executive, told shareholders at the annual meeting yesterday that total operating profit in January-April was markedly above the result for one third of the full result for 1984.

One reason for the improvement was that earnings from the bank's trading on its own account in foreign exchange and securities were clearly higher than a year earlier.

Moreover, the interest margin (the difference between interest paid and earned) had improved a little in March-April, after falling for many months. As a result profits from the interest business in the first four months were up by just DM 1m (\$307m) against the comparable result of 1984.

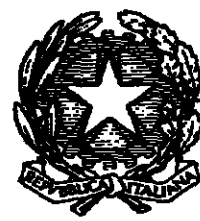
Shareholders were also told that Commerzbank had acquired 5 per cent of Thyssen, in order to strengthen ties with the steel group.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1985

U.S. \$500,000,000



The Republic of Italy

Floating Rate Notes Due 2005

Credit Suisse First Boston Limited

Banca Nazionale del Lavoro

LTCB International Limited

Salomon Brothers International Limited

Shearson Lehman Brothers International

Banca Manusardi & C.

Banco di Napoli
General Management - Naples

Bank of Tokyo International Limited

Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Nationale de Paris

Bayerische Vereinsbank Aktiengesellschaft

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Credito Italiano
London Branch

Dai-ichi Kangyo International Limited

Daiwa Europe Limited

Girozentrale und Bank der österreichischen Sparkassen
Aktiengesellschaft

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In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Period 13th May, 1985 to 12th November, 1985 has been fixed at 8¼% per annum.

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The Interest Payment Date will be 13th November, 1985.

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New Issue/May, 1985

U.S. \$75,000,000

General Foods Capital Corporation

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Crédit Lyonnais

Deutsche Bank Aktiengesellschaft

Goldman Sachs International Corp.

Nomura International Limited

Orion Royal Bank Limited

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

Wood Gundy Inc.

All of these Notes having been sold, this announcement appears as a matter of record only.

New Issues/May 1, 1985

\$25,000,000

General Foods Capital Corporation

\$12,500,000 12 1/8% Series A Notes Due April 1, 1991

\$12,500,000 12 1/4% Series A Notes Due April 1, 1992

Unconditionally guaranteed as to payment of principal and interest by

General Foods Credit Corporation

Salomon Brothers Inc

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INTL. COMPANIES and FINANCE

U.S. Quarterly Results

AMERICAN INTERNATIONAL

First quarter	1985	1984
Revenue	1,140m	1bn
Op. net profit	33.0m	28.0m
Op. net per share	1.07	1.05

COMBINED INTL.

First quarter	1985	1984
Revenue	325.5m	312.2m
Op. net profit	33.0m	28.0m
Op. net per share	1.07	1.05

CONTINENTAL CORP.

First quarter	1985	1984
Revenue	583.2m	525.4m
Op. net profit	17.3m	15.4m
Op. net per share	0.51	0.48

COLONIAL PENN

First quarter	1985	1984
Revenue	305.5m	308.2m
Net profit	13.7m	14.14m
Net per share	0.85	0.80

EMERSON ELECTRIC

Second quarter	1985	1984
Revenue	1,120m	1,050m
Net profit	67.3m	61.2m
Net per share	1.42	1.33

GENERAL ELECTRIC

Fourth quarter	1984-5	1983-4
Revenue	247.9m	228.5m
Net profit	17.3m	13.5m
Net per share	0.55	0.46

ISATSCO

Fourth quarter	1984-5	1983-4
Revenue	1,070m	957m
Net profit	51.2m	38.4m
Net per share	0.47	0.41

MA-CO

Second quarter	1984-5	1983-4
Revenue	210.2m	197m
Net profit	9.3m	7.8m
Net per share	0.23	0.18

SECORP CORP.

First quarter	1985	1984
Revenue	263.2m	268.7m
Net profit	32.2m	27.8m
Net per share	0.50	0.42

OUTBOARD MARINE

Second quarter	1984-5	1983-4
Revenue	223.2m	231.7m
Net profit	4.3m	14.5m
Net per share	0.25	0.53

OVERSEAS SHEPHERDING

First quarter	1985	1984
Revenue	67.8m	76.8m
Net profit	9.5m	12.1m
Net per share	0.37	0.47

WENDY'S INTL.

First quarter	1985	1984
Revenue	236.5m	205.5m
Net profit	14.5m	15m
Net per share	0.20	0.18

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for May 15.

U.S. DOLLAR	Issued	Bid	Offer	Change	Yield
Amex Corp 12% 88	150	105 1/2	105 3/4	+ 1/4	11.52
Amex Corp 13% 92	100	110 1/2	110 3/4	+ 1/4	11.52
Bank of Tokyo 12% 91	100	102 1/2	102 3/4	+ 1/4	11.52
Bank of Tokyo 13% 91	100	107 1/2	107 3/4	+ 1/4	11.52
BP Capital 11% 92	150	99 1/2	99 3/4	+ 1/4	11.52
Caixa de Pensions 12% 91	100	111 1/2	111 3/4	+ 1/4	11.52
Caixa de Pensions 13% 91	100	116 1/2	116 3/4	+ 1/4	11.52
Caixa de Pensions 14% 91	100	121 1/2	121 3/4	+ 1/4	11.52
Caixa de Pensions 15% 91	100	126 1/2	126 3/4	+ 1/4	11.52
Caixa de Pensions 16% 91	100	131 1/2	131 3/4	+ 1/4	11.52
Caixa de Pensions 17% 91	100	136 1/2	136 3/4	+ 1/4	11.52
Caixa de Pensions 18% 91	100	141 1/2	141 3/4	+ 1/4	11.52
Caixa de Pensions 19% 91	100	146 1/2	146 3/4	+ 1/4	11.52
Caixa de Pensions 20% 91	100	151 1/2	151 3/4	+ 1/4	11.52
Caixa de Pensions 21% 91	100	156 1/2	156 3/4	+ 1/4	11.52
Caixa de Pensions 22% 91	100	161 1/2	161 3/4	+ 1/4	11.52
Caixa de Pensions 23% 91	100	166 1/2	166 3/4	+ 1/4	11.52
Caixa de Pensions 24% 91	100	171 1/2	171 3/4	+ 1/4	11.52
Caixa de Pensions 25% 91	100	176 1/2	176 3/4	+ 1/4	11.52
Caixa de Pensions 26% 91	100	181 1/2	181 3/4	+ 1/4	11.52
Caixa de Pensions 27% 91	100	186 1/2	186 3/4	+ 1/4	11.52
Caixa de Pensions 28% 91	100	191 1/2	191 3/4	+ 1/4	11.52
Caixa de Pensions 29% 91	100	196 1/2	196 3/4	+ 1/4	11.52
Caixa de Pensions 30% 91	100	201 1/2	201 3/4	+ 1/4	11.52
Caixa de Pensions 31% 91	100	206 1/2	206 3/4	+ 1/4	11.52
Caixa de Pensions 32% 91	100	211 1/2	211 3/4	+ 1/4	11.52
Caixa de Pensions 33% 91	100	216 1/2	216 3/4	+ 1/4	11.52
Caixa de Pensions 34% 91	100	221 1/2	221 3/4	+ 1/4	11.52
Caixa de Pensions 35% 91	100	226 1/2	226 3/4	+ 1/4	11.52
Caixa de Pensions 36% 91	100	231 1/2	231 3/4	+ 1/4	11.52
Caixa de Pensions 37% 91	100	236 1/2	236 3/4	+ 1/4	11.52
Caixa de Pensions 38% 91	100	241 1/2	241 3/4	+ 1/4	11.52
Caixa de Pensions 39% 91	100	246 1/2	246 3/4	+ 1/4	11.52
Caixa de Pensions 40% 91	100	251 1/2	251 3/4	+ 1/4	11.52
Caixa de Pensions 41% 91	100	256 1/2	256 3/4	+ 1/4	11.52
Caixa de Pensions 42% 91	100	261 1/2	261 3/4	+ 1/4	11.52
Caixa de Pensions 43% 91	100	266 1/2	266 3/4	+ 1/4	11.52
Caixa de Pensions 44% 91	100	271 1/2	271 3/4	+ 1/4	11.52
Caixa de Pensions 45% 91	100	276 1/2	276 3/4	+ 1/4	11.52
Caixa de Pensions 46% 91	100	281 1/2	281 3/4	+ 1/4	11.52
Caixa de Pensions 47% 91	100	286 1/2	286 3/4	+ 1/4	11.52
Caixa de Pensions 48% 91	100	291 1/2	291 3/4	+ 1/4	11.52
Caixa de Pensions 49% 91	100	296 1/2	296 3/4	+ 1/4	11.52
Caixa de Pensions 50% 91	100	301 1/2	301 3/4	+ 1/4	11.52
Caixa de Pensions 51% 91	100	306 1/2	306 3/4	+ 1/4	11.52
Caixa de Pensions 52% 91	100	311 1/2	311 3/4	+ 1/4	11.52
Caixa de Pensions 53% 91	100	316 1/2	316 3/4	+ 1/4	11.52
Caixa de Pensions 54% 91	100	321 1/2	321 3/4	+ 1/4	11.52
Caixa de Pensions 55% 91	100	326 1/2	326 3/4	+ 1/4	11.52
Caixa de Pensions 56% 91	100	331 1/2	331 3/4	+ 1/4	11.52
Caixa de Pensions 57% 91	100	336 1/2	336 3/4	+ 1/4	11.52
Caixa de Pensions 58% 91	100	341 1/2	341 3/4	+ 1/4	11.52
Caixa de Pensions 59% 91	100	346 1/2	346 3/4	+ 1/4	11.52
Caixa de Pensions 60% 91	100	351 1/2	351 3/4	+ 1/4	11.52
Caixa de Pensions 61% 91	100	356 1/2	356 3/4	+ 1/4	11.52
Caixa de Pensions 62% 91	100	361 1/2	361 3/4	+ 1/4	11.52
Caixa de Pensions 63% 91	100	366 1/2	366 3/4	+ 1/4	11.52
Caixa de Pensions 64% 91	100	371 1/2	371 3/4	+ 1/4	11.52
Caixa de Pensions 65% 91	100	376 1/2	376 3/4	+ 1/4	11.52
Caixa de Pensions 66% 91	100	381 1/2	381 3/4	+ 1/4	11.52
Caixa de Pensions 67% 91	100	386 1/2	386 3/4	+ 1/4	11.52
Caixa de Pensions 68% 91	100	391 1/2	391 3/4	+ 1/4	11.52
Caixa de Pensions 69% 91	100	396 1/2	396 3/4	+ 1/4	11.52
Caixa de Pensions 70% 91	100	401 1/2	401 3/4	+ 1/4	11.52
Caixa de Pensions 71% 91	100	406 1/2	406 3/4	+ 1/4	11.52
Caixa de Pensions 72% 91	100	411 1/2	411 3/4	+ 1/4	11.52
Caixa de Pensions 73% 91	100	416 1/2	416 3/4	+ 1/4	11.52
Caixa de Pensions 74% 91	100	421 1/2	421 3/4	+ 1/4	11.52
Caixa de Pensions 75% 91	100	426 1/2	426 3/4	+ 1/4	11.52
Caixa de Pensions 76% 91	100	431 1/2	431 3/4	+ 1/4	11.52
Caixa de Pensions 77% 91	100	436 1/2	436 3/4	+ 1/4	11.52
Caixa de Pensions 78% 91	100	441 1/2	441 3/4	+ 1/4	11.52
Caixa de Pensions 79% 91	100	446 1/2	446 3/4	+ 1/4	11.52
Caixa de Pensions 80% 91	100	451 1/2	451 3/4	+ 1/4	11.52
Caixa de Pensions 81% 91	100	456 1/2	456 3/4	+ 1/4	11.52
Caixa de Pensions 82% 91	100	461 1/2	461 3/4	+ 1/4	11.52
Caixa de Pensions 83% 91	100	466 1/2	466 3/4	+ 1/4	11.52
Caixa de Pensions 84% 91	100	471 1/2	471 3/4	+ 1/4	11.52
Caixa de Pensions 85% 91	100	476 1/2	476 3/4	+ 1/4	11.52
Caixa de Pensions 86% 91	100	481 1/2	481 3/4	+ 1/4	11.52
Caixa de Pensions 87% 91	100	486 1/2	486 3/4	+ 1/4	11.52
Caixa de Pensions 88% 91	100	491 1/2	491 3/4	+ 1/4	11.52
Caixa de Pensions 89% 91	100	496 1/2	496 3/4	+ 1/4	11.52
Caixa de Pensions 90% 91	100	501 1/2	501 3/4	+ 1/4	11.52
Caixa de Pensions 91% 91	100	506 1/2	506 3/4	+ 1/4	11.52
Caixa de Pensions 92% 91	100	511 1/2	511 3/4	+ 1/4	11.52
Caixa de Pensions 93% 91	100	516 1/2	516 3/4	+ 1/4	11.52
Caixa de Pensions 94% 91	100	521 1/2	521 3/4	+ 1/4	11.52
Caixa de Pensions 95% 91	100	526 1/2	526 3/4	+ 1/4	11.52
Caixa de Pensions 96% 91	100	531 1/2	531 3/4	+ 1/4	11.52
Caixa de Pensions 97% 91	100	536 1/2	536 3/4	+ 1/4	11.52
Caixa de Pensions 98% 91	100	541 1/2	541 3/4	+ 1/4	11.52
Caixa de Pensions 99% 91	100	546 1/2	546 3/4	+ 1/4	11.52
Caixa de Pensions 100% 91	100	551 1/2	551 3/4	+ 1/4	11.52

OTHER STRAIGHTS	Issued	Bid	Offer	Change	Yield
Bank of Canada 12% 92	125	101 1/2	101 3/4	+ 1/4	11.52
Bank of Canada 13% 92	100	106 1/2	106 3/4	+ 1/4	11.52
Bank of Canada 14% 92	100	111 1/2	111 3/4	+ 1/4	11.52
Bank of Canada 15% 92	100	116 1/2	116 3/4	+ 1/4	11.52
Bank of Canada 16% 92	100	121 1/2	121 3/4	+ 1/4	11.52
Bank of Canada 17% 92	100	126 1/2	126 3/4	+ 1/4	11.52
Bank of Canada 18% 92	100	131 1/2	131 3/4	+ 1/4	11.52
Bank of Canada 19% 92	100	136 1/2	136 3/4	+ 1/4	11.52
Bank of Canada 20% 92	100	141 1/2	141 3/4	+ 1/4	11.52
Bank of Canada 21% 92	100	146 1/2	146 3/4	+ 1/4	11.52
Bank of Canada 22% 92	100	151 1/2	151 3/4	+ 1/4	11.52
Bank of Canada 23% 92	100	156 1/2	156 3/4	+ 1/4	11.52
Bank of Canada 24% 92	100	161 1/2	161 3/4	+ 1/4	11.52

INTERNATIONAL COMPANIES and FINANCE

Pioneer plunges into red at six months

BY YOKO SHIBATA IN TOKYO

PIONEER, the Japanese electronics group, plunged to a consolidated net loss of ¥390m (\$1.56m) in the first half-year to March, from a net profit of ¥455m in the same period of the previous year. The setback was attributed to sluggish sales of audio equipment, higher tax and losses at overseas subsidiaries.

Half-year turnover advanced from ¥181,360m to ¥186,350m, a rise of 3.1 per cent. Net losses per ADR share came out at ¥6 compared with net profit of ¥70 in the previous year.

Other factors blamed for the poor performance were the delayed introduction of compact disc players and failure to achieve the sales target for laser video discs—partly because of the withdrawal of RCA from the joint video disc venture.

The consolidated results reflected parent company taxable profits of ¥2,320m (down 67 per cent) and net profits of ¥0.59m (down by 85.4 per cent) on turnover of ¥126.71bn (up 7.8 per cent).

Consolidated sales of audio equipment fell by 20 per cent to ¥61bn. Video products sales rose by 27.8 per cent to account

for 19.5 per cent of turnover, thanks to multiplied available disc titles. The company plans to expand production of discs to a month.

Sales of car electronics products advanced by 8.7 per cent to account for 35.8 per cent of the total, helped by buoyant overseas sales and favourable results from the introduction of in-car compact disc players in the Japanese market in October. Pioneer plans to introduce in-car compact disc players in the U.S. and European markets in the current half year.

Overseas sales fell by 2.5 per cent to account for 59.4 per cent of turnover.

In the current half year ending September, Pioneer will try to arrest losses in the audio sector by introducing low-priced compact disc players with targeted monthly sales of 50,000 units.

Parent company pre-tax full-year profits are projected at ¥7.5bn compared with the previous year's pre-tax profits of ¥14.7bn. Net profits are projected at ¥3.5bn (¥7.13bn) on projected turnover of ¥280bn, up by 10 per cent.

Metal Box South Africa declines on higher turnover

BY JIM JONES IN JOHANNESBURG

METAL BOX South Africa, the packaging company in which Metal Box UK has a 25 per cent interest, boosted turnover in the first-half ended March 31 by 11.3 per cent to R369m (\$188m) from R332m.

Increases in competition and narrower margins led to a lesser rate of increase in operating profit before interest and tax. First-half operating profit rose by 2.2 per cent to R33.8m from R33.1m. Significantly higher finance charges led to a fall in pre-tax profit to R17.2m from R28.5m.

Turnover totalled R665.5m in the financial year ended September 30 1984, operating profit was R57.1m and the pre-tax profit was R48.3m. The directors say that food can sales volumes were reduced because of smaller peach and apricot crops in the Cape. Trading margins of the liquid packaging and packaging divisions came under particular pressure, the directors said. While results of the flexible packaging subsidiary were satisfactory, the new glass container division exceeded "expected" sales volumes and operating efficiencies. A second glass furnace is to be commissioned before the end of June this year.

This year's earnings are expected by the directors to be in line with those of last year, though this comes with the caveat that trading conditions should not deteriorate further. First-half earnings fell to 24.9 cents a share from 28.7 cents and an unchanged 10 cents interim dividend has been declared. Last year earnings totalled 50.5 cents a share, and total dividend was 22 cents.

Nampak, the packaging offshoot of the Barlow Rand industrial and mining group, which has a 54 per cent interest in Metal Box South Africa, increased first-half turnover by 17 per cent to R715.7m from R611.5m.

Operating profit dropped to R76.1m from R81.7m and pre-tax profit was R60.7m against R73.6m.

Nampak's turnover was R1,311m in the financial year ended September 30, 1984. Operating profit was R169m and pre-tax profit was R139.2m.

Rejection of Raleigh bid for CSM advised

BY WONG SULONG IN KUALA LUMPUR

SHAREHOLDERS of Cold Storage Malaysia, the food manufacturing and supermarket group, have been advised to reject the takeover offer by Raleigh Berhad, the property, manufacturing and engineering company.

The recommendation came from Perntan Baring Sanwa, the merchant bank appointed by the CSM board to advise on the bid. The bank said that in its opinion, "The value of the offer is not sufficiently high to justify Raleigh obtaining control of a substantial listed company such as CSM."

Last month Raleigh announced a takeover bid for CSM by offering two of its shares for each of the 47m CSM shares, valuing CSM at 110m ringgits (\$44m).

The deal is generally seen as part of a continuing exercise by Mr Daim Zaiduddin, the Malaysian Finance Minister, to rationalise his extensive business interests following his appointment to the Government.

One of Mr Daim's companies

controls Raleigh, and the minister also has an indirect 29 per cent stake in CSM. The other major shareholders in CSM are the UK-based Cold Storage group (42 per cent) and the Malaysian government FIMA group (10 per cent).

Perntan Baring Sanwa said that in terms of market value, dividend yield and net asset per share, the Raleigh offer was not attractive enough.

It added that even "if during the offer period, the CSM share price falls and/or the Raleigh share price rises to a point where the offer is worth more than the CSM share price (as is the case at the moment, where CSM is trading at 4.36 ringgit and Raleigh at 2.21 ringgit), we would still be of the view that there would not necessarily be an overwhelming case for accepting the offer."

For the year ended January 1985, CSM made a pre-tax profit of 9.5m ringgit, while Raleigh made a pre-tax profit of 9.4m ringgit.

BHP to make start on Jabiru field

BY MICHAEL THOMPSON-NOEL IN SYDNEY

BHP PETROLEUM, the biggest profit-spinning arm of Australia's Broken Hill Proprietary, is to press ahead with development of its Jabiru 1A oil field in the Timor Sea, off northern Australia.

The start-up date is mid-July next year, at an estimated cost of A\$60m (US\$41.4m), with an expected production rate of up to 13,000 barrels of oil per day.

The original Jabiru strike prompted hopes of a 200m-plus oilfield, but euphoria evaporated

when further appraisal tests were made. Proven reserves are thought to be about 22m barrels, with a further 18m possible.

BHP's share in Jabiru is 50 per cent. Its partners include Citco Australia Petroleum (18.75 per cent), Norcen International (12.5 per cent), Weeks Australia (10.3 per cent) and Ampol Exploration (6.25 per cent).

Jabiru will be the first new oil project to be affected by the Government's resource rent

tax legislation, though it is not clear what tax rate will apply.

In the Senate in Canberra yesterday, the Government's proposed offshore cash bidding legislation was defeated, following strong opposition by oil companies and by the Australian Petroleum Exploration Association (APEA).

Cash auctions for exploration permits would have applied to the most promising offshore areas—initially five sections of the Timor Sea.

Senator Gareth Evans, the Resources and Energy Minister, said the Government would be forced to examine alternative methods of raising its oil take.

However, APEA said yesterday there was now real doubt that offshore wildcat activity this year would be as brisk as expected—24 wells had been forecast. APEA says that to maintain oil self-sufficiency Australia needs to discover 200m barrels a year to make up for declining production from existing fields.

The company, a Unilever subsidiary, has also applied for an industrial licence to establish a Rsibn plant to produce linear alkyl benzene, a raw material for detergents, at Vizag on the east coast. Nearly Rs300m in foreign currency financing is required for the project.

Hindustan Lever is exploring the possibility of establishing a palm plantation.

The company has overcome the effects of a transfer of its business in edible fats, dairy products and animal foods to the Calcutta-based Liptons.

Sales grew to Rs6.17bn in 1984 from the previous Rs5.01bn. Pre-tax profits were Rs440.1m against Rs422.2m, while at the net level earnings emerged at Rs216.8m, compared with Rs185.6m. The dividend was raised to 24 per cent from 22.5 per cent in 1983.

The driving force behind the company's sales growth last year was processed triglycerides, soaps and detergents where production rose 26.88 per cent to Rs4.94bn. A reorganisation of Unilever interests in India was undertaken last year, keeping in view the growth potential for low-technology business at Liptons, an Indian company with a 40 per cent foreign shareholding. Hindustan Lever, with a 51 per cent foreign stake, can expand only in high technology areas and industries which the Government considers essential.

Exports rose to Rs740m from Rs700m in 1983 as new markets were found for Indian detergents in Libya and Algeria.

● Sales of Tata Tea, a major tea plantation company, rose 47.65 per cent to Rs 1.64bn in the year to December from Rs 1.11bn the previous year. Profits before tax more than doubled to Rs 497.7m from Rs 235.5m.

Tata Tea paid two-thirds of these profits (Rs 324.5m) in income tax, the highest paid by an Indian private sector company.

After-tax profits were Rs 173.2m against Rs 98m. The dividend was raised from 35 per cent to 50 per cent. Mr Darbari Seth, the chairman, says the operating results are "unprecedented."

ACI International ahead

BY OUR FINANCIAL STAFF

ACI INTERNATIONAL, the Australian glass and packaging group, showed a cautious advance in attributable net profits to A\$48.69m (US\$32.9m) in the year to March, up from A\$46.03m but held back by charges associated with a large-scale rationalisation plan.

Stripped of extraordinary losses related to the reshuffle, the net earnings result was 42.3 per cent ahead at A\$68.64m against A\$48.24m, on sales 7.9 per cent up at A\$2.31bn compared with A\$2.14bn.

The company said yesterday the benefits of its reorganisation were already showing through and would provide a stronger base for expansion.

The performance improved markedly in the second half, it added, particularly in ACI's domestic operations. New Zealand earnings—largely through Alex Harvey Industries, currently under offer from Carter Holt—also rose strongly.

ACI's coal business, although operating profitably, was affected by higher interest charges and exchange losses.

Sanwa buys Sydney bank

BY OUR FINANCIAL STAFF

SANWA BANK, one of Japan's leading commercial or city banks, has taken full control of Commercial Continental, a Sydney-based merchant bank.

The takeover, believed to be the first by a Japanese institution of an Australian merchant banking group, came with the sale to Sanwa of the one-third stakes each held by National Australia Bank and Continental Illinois National Bank and Trust.

Sanwa officials said yesterday the total price paid was some Y2.4bn (\$9.6m). It intends that Commercial Continental will offer a range of financial services including a foreign exchange dealing facility.

National Australia said the sale was a further step to rationalise its merchant banking activities, following the acquisition last year of Chase Manhattan's half share in Chase-NBA, now wholly owned as First National.

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By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

NEW ISSUE

This announcement appears as a matter of record only

May, 1985

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INTL. COMPANIES & FINANCE

Chris Sherwell looks at one effect of decline in Philippines tourism

Long-stay troubles at Manila hotels

IN THE SPACE of a few months, Manila's troubled hotel industry has undergone a major upheaval, with five out of 14 luxury hotels changing hands and a sixth irreparably burned out. At least two others were dogged by internal wrangles between owners and operators.

The changes coincide with a serious downturn in already weak profitability. In 1983 two of the Philippines capital's 16 top-class hotels stopped operating, and another 10 reported losses. Last year is reckoned to have been worse, with occupancy rates dipping to an average 55 per cent, the lowest level in years.

Behind the decline is the jump in tourism brought on by the political troubles which followed the assassination of Benigno Aquino, the opposition leader, in August 1983. Having topped the list in 1980, the number of tourists visiting the Philippines declined to 817,000 in 1984.

The economic crisis which accompanied the turmoil made things worse. The plunge in peso (from 11 to the U.S. dollar in mid-1983 to 20) raised costs, and it became tricky to import luxury goods. High interest rates and inflation have taken a further toll, even though the peso has since strengthened to 18.5.

But the main cause of the shake-up overtaking Manila's hotel business is the country's International Monetary Fund-backed economic restructuring programme—in particular the Government-owned Development Bank of the Philippines (DBP) sell off many of its loss-making assets.

DBP was described by the World Bank last year as the "government financial institution most seriously affected by structural and portfolio problems." It has been the country's major source of long-term finance. In 1975 it lent 1.2bn pesos out of a government total of 2bn pesos poured into the construction of 13 hotels—ironically, a programme ordered by the government of President Ferdinand Marcos in anticipation of the IMF-World Bank meeting held in Manila in 1976.

In 1981, when a previous financial crisis hit the Philippines—in the repercussions of the so-called "Dewey Dee affair"—DBP was forced to convert many loans into equity. In the process it acquired majority stakes in hotels across the country, including several of Manila's best—Peninsula, Mandarin, Manila Garden, Silahis International, Century Park Sheraton, Mirador and Trade-

Peninsula Hotel—Makati, to Patrick Lim, a local Filipino-Chinese entrepreneur, and minority Hong Kong interests including Swire Pacific, owners of Cathay Pacific Airlines, Hongkong Shanghai Hotels, which operates the Peninsula chain, and the Kadoorie family. Mr Lim is one of the Peninsula's original owners.

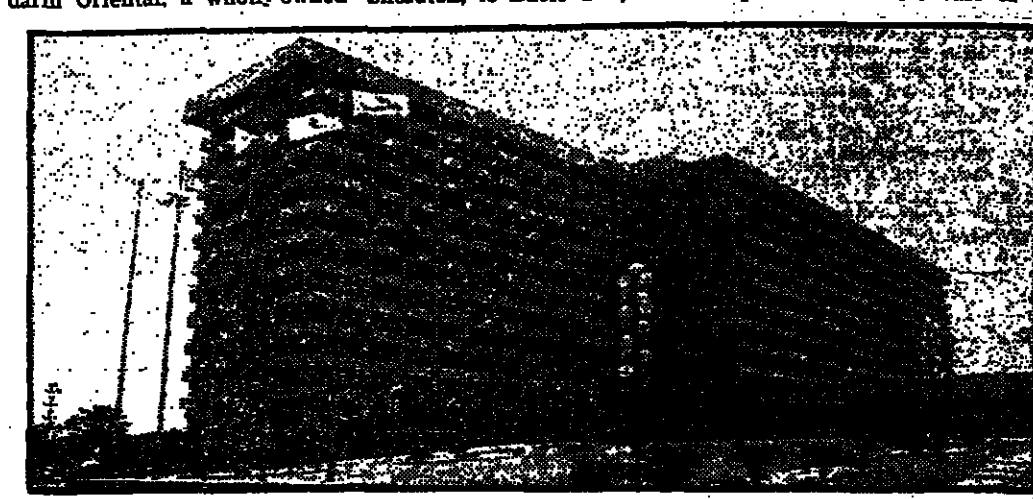
Manila Garden Hotel, also in Makati, to Japan Air Lines, which increased its stake from around 10 per cent to just under 74 per cent for a reported figure of 141m pesos. Other Japanese interests, said to include Mitsui Bank and Bank of Tokyo, took another 18 per cent, while the remaining Philippines interests include the Ayala Corporation and Far East Bank.

The 500-room Century Park Sheraton, to Lucio Tan, a local

Roberto Benedicto, an associate of President Marcos, owns Holiday Inn. The Government Service Insurance System (GSIS) controls Manila hotel, Philippines Plaza and Hyatt. State-owned Philippine National Bank (PNB) owns the Regent, 340m pesos.

GSIS and PNB extended 800m pesos in loans for these hotels in 1975. Taken with DBP's loans, further credits when hotels failed to meet their obligations and the banks' original equity participation, the total hotel exposure of these government banks had increased by last year to a huge 1.5bn pesos.

To add to the sense of fragility, both the Hyatt and Hilton have since become involved in complex internal disputes between the local owners and the respective U.S. operators. In the case of the



The Philippine Plaza Hotel, controlled by the Government Service Insurance System

subsidiary of Hong Kong Land and part of the Jardine group, will end up paying just \$2.9m for a 54 per cent stake in a 476-room hotel which opened only ten years ago.

The company's previous stake was 30 per cent, raised last year from an earlier 12 per cent. At one point in 1984, it looked as though interests representing the wealthy Sultan of Brunei would succeed in purchasing DBP's controlling stake, but this fell through.

Under the eventual deal, Mandarin Oriental agreed to pay \$7.3m to increase its share to 81 per cent. It then sold 37 per cent to other interests for \$4.4m, leaving it with 54 per cent. At the same time, it revealed that it had extended the Mandarin management contract another 15 years beyond 1990.

Other major sales by DBP recently include:

Filipino-Chinese banker and brewery magnate, for an unknown sum. The original owner, the Martel family, were unable to buy the hotel back. The hotel will continue to be operated by ANA Hotels, a subsidiary of All-Nippon Airways of Japan, which has a franchise arrangement with the U.S. Sheraton group for marketing purposes.

The 600-room Silahis International, which sports the local Playboy Club, to its original owners, the Enriquez family. The sum involved is said to be 150m pesos for a stake raised to 72 per cent. Of the total amount, half is allowed to be paid over three years. Part of this deal, as with others like the Peninsula, includes repayments on some of the hotel's debt.

All of this still leaves the government heavily involved directly or indirectly, with the luxury hotel business. Mr

Hilton, where the Delgado family has filed suit against Hilton International, the matter is before the courts.

Where the industry goes from here is anybody's guess. The immediate outlook is gloomy, for the tourist business is getting tougher. Manila's reputation as a "sin city" is growing with the economic decline, and tourism has been hit by an apparent rash of killer fires in recent months.

In such circumstances, the central Manila hotels, catering directly for tourists, seem likely to face greater hardship than the business-oriented hotels in Makati. Makati International, for example, part of the Ayala group, remains one of the most profitable hotels in the capital, and some groups are even looking ahead to better times in the 1990s. For now, however, it seems safer to stay out of a troubled business.

NEW ISSUE

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

10th May, 1985

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Berliner Handels- und Frankfurter Bank

Kidder, Peabody International Limited

Merrill Lynch Capital Markets

Société Générale de Banque S.A.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

U.S.\$100,000,000**Saitama International (Hong Kong) Limited**

(Incorporated in Hong Kong)

Guaranteed Floating Rate Notes Due 1995

Guaranteed as to payment of principal and interest by

The Saitama Bank, Ltd.

(Incorporated in Japan)

Merrill Lynch Capital Markets

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Amro International Limited

Bank Brussel Lambert N.V.

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E F Hutton & Company (London) Ltd.

Morgan Guaranty Ltd

Nomura International Limited

PaineWebber International

Swiss Bank Corporation International Limited

BankAmerica Capital Markets Group

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Chemical Bank International Group

Genossenschaftliche Zentralbank AG

Kidder, Peabody International

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Svenska Handelsbanken Group

Yamaichi International (Europe) Limited

May 1985

**Siderurgica Lazaro Cardenas - Las Truchas, S.A.**

U.S.\$65,000,000 Floating Rate Notes due 1989

In accordance with the provisions of the above Notes, notice is hereby given that for the six months from 14th May 1985 to 14th November 1985 the Notes will carry an interest rate of 9% per annum.

The interest payable on each U.S.\$10,000 Note on the relevant interest payment date, 14th November 1985 against Coupon No 7 will be U.S.\$460.00.

Agent Bank:

Lloyds Bank International

Weekly net asset value

**Tokyo Pacific Holdings (Seaboard) N.V.**

on 13th May 1985, U.S. \$96.96

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

VONTOBEL EUROBONDINDIZES

WEIGHTED AVERAGE YIELDS

PER 14 MAY 1985

	Today	INDEX	Last week	Year's High	Year's Low
US\$ Eurobonds	10.74	10.96	11.37	10.74	10.74
DM (Foreign Bond Issues)	7.13	7.21	7.46	7.01	7.01
HLF (Bearer Notes)	7.21	7.46	7.59	6.82	6.82
Can\$ Eurobonds	12.54	12.80	13.41	12.21	12.21

Bank J. Vontobel & Co Ltd, Zurich - Tel: 010 411 488 7111

U.S.\$50,000,000

EUROPEAN ASIAN CAPITAL B.V.

(Incorporated with limited liability in the Netherlands)

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Unconditionally Guaranteed by

**EUROPEAN ASIAN BANK**

Aktiengesellschaft

(Incorporated with limited liability in the Federal Republic of Germany)

For the six months

16th May, 1985 to 18th November, 1985

the Notes will carry an interest rate of

8 1/4% per annum with a Coupon Amount

of U.S.\$455.31 per U.S.\$10,000 Note payable

on 18th November, 1985.

Bankers Trust Company, London

Agent Bank

**Sabah Development Bank Berhad****U.S.\$40,000,000 Floating Rate Notes due 1989**

In accordance with the provisions of the Notes notice is hereby given that for the six month interest period from 16th May 1985 to 18th November 1985, the Notes will carry an interest rate of 8.875% per annum. The Coupon amount payable on Notes of U.S.\$10,000 will be \$458.54.

Agent Bank

FIRST CHICAGO LIMITED

حکومت من الرضی

TECHNOLOGY

EDITED BY ALAN CANE

Blast-off for Star Wars research programme

Peter Marsh reports on the first contracts to be awarded by the U.S. Department of Defense

THE U.S. Department of Defense has awarded the first three research contracts in advanced technology in its \$26bn Star Wars programme to build a space-based system to defeat nuclear missiles.

In the three programmes, groups of universities and companies will study novel composite materials, advanced computing techniques and new ways to generate and store power in space.

According to the engineers working on the projects, the research will be aimed at basic technologies that could have useful benefits in commercial areas, for example the car and factory-automated industries.

But Dr James Lonson, director of the innovative science and technology office of the Pentagon's Strategic Defense Initiative Organisation, says that the work will have to be "mission oriented" and aimed above all at producing technologies for an operational Star Wars system in the 1990s.

Dr Lonson expects to have at his disposal 5 per cent of the \$26bn due to be spent on Star Wars research until 1990. Assuming that Congress ratifies the DoD's requests for funds, for the financial year beginning this October his division will have a budget of \$187m.

The other five divisions of

the DoD's Star Wars organisation deal with the development of beam weapons such as lasers; kinetic-energy systems that use conventional missiles to disable nuclear projectiles; surveillance of incoming missiles and data processing; "supporting technologies" such as studies of the lethality of beam weapons; and, finally, details of how all these aspects could be knitted together to provide a working system.

The job of Dr Lonson, a 34-year-old physicist who previously worked for Nasa, is to promote the development of new technologies that could support the other divisions. He has provisionally earmarked a third of his budget to pay for research work in other countries.

West European nations and other U.S. military allies are deciding how to respond to the DoD's invitation to take part in Star Wars research. France has already declined on the grounds that participation could divert talent from commercial projects.

The three advanced-technology projects that the SDI Organisation has approved are:

of academic institutes and eight private companies has been given \$15m over three years to examine metal-ceramic compounds that could form key components in large space structures. The substances have to be light yet strong to reduce the mass that must be lifted into orbit.

Companies involved include SRI International, United Technologies, Martin Marietta and Mitre Materials. The Massachusetts Institute of Technology (MIT), Johns Hopkins University and Texas A and M University are among the participants from academic organisations.

Among the substances to be investigated are ceramic matrices in which carbon fibres or other compounds are inserted in the interstices of a framework of metal, for example aluminium or magnesium alloys. Such materials are light, tough, strong and resist high temperatures of up to some 2,000 deg C.

They could form parts of big space structures that may act as the base for laser weapons. The car industry is also looking

at uses for the materials, which are as light as aluminium but as tough as steel. For instance, Toyota and Honda in Japan are introducing the substances in components such as pistons and connecting rods.

Other applications for the materials could be in the booms of cranes, in vehicle suspension and wear-resistant components in, for instance, farming equipment.

By experimenting with different combinations of ceramic materials within the metal matrix, researchers should be able to come up with substances that have a zero coefficient of expansion.

This would be highly important in space structures which, by being alternately heated by the Sun and then cooled, are subjected to a wide range of temperatures. Stresses caused by rapid cycles of expansion and contraction could interfere with the use of the structure as a stable base for lasers that would have to be pointed highly accurately.

Dr James Cornie, director of the metal and ceramics matrix

processing centre at MIT, says: "The SDI research with which I will be involved is work that is required for commercial applications. I'm glad to receive money from any source." He says details of his research will be unclassified and available to commercial organisations.

Advanced computing. A second U.S. consortium will spend \$9m over three years on research into novel computing techniques, including applications of expert systems (computers that can "reason" like humans), parallel-processing hardware in which machines work on perhaps hundreds of different computational steps at once and optical computing.

In the latter, speeds of computers could be increased tenfold by application of beams of photons that carry signals between components, in place of electrons that travel more slowly.

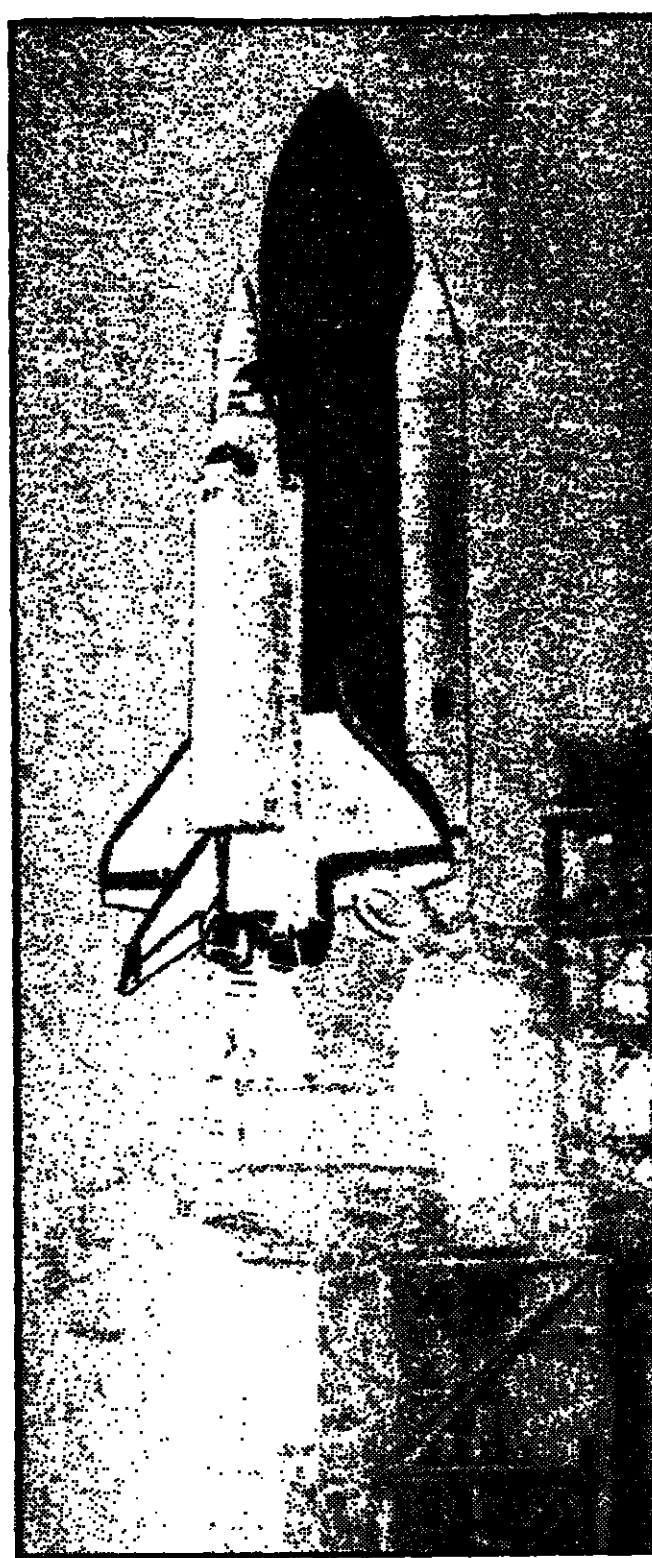
The consortium, which is headed by the University of Alabama at Huntsville, includes California Institute of Technology, Carnegie-Mellon University in Pittsburgh, Georgia Institute of Technology and the U.S. Naval Ocean Systems Centre in San Diego.

A strategic defence system would require new, ultrafast computers to cope with the huge streams of information generated by, for instance, equipment that is tracking enemy missiles. The hardware would be required on the basis of this data to send information very quickly to beam weapons that would attempt to destroy the projectiles.

Mr James Johannes of the University of Alabama's computer science department says some of the work would be classified. But parts of the research that deal with basic technology could have applications in areas such as weather analysis and fault diagnosis in industrial equipment.

Power equipment. Auburn University in Alabama, the University of Texas at Arlington and two companies, Pennwalt and Maxwell Laboratories (both in California), are included in a consortium that will spend \$19m over four years.

The group will examine generation and storage of the hundreds, if not thousands of kilowatts of power needed for Star Wars weapons systems. The technologies under study will include solar-energy conversion techniques and novel types of capacitors and fuel cells needed to store electricity.



Lift-off for the shuttle: key space vehicle for experiments in the \$26bn Star Wars programme.

Look at Lovell

FOR REFURBISHMENT

Racal goes public with databases

SEMI-CUSTOM design of silicon chips, at present usually confined to specialist engineers within the semiconductor companies themselves, can be performed by system companies following a decision by Racal Microelectronic Systems of Reading, England, to make its design database available to customers.

Integrated packages of design software that will run on Apollo and DEC VAX/MicroVAX machines allow rapid development of new chip designs right through to the layout stage.

From an initial functional description the in-house designer can build a chip design using a suite of Silver Lincos design software and Racal cell libraries. Then, using simulation routines, the operational characteristics of the design can be confirmed without physical construction of the circuits.

The resulting files are sent to Racal for layout, with post-layout simulation to check the effects of interconnection and mask pattern generation.

Quick dip

CONTEX, THE electronics production specialist of Southampton, England, has developed software called Dipmaster which it claims can make time savings of 50 per cent or more when programming machines that automatically insert dual-in-line semiconductor devices into printed circuit boards.

Input of layout data can be manual or can be downloaded from any of the major computer-aided design (CAD) systems to give fully automatic program generation. The input data are processed to generate an insertion program that takes into account every factor affecting physical insertion including speeds, table size, loading techniques and other factors.

More on 0703 434141.

Spin-offs from space architecture

AN energy-conservation device developed by U.S. space engineers is about to enter service in the factories of a big consumer-products company that turns out anything from face cream to hospital equipment.

Chesbrough-Pond's, based in Connecticut, obtained a licence in 1979 to develop a voltage-regulating mechanism for electric motors that evolved from work at the Marshall Space Flight Center of the National Aeronautics and Space Administration.

The company this year plans to install 200 of the devices in its factories across the U.S. The mechanisms, which cost between \$5,800 and \$8,000 and which are to be sold to other customers via a further licence deal with Siemens Allis of New Orleans, reduce wear on motors and cut energy bills by up to 12 per cent.

The story may be thought of as a classic illustration of how technology from the American space programme has infiltrated

into other areas of the economy, to the benefit of U.S. industry. In other spin-offs from the space programme:

Rockwell, the Californian aerospace company that was the main contractor on the \$11bn space-shuttle development, adapted to automatic knitting machines computer-control techniques devised for the shuttle's flight deck.

Rocket Research, based near Seattle, is trying to interest the chemical industry in catalysts the company has developed as vital components in rocket engines.

Doctors at the Cedars-Sinai Medical Center in Los Angeles are applying an excimer laser invented to analyse the Earth's atmosphere from spacecraft to the job of cleaning out hardened arteries.

Of greater importance is the way that the U.S. Government's space programmes — which, counting both Nasa and Department of Defense (DoD) spending, consume some \$20bn a year — give a boost to broad techno-

logical thrusts, in micro-electronics and materials for example.

People in the aerospace industry expect that this pattern of events will continue as a result of two major space projects now under way. Assuming Congress approves the funds, Nasa will spend \$8bn over a decade to build a civilian space station, while the DoD has earmarked \$26bn over five years for its Star Wars research programme to develop a water-tight defence against Soviet missiles.

"Any major research and development programme that requires a focusing of resources is bound to accelerate the development of technology in certain areas," says Mr Bob Thompson, vice-president for space-station work at McDonnell Douglas.

Besides collaborating with Nasa on a two-year study to devise a blueprint for the space station, McDonnell Douglas is one of 10 companies handed \$1m contracts by the DoD to

design engineering concepts for a missile-defence system.

Mr Thompson says that other divisions of McDonnell Douglas that sell factory automation systems and computer-aided design may benefit from work in robots and artificial intelligence developed during the space-station studies.

These technical areas could be stimulated by Nasa's desire that as many as possible of the routine operations on board the space station will be controlled by computers rather than people.

Work in computers, new materials, propulsion and the generation of electricity by solar energy will play a part in both the Nasa and Pentagon programmes. "There's no question that there is a link in technologies between the space station and the architecture for SDI," says Mr Bob Mitchell, vice-president of space programmes at Teledyne/Brown, an aerospace company based in Huntsville, Alabama.

Isveimer Balance Sheet 1984

New credits disbursed:
It. lire 1,619 Billion.

Outstanding loans:
It. lire 5,748 Billion.

In 1984 the growth of Isveimer continued uninterrupted: outstanding loans advanced to It. lire 5,748 billion, 18.5% up compared to 1983; new credits disbursed were It. lire 1,619 billion, 40% of the said new credits were in foreign

currencies raised in the international financial markets. Net income was It. lire 40 billion. All that confirms Isveimer as a reference point for southern continental entrepreneurs.



Isveimer

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The Financial Times is proposing to publish a survey on INDIA

on Monday June 3 1985

Advertising copy date for this survey is Tuesday May 21 1985

For further information please write to or telephone:

Rachel Taylor

Area Manager, Southern Asia, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY

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FINANCIAL TIMES

WORLD BANKING

This complete survey which appeared on May 7 and 13, 1985 has been reprinted as a booklet and is available at the price of £4.00 (including p & p).

Please complete the coupon below for your copy of the booklet.

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UK COMPANY NEWS

California takes its lead from Michigan as Ladbroke races in

Ladbroke Group is to expand its stakes in the United States following a decision by the California authorities earlier this month to allow the group to operate in that state.

If a current Bill passes through State legislature, it would allow Ladbroke to set up off-track operations as well as operate race tracks, which it already does in Michigan.

The balance sheet confirms the healthy financial state of the group. Shareholders' funds are at a new level of £330m, net assets are at a record of £379m per share and the adjusted earnings ratio is down to 58 per cent.

Mr Cyril Stein, chairman and managing director, in his annual report underlines the value of Ladbroke's off-track betting licences. Although these are valued at an historic £75m, Ladbroke believes that government control in the UK and Belgium on the numbers of betting licences could mean that

their realisable value is as much as £300m higher.

The group has successfully contracted to purchase Cwmbran Town Centre in South Wales from the Cwmbran Development Corporation for £13.7m. The 50-acre centre, containing 150 shops, three major supermarkets, three stores, approximately 115,000 sq ft of offices and free parking for over 3,000 cars, has always been well supported by national retailers.

Now, Ladbroke City and County Land Company will carry out a £5m modernisation scheme aimed at creating a first-class shopping centre benefiting from the company's management and marketing expertise.

The purchase of Cwmbran Town Centre gives Ladbroke an initial return of 84 per cent on its £14.7m investment, but after spending the additional £5m on upgrading and extending the centre, Mr Stein believes that rent reviews could raise the return to 10 per cent by the end of 1988.

COMPANY NEWS IN BRIEF

Mr C. D. A. Bramall, chairman and managing director of C. D. Bramall, the Bradford-based motor vehicle dealer, said in his annual statement that the first three months of the current year had started well, with profits up by almost 30 per cent. This level of increase was, however, unlikely to be continued, he added.

Yearling bonds totalling £10.25m at 12½ per cent, redeemable on May 21 1986, have been issued by the following local authorities:

Cheltenham Borough Council £0.5m; Elghland Regional Council £1m; Lochaber District Council £0.25m; Merthyr Tydfil BC £0.5m; Mendips DC £0.5m; Ogwr BC £0.5m; West Oxfordshire DC £0.25m; Edinburgh

(City of) DC £1m; Hillingdon (London Borough of) £1m; Lincoln (City of) £0.5m; Dudley Metropolitan DC £0.75m; Sutton Metropolitan BC £1.25m; Wirral (Metropolitan Borough of) £1m; Eastbourne BC £0.25m; Renswold DC £1m.

Adams & Gibson, the Newcastle-upon-Tyne Vauxhall Opel main dealer lighting a £4.4m takeover bid from Keep Trust, sought yesterday to clarify why one of its major shareholders, Grovelli, sold its 14.39 per cent stake at 20p below Tuesday's market price of 26p.

A & G said that it wanted to know "whether or not any agreement or undertaking, verbal or otherwise, concerning A & G exists between Keep and Grovelli, which has any connection with the offer."

DIVIDENDS ANNOUNCED

Gen. Stockholders	Current payment	Date of payment	Corr. Total	Total
Gen. Stockholders int.	1.15	July 12	0.95	2.35
GrandMet int	4p	—	3.7	9.2
Desport	1	July 1	0.7	1.33
Harveys Group	2.63	July 31	2.27	3.83
Lead. and Northern	2.57	July 5	2.5	4.9
W. Runciman	2.5	—	2.5	5
Smith, St Aubyn	0.5	—	3	4.5
Tern Group	1.25	July 17	0.25	2

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock.

ANNUAL MEETINGS

Unilever plans for U.S. volume expansion

SIR KENNETH DURHAM, chairman of the UK part of Anglo-Dutch Unilever, said yesterday that the group had "excellent plans for volume growth in the U.S." though its programme to strengthen market position in America would have an effect on its short-term profitability there.

Sir Kenneth said that this was in the longer term interests of the group.

In Europe, he added, Unilever had tidied up its business and its prospects looked good, while it was also well placed in other overseas markets where growth was likely to be strong.

He said the company was still taking a cautious view on world economic growth in 1985 but "we are quite clear about our strategic direction and because our financial position is sound, I see no reason why we should not seek aggressively to strengthen further our core businesses."

Unilever had strengthened its R & D resources, particularly in the U.S., and was giving great attention to manufacturing systems based on micro-electronics.

Speaking of the group's strategy of concentrating on "core" businesses, he said it had disposed of over 12 companies during 1984, while it had made 32 acquisitions over the past two years, all in core areas.

On Brooke Bond, acquired in a contested takeover last year, he said he was more confident than ever that the benefits which had been anticipated would not only materialise but might well be exceeded.

Sir Kenneth also hit out at the EEC's Common Agricultural Policy. The introduction at short notice of milk production quotas had had a seriously adverse effect on animal feed producers, while the release over Christmas of cheap butter from store had damaged the margarine industry "without attacking the fundamental problems of the CAP."

Consultants (Computer and Financial) announced a new bureau service claimed to be the "most flexible, comprehensive and cost-efficient on offer to the stockbroking market." The chairman said that he would expect the new services to add significantly to CCF's income.

In the current year CCF was experiencing a continued high level of work and was trading profitably.

Glywood International's chairman told shareholders that the first three months of 1985 showed a material improvement on those of the preceding year, with much of the profit naturally coming as a result of the disposals and reorganisation carried out in the second half of 1984.

The UK companies were performing well, though some of the sectors in which companies operate were somewhat more volatile than it would wish.

The Legal & General meeting heard that the company was relieved that the Government had decided against the tax treatment of occupational pensions, and it was well placed to meet any challenges brought by the expected green paper on pensions.

Insurance group pension business had started the year very well and new business was 28 per cent up on the same period in 1984. On the individual pensions side there was a rush of new business in the first quarter as a result of pre-Budget uncertainties.

Tern well short of forecast at £79,000

Tern Group pre-tax profits for 1984 at £79,000, were well down on the forecast of £350,000 made at the time of a one-for-three rights issue of £1 preference shares last May. The group sought £730,000 from shareholders to fund what it expected to be a 35 per cent advance in turnover, and apart from forecasting a substantial profit increase from the 1983 figure of £33,000, it expected the total dividend to be hoisted from 0.25p to 2p net.

Both increases in turnover and dividend were duly achieved, but trading during the Christmas period was "well below expectations."

The lower than expected level of profit was due, say directors, to the unprecedented unavailability of import quotas for men's shirts from India for which firm orders existed.

In addition, they add that the trading run-up to Christmas was very late, necessitating the sale of a greater proportion of goods at reduced margins producing a reduced Christmas period well below expectation.

However, in spite of the exceptional problems, all group companies — it manufactures shirts, ties and knitwear — traded, and continue to trade, profitably. The final dividend is raised from 0.25p to 1.25p net for a total of 2p (1p).

Group turnover jumped from £8.01m to £11.22m, and the pre-tax figure was struck after operating expenses of £2.99m (£2.48m) net and interest charges up from £254,000 to £310,000. There was a tax charge of £48,000 against a credit last time of £1,500.

Extraordinary debits totalled £3,000 compared with £18,000. There was a transfer of £3,000 (same) to debenture redemption reserve.

Brand names used by the group include Tern, Panache, Consulate, Indigo Jones, Scarlatti, Bias, Robert Carlo, Pierre Balmain and Propeller.

● comment

Those shareholders who passed up the chance to back last year's rights issues, and that accounts for 90 per cent of them, can think themselves lucky. For Tern Group has missed its profits forecast by a mile and this after interim results which indicated that it was well on target. The only consolation is that the company has kept its dividend promise, though only by raiding the reserves. The market clearly saw all this coming and left the shares unchanged at 48p. At this level, the City must have its eye on the company's net assets of 80p a share rather than the profit record. Admittedly the company says it is now trading profitably and quick swings in profitability are common in the fashion business. But it is difficult to see how Tern Group can stagger along for long under the burden of borrowings amounting to some 80 per cent of shareholders' funds. With higher interest rates this year, borrowing costs can only be greater than last year's leaving the company little room for manoeuvre. Shareholders would be forgiven if they have run out of patience.

At Brides, the chairman said that the improvement in UK wire rope demand was now coming through following the end of the miners' strike. British Ropes was maintaining its position in the larger export market established last year.

In the U.S., although continuation of the upward trend in performance of the wire rope manufacturing operation would take time to reach a satisfactory level of performance, he was confident that the would be achieved.

Mr H. W. Cross, chairman of Bred Chemicals International, said that preliminary results for the four months of 1985 were as planned, and were firmly ahead of those for the corresponding period. The group's financial position was strong, and the board continued to be confident of growth prospects.

Duport

Annual Results

■ Pre-tax profit increased 15%

■ Dividend up 33%

Year ended 31st January	1985 £000's	1984 £000's
Turnover	65,545	58,127
Profit before tax	2,447	2,128
Ordinary Dividends per share:	p 1.33	p 1.00

"Swish" curtain systems and building products; "Vi-Spring" beds; "Grovewood" kitchens; computer services; ferrous castings, forgings and plastic products.



The Annual Report will be available from: The Secretary, Duport plc, Sedgely Road East, Tipton, West Midlands DY1 7UL.

Ultramar

FIRST QUARTER 1985

GOOD START TO 50TH ANNIVERSARY YEAR

- Record first quarter net profit of £46.4 million.
- Cash flow at quarterly all time high of £69.2 million.
- Oil and gas production exceeds 100,000 barrels per day of oil equivalent.
- Improved profitability from downstream operations in Eastern Canada and the UK, and the shipping division.

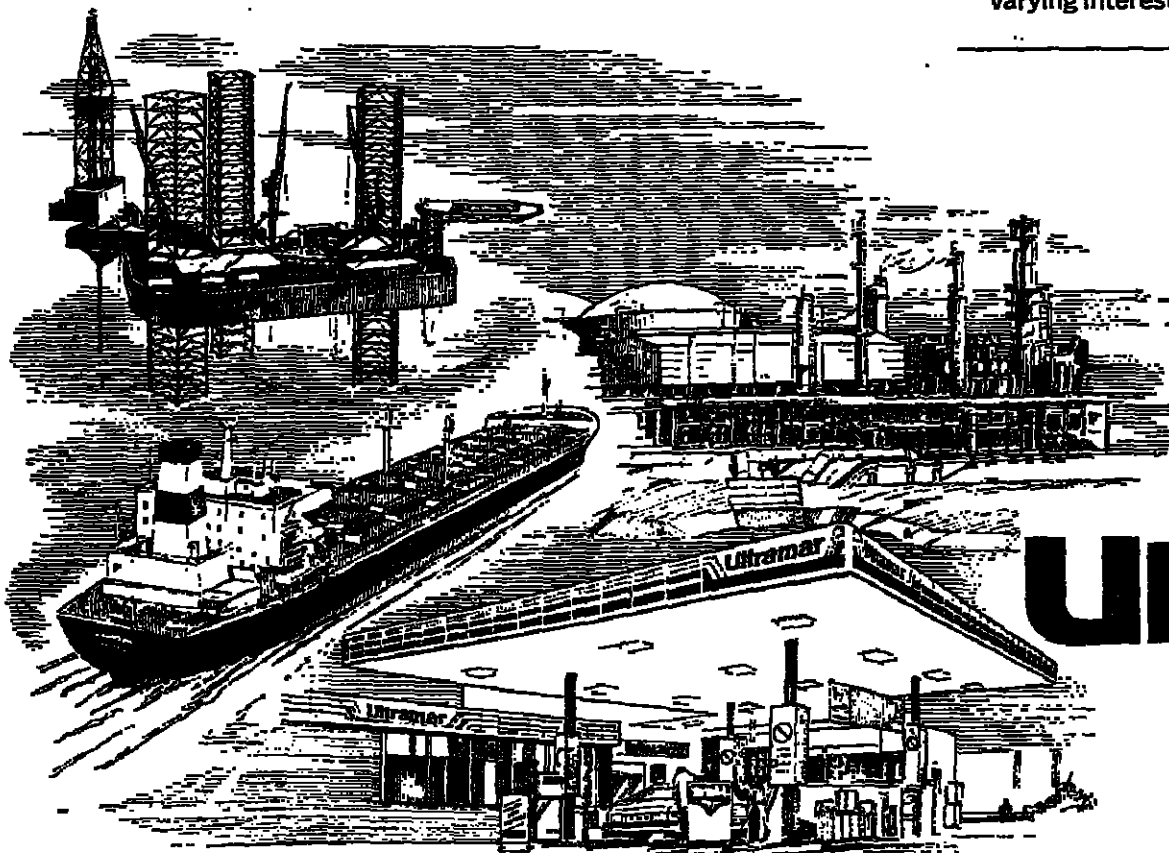
SUMMARY OF FINANCIAL RESULTS

	First Quarter 1985 £ million	First Quarter 1984 £ million	Year 1984 £ million
Turnover (Sales revenue)	820.4	784.3	3,260.4
Profit on ordinary activities before taxation	103.6	59.4	284.9
Profit on ordinary activities after taxation	46.4	32.3	127.6
Cash flow from operations	69.2	54.5	215.4
Capital expenditures	51.3	85.4	287.7

OPERATING RESULTS

	First Quarter 1985	First Quarter 1984	Year 1984
Sales of oil (barrels per day)	308,400	352,600	291,200
Oil refined (barrels per day)	75,600	110,300	104,000
Oil produced (barrels per day)	31,400	23,100	26,400
Gas produced (thousands of cubic feet per day)	432,200	259,100	340,000
Gross wells drilled	60	60	315
Oil and gas wells completed (in which the Group has varying interests)	33	46	201

- Delivery taken of two 76,000 ton oil-bulk-ore carriers.
- Can. \$250 million refinancing successfully completed.
- Good results expected for the remainder of 1985.



Ultramar

Morgan House, 1 Angel Court
London EC2R 7AU

For a copy of the Report for the First Quarter 1985 please write to the Company Secretary at the above address.

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CONSTRUCTION
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LONDON AND NORTHERN RECORD PROFITS IN 1984

- Pre-tax profits £18.3m (1983 - £15.5m)
- Total dividend 4.9p (1983 - 4.5p)
- Earnings per share 12.5p (1983 - 11.8p)
- Major acquisition of Rockville Crushed Stone Inc. in USA in May 1985
- Satisfactory start to 1985 to which Rockville expected to make material contribution

The above comprises an abridged financial statement subject to audit. The annual accounts will be posted to shareholders by 10th June 1985 and copies will be obtainable from the Company at Essex Hall, Essex Street, London WC2R 3JD

LONDON AND NORTHERN
Essex Hall, Essex Street, London WC2R 3JD Tel: 01-836 9261

Commercial Union 3 MONTHS REVIEW to 31 March 1985

An unaudited operating loss before taxation of £17.5m was incurred for the 3 months ended 31 March 1985. There was a substantial improvement in results in the United Kingdom but, as expected, experience in the United States continued to be poor.

The operating result before taxation achieved outside the United States was a profit of £14.2m. In the United States a loss of £31.7m was sustained.

Non-life premium income reduced by 13% in underlying terms. This reflects the action taken last year to cancel unprofitable business in the United States and to reduce the scale of our operations there.

Investment income increased by 8%, but in underlying terms showed a marginal reduction.

Life profits in all territories showed an excellent underlying growth.

In the United States non-life premium income reduced in all sectors as planned and by 28% overall. The operating result is still adversely affected by inadequate premium rates. However, increased rates are being obtained on both personal and commercial business and this should benefit results later in the year. As expected, despite a reduction in expenses of 25%, the lower premium income caused the expense ratio to rise to 32.8% (1984 31.0%). The statutory operating ratio was 126.1 (1984 114.8% and for the full year 126.8%).

In the United Kingdom there was a marked improvement in the operating result which benefited from improved claims experience, particularly in the industrial fire account, and a lower level of weather related claims.

The Netherlands continued to maintain its high level of operating profits despite competitive market conditions which restricted premium growth to less than 1%.

In Canada non-life premium income was reduced further by strong competition, particularly in personal lines because of our refusal to lower underwriting standards. In these circumstances the operating profit is a good achievement.

In the Rest of the World, excluding associated companies, there was steady growth in premium income and a satisfactory underlying increase in operating profits.

	3 months 1985 Estimate	3 months 1984 Estimate	Year 1984 Actual
Premium income			
Life	174.6	146.3	495.6
Non-life	520.1	544.4	2,159.5
Total	694.7	690.7	2,655.1
Investment income net of loan interest	64.9	59.8	275.9
Underwriting result	(99.9)	(84.1)	(439.4)
Life profits	16.7	14.2	77.9
Associated companies' earnings	0.8	1.7	12.8
Operating loss before taxation	(17.5)	(8.4)	(72.8)
Taxation and minorities	(4.2)	(0.9)	(15.5)
Operating loss	(21.7)	(9.3)	(88.3)
Realised investment gains	0.6	7.1	53.4
Loss attributable to shareholders	(21.1)	(2.2)	(34.9)
Earnings per share			
Operating loss	(5.26p)	(2.25p)	(21.44p)
Realised investment gains	0.15p	1.42p	12.95p
	(5.11p)	(0.83p)	(8.49p)
Shareholders' funds	£1,005m	£1,045m	£1,073m
Operating loss before taxation			
United States	(31.7)	(10.3)	(146.9)
United Kingdom	3.0	(10.5)	12.4
Netherlands	8.7	8.8	42.9
Canada	1.0	1.9	8.4
Rest of the World	1.5	1.7	10.4
	(17.5)	(8.4)	(72.8)
Rates of exchange			
United States	\$1.23	\$1.45	\$1.16
Netherlands	Fls4.32	Fls4.25	Fls4.13
Canada	\$1.68	\$1.84	\$1.54



Commercial Union
Assurance Company plc

UK COMPANY NEWS

Ultramar tops £100m in first quarter

FIRST QUARTER pre-tax profits of Ultramar Group, the oil and gas exploration concern, surged from £58.4m to £103.6m and Mr Lloyd Bensen, chairman, expects good results for the remainder of 1985. Sales revenue for the three months expanded from £784.3m to £820.4m, after-tax profit emerged at £46.4m, against £32.3m, and cash flow from operations increased to £69.2m (£44.5m).

Mr Bensen, who in March said he expected a good result for the first quarter, states that the year has started "very well." He points out, however, that there is a seasonal imbalance to the group's business, "and we therefore cannot expect the same level of profitability in the second and third quarters as in the first."

Mr Bensen adds that there are still excess crude oil, refinery capacities, marketing outlets and transportation facilities throughout the group's operating areas.

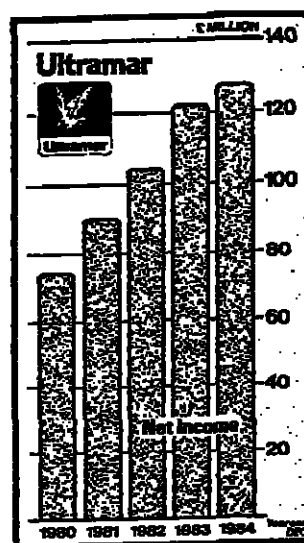
Profits for 1985, "will depend to some extent on factors beyond our control, particularly crude oil prices and currency exchange rates. Nevertheless, we do expect good results from the remainder of the year," the chairman states.

Operating profits amounted to £63.2m, compared with £46.9m and were split as exploration and production—Indonesia

£24.9m (£17.8m); UK £13.5m (£12.3m); Western Canada £1.8m (£1.5m); U.S. £1m loss (£0.8m loss); Enstar operations £3.3m (nil); other areas £0.5m loss (£0.4m loss). Refining and marketing—Canada and U.S. east coast £17.9m (£17.3m); U.S. west coast £0.2m loss (£0.5m profit); UK £0.9m (£0.5m); international trading £0.2m loss (£0.7m loss). Shipping £2.7m (£1.4m loss); other activities £0.1m (£0.2m).

Mr Bensen points out that the group's principal upstream operations, the producing divisions in Indonesia, the North Sea and western Canada, contributed about 70 per cent of the group's profits. Downstream operations in eastern Canada and the UK, as well as the shipping division were also profitable, but U.S. refining and marketing operations, he says, continued to be affected by weak price competition.

The chairman says that first quarter results were adversely affected by the abnormal currency exchange fluctuations since the beginning of the year. Because of the strong dollar, in the opening 10 weeks the group's profits were consequently reduced, as the price of LNG varies inversely with the value of the dollar measured against a basket of currencies. "Normally this would be offset by an increase in our reported



barrels per day. Gas production from these areas was at a rate of 432m cubic feet per day, while sales of crude oil and petroleum products for the first quarter were 308,400 barrels per day.

To date, the group has taken delivery of the first two of the six 76,000-ton oil-bulk-ore carriers built in Spain. Since coming into service these vessels have delivered crude oil to the Quebec refinery, coal to Taiwan and fuel oil to the U.S. Gulf Coast, the directors say. They expect delivery of a third vessel on June 1 and the remaining vessels at two-month intervals.

The directors point out that the group's Canadian subsidiaries have recently completed a major refinancing in that country involving two public issues totalling C\$250m in the form of preferred shares. They say this will result in a considerable interest saving for Ultramar.

First quarter interest paid by the group, amounted to £15.4m, compared with £17.5m, and the pre-tax figure was after higher distribution costs and administrative expenses of £43.2m (£34.3m), but included £20.4m share of profits in associated companies against £0.2m.

After tax of £37.2m (£27.1m) net profits were £46.4m (£32.3m) giving earnings of 17.1p (11.9p) per share. See Lex.

MINING NEWS

In defence of copper producers

BY KENNETH MARSTON, MINING EDITOR

AT THE annual dinner of the Institution of Mining and Metallurgy Mr James Ongpin, president of the Philippines copper and gold-producing Benguet Corporation, stoutly defended the copper producers in the lesser developed countries.

Broadly, he rejected criticism, often voiced in North America, that the mines in these countries operate at an unfair advantage over their competitors and are more concerned with earning foreign exchange than with normal commercial considerations, thus contributing to the over-supply of the metal that has depressed prices.

The uneconomic mines that should close down, or reduce output, were more likely to be found in North America, Mr Ongpin said. This, of course, had already happened to a large degree and his theme was not one that improved the digestive processes of his audience, but it left them with food for thought. Basically it underlined the need for the base metal mining industry in the developed countries to improve efficiency further and cut costs, a painful

process that was beginning to pay off. But it needs governmental encouragement, particularly in Australia, according to Dr Ian Story in his address to the Australian Mining Industry Council seminar.

He sees the outlook as one of flat prices for base metals, increased competition from the lesser developed countries and substitution from ceramics. At the same time he joins Sir Roderick Carnegie of CRA and others in criticising excessive government taxes and charges which reduce the competitiveness of Australia's mineral exports.

The Australian mining industry has been given a reprieve by devaluation of the currency, Dr Story says, but it can no longer rely on rising commodity prices. Instead it should focus on the marketing of its products and on improved productivity and technology. Indonesia and Canada are also losing its competitive edge in natural resources has been expressed by Mr Alfred Powis, chairman of Noranda. In this case the problem stems from

the strength of the Canadian dollar which has inflated the country's relative cost structure. He points out in the company's annual report that because the Canadian dollar is linked with that of the U.S. it has risen sharply in value against many other currencies.

Over the past five years it has moved up 112 per cent over the South African rand, 70 per cent against sterling, over 60 per cent against the Deutsche Mark and nearly 50 per cent against the Swiss franc. "When that is coupled with the fact that virtually all of our

important international competitors have had major devaluations against European currencies, the impact has been close to lethal," he says.

Mr Powis does not consider Canada's primary industries to be inefficient—"by any measure we are at least as efficient as anything that exists elsewhere in the world". He hopes for an orderly decline in the U.S. and Canadian dollar "to levels more in keeping with international competitive realities. The only other alternative is to uncouple our currency from the U.S. dollar."

Benguet shows net loss

Benguet Corporation, one of the largest producers of copper and gold in the Philippines made a net loss of P63.3m (£2.9m) in the first quarter of this year, compared with a net profit of P22.3m in the same period of 1984, reports Lee Gonzaga from Manila.

The Benguet president, blamed the reversal mainly on protracted weakness of metals prices and the "continuing unfavourable results" of the 68 per cent-owned Engineering Equipment subsidiary, the latter lost P25.17m in the quarter compared with a loss of P25.22m a year ago. As already announced, Benguet has decided not to pay its usual mid-year dividend.

Two leading Norwegian banks merge in October.

Sparebanken Oslo Akershus, the largest savings bank in Norway, and Union Bank of Norway Ltd. (Fellesbanken A/S), a leading commercial bank acting as the central bank for the Norwegian savings banks, will merge in October 1985.

Domestically the bank will be named ABC-bank, while internationally we will be known as Union Bank of Norway.

The merged bank will be one of the 4 major Norwegian banks.

The domestic network will consist of more than 100 branches in the Oslo and central eastern region, and regional branches throughout Norway.

Internationally the bank will be represented in Luxembourg, London, New York, Helsinki, Stockholm and Copenhagen.

Assets and equity.

The merged bank will have total assets of approx. NOK 30,000 mill., equity of NOK 1,635 mill. (including subordinated capital of NOK 470 mill.), and 2,400 employees.

Central bank for the Norwegian savings banks.

The new bank will continue the role as a central bank for the Norwegian savings banks, a banking group with assets of NOK 120,000 mill., and 1300 branches,

Profit and Loss account	(AMOUNTS IN NOK MILLION)		
	1984	1983	1982
Interest and credit commission income	3,039	1,834	1,205
Interest expenses	2,237	1,267	970
Net interest and Credit commission income	802	567	235
Other operating income	282	127	155
Other operating expenses	833	562	271
Operating profit before losses and provisions for losses	251	132	119

Balance sheet	1984	1983	1982
	TOTAL	SOA	UBN
Total assets	27,799	16,030	11,769
Growth in %	13.5	13.4	13.6
Deposits from customers	16,304	11,706	4,598
Growth in %	22.0	16.9	37.2
Gross loans	17,129	10,308	6,821
Growth in %	18.7	17.5	20.5
Equity and subordinated loan	1,635	1,007	628
Capital in % of total assets	5.9	6.3	5.4
Provisions to cover potential losses on loans	523	308	215
In % of loans	3.1	3.0	3.2

SOA = Sparebanken Oslo Akershus. UBN = Union Bank of Norway Ltd. TOTAL = UBN + SOA.

representing 40% of the Norwegian banking market.

International activities will be expanded.

Our aim is to offer an outstanding service to international banks and companies, particularly in the areas of international markets, foreign exchange and securities.

The bank's domestic network and

local know-how make us an ideal banking partner in Norway.

Union Bank of Norway

Sparebanken Oslo Akershus
P.O. Box 1175, Sentrum
0107 Oslo 1
Tel. 47 2 31 90 50
Telex 71904

Union Bank of Norway Ltd.
(Fellesbanken A/S)
P.O. Box 1172 Sentrum
0107 Oslo 1
Tel. 47 2 41 95 80
Telex 19 470

Domestic: **ABC**

Suter 'replenishing its coffers' with £12m rights

BY STEFAN WAGSTYL

Suter, the acquisitive engineering, distribution and packaging group headed by Mr David Abell, is raising £12m by way of a one-for-four rights issue to help pay for a series of recent takeovers.

Mr Abell said the company was "replenishing its coffers" and cutting back the borrowings built up over the last two years by making acquisitions, among them the recent purchases of Francis Industries for £15.5m and Lake and Elliot for nearly £8m.

The company said that acquisitions would continue to play an important part in its expansion strategy. However, buoyant trading conditions and encouraging prospects also justified additional investment in productive capacity.

The group's borrowings are expected to fall from £14.7m against net assets of £26m to under £2m against net assets of £40m following the rights issue and the conversion of outstanding convertible loan stock later this year.

The terms of the issue underwritten by merchant bank Robert Fleming are one new share at 120p for every four ordinary shares, and one for every four deferred ordinary shares, and 5p for every £100 of convertible loan stock. The stock market marked the ordinary shares down 3p to 136p on the announcement.

Suter says that its 1985 results will include a first full-year contribution from Francis, and a part-year contribution from Lake and Elliot. Sales for the first quarter were a significant improvement on 1984 and the outlook was extremely encouraging.



Mr David Abell

Since improvement in 1984 and the outlook was extremely encouraging.

The company intends to pay increased dividends of 4.2p (3.6p) for 1985 on the enlarged share capital.

Suter has been transformed since Mr Abell, a former senior executive at BL, took control in 1978 by a series of acquisitions which began with the purchase from BL of Prestcold, the refrigeration group.

The company has profited from buying and selling stakes in other listed companies—notably James Neill, the Sheffield hand tool company—and in taking over business outright. It currently has declared stakes in

two engineering groups, F. H. Lloyd and Newman Industries.

comment

It is only to be expected that Suter should want to refill its cash chest. In the last seven years the group has worked hard to bring down borrowings, which were very high at the time of the Prestcold purchase, without sacrificing its expansion plans.

Along the way Mr David Abell and his colleagues have built up a group of businesses which demonstrated their ability to generate strong internal growth last year and look like doing the same again this year.

The City, however, has yet to be convinced. Suter still has a reputation for quick-share share dealing which attracts criticism from those who doubt the group's ability to pursue sound long-term expansion. The belief persists that sooner or later Suter will bite off more than it can chew and develop severe indigestion.

Such comments look increasingly childish given the fact that the original Suter and Prestcold businesses have performed over the last five years—a long enough track record. But Suter could also do itself a lot of good by talking less aggressively about F. H. Lloyd, for example.

Nevertheless, the shares seem to be somewhat behind events at the company, even though Suter has found unexpected pre-acquisition problems in the accounts of Francis Industries. On an ex-rights price of 136p, the shares change hands on a multiple of about 10, fully diluted, assuming full-year profits of £8m pre-tax and a 28 per cent tax charge.

Smith St Aubyn in loss and cuts final

Smith St Aubyn (Holdings), discount broker and banker, has announced a net loss of £628,000 for the year to April 5 1985, compared with profits of £2.52m.

At the interim stage the directors said that the basic rate rise in the period resulted in a loss which was covered by undisclosed reserves. They then announced an unchanged interim dividend of 1.5p.

The directors are now dropping the final payment by 2.5p to 0.5p, bringing the total for the year to 2p against 4.5p.

The net loss was struck after providing for rebate, tax, all expenses, and after a transfer from the reserves for contingencies.

After dividend payments, but including the balance brought forward, retained profit for the year emerged lower at £2.78m (£3.98m).

The company's capital and published reserves at April 5 were £9.8m (£11m), with loans and deposits standing at £329.92m (£406.95m).

Of the listed investments, the company has gone short on gilts to the extent of £3.6m, against holdings of £49.4m. Loans and amounts receivable are shown considerably lower at £11.8m (£20.44m), while mortgage bonds and deeds are down from £6.1m to £4.35m.

Birmingham Post & Mail transfer cleared

The Government has cleared, following a favourable Monopolies Commission report published yesterday, a transfer of control of 39 newspapers in the Birmingham Post and Mail group within the Iliffe family. The commission, which must report on any proposed change in newspaper proprietors, said the transfer "may not be expected to act against the public interest."

Under the proposed change, the trustees of Lord Iliffe's 1989 Settlement will become proprietors of the newspapers, including the Birmingham Post itself, instead of Mr R. P. R. Iliffe. The trustees are already proprietors of 10 Coventry and Cambridge newspapers.

Mr Iliffe told the commission that the change was for reasons of convenience, and to obtain more beneficial tax treatment of trading losses. Practical control and management of the newspapers would remain unchanged.

Emess Lighting calls for £3m to help fund lampshade bid

BY LIONEL BARNER

Emess Lighting, the London-based lighting products group, yesterday announced an agreed £3.25m cash and shares bid for Marchant Holdings, the privately-owned Hertfordshire-based table-lamp and lampshade manufacturers.

The combined group will have around 10 per cent of the £120m UK domestic lighting market, traditionally dominated by Italian and Spanish imports.

Emess is raising £3.3m net in a one-for-three rights issue, already underwritten, to fund the cash part of the purchase. It is also proposing a 5.5p per share dividend for 1985, a 20 per cent rise on last year.

"Marchant is one of the most respected names in the industry," said Mr Michael Meyer, the South African-born chairman of Emess, "and the acquisition will create a major force in an expanding market."

Emess is one of the UK's fastest growing lighting products manufacturers. Since it obtained a full stock market quote in 1980, it has enjoyed a compound earnings growth of 20 per cent per year, recently announcing pre-tax profits of £553,000, almost double the previous year.

Marchant specialises in manufacturing lampshades and lampbases, supplying major UK chain stores, including Habitat. It announced pre-tax profits of £300,000 on turnover of £5.8m in the year to December 1984, and was considering applying for a quote on the Unlisted Securities Market, according to Mr Meyer.

Marchant operates from three main plants: Royston, Hertfordshire, Newton Abbot, Devon, and west London. One of its strengths is that it manufactures high-volume ceramic bases for lamps. According to Mr Meyer, some 40 per cent of domestic lighting sales in the UK are in

lampshades and lampbases.

Under the terms of the deal, Emess is offering 453,806 of its ordinary shares to Marchant issued at rights at 212½p a share. This is worth around £1m.

In addition the one-for-three rights issue, priced at a keen discount of just over 11 per cent, at 190p, will raise around £3.35m net of expenses. This will go towards the purchase and avoids the need to borrow to fund the acquisition.

A further £1.75m is payable in cash to Marchant providing it achieves pre-tax profits of £800,000 in 1985.

Mr Meyer pointed out that County Bank, which underwrote yesterday's rights issue, previously held around 16 per cent of Marchant's equity. However,

it had decided to take up Emess shares, giving it between 3 per cent and 4 per cent of the new group. "We take this as a sign of confidence in the future," said Mr Meyer.

The UK lighting industry has been stimulated by the decision of major retailers, notably Marks and Spencer, to revamp their homeware operations. Another retailer, Next, intends to open some 50 stores, with lighting products featuring prominently, said Mr Meyer.

He stressed that he intended to keep the new group decentralised with each operation being kept separate rather than a full-scale merger taking place. After completion of the acquisition, Mr Meyer said, "Weatherly, Marchant's chief executive, will join the Emess board."

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Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	F/E	Fully
145	123	Ass. Brit. Ind. Ord.	145	—	5.6	4.3	8.0
151	135	Ass. Brit. Ind. CULS	150	—	10.0	8.8	—
77	51	Airsprung Group	54	—	6.4	11.9	6.0
42	26	Armstrong & Hunter	34	—	2.9	8.5	4.2
147	108	Bardon Hill	147	—	3.4	2.3	14.8
58	42	Bry Technologies	53	—	3.9	7.4	6.4
201	163	CCL Ordinary	163	—	12.0	7.4	4.0
152	110	CCL 11pc Conv. Pref.	110	—	16.7	13.8	—
130	10	Carborundum Ord.	115	—	4.8	4.3	8.7
88	84	Carborundum 7.5% P.	88	—	10.7	12.2	—
73	48	Deborah Services	49	—	6.5	13.5	4.6
320	182	Frank Horrell	320	—	—	—	18.8
258	170	Frank Horrell Pr. Ord.	260	—	8.6	3.7	10.4
32	25	Frederick Parker	29	—	—	—	—
58	33	George Blair	57	—	—	—	2.8
20	10	Ind. Precision Castings	20	—	2.7	13.5	5.9
218	163	Isis Group	183	—	15.0	8.2	7.3
124	101	Jackson Group	105	—	4.9	4.7	4.9
285	213	James Burrough	228	—	13.7	5.8	8.4
83	62	James Burrough Sp. P.	83	—	12.9	14.6	—
97	71	John Howard and Co.	86	—	5.0	5.8	10.8
25	10	Lingusstone Ord.	24	—	—	—	8.2
100	53	Lingusstone 10.5% P.	88	—	15.0	15.3	—
850	300	Minihouse Holding NV	640	—	6.9	1.1	27.8
120	31	Robert Jenkins	57	—	5.0	8.8	—
60	38	Scouting "A"	34	—	5.7	16.8	17.9
92	61	Tesley & Carlisle	76	—	—	—	5.2
48	39	Travian Holdings	39	—	4.3	1.1	17.3
30	17	Unilever Holdings	30	—	1.3	4.3	16.6
101	81	Walter Alexander	101	—	7.5	7.4	10.0
247	216	W. S. Tames	225	—	17.4	1.7	8.4

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ARROWS LIMITED
TRADE FINANCIERS

Causeway sets up BES fund

The latest Business Expansion Scheme fund of the current tax year comes from the investment management group Causeway Capital, which is asking investors for between £1m and £3m.

The fund is being formed in conjunction with the merchant bank J. Henry Schroder Wagg, stockbrokers De Zoete & Bevan, the chartered accountants Thornton Baker and Towry Law (Hollings), the insurance brokers Causeway is accepting investments of a minimum of £2,000, applications for which must be received by July 12.

Causeway will be investing between £100,000 and £450,000 in unlisted groups in all industrial and commercial sectors permitted under the BES and start-ups and management buy-outs may also be included. Causeway's 1984-85 BES fund attracted £1.6m.

Barclays finds partner for Japan trust banking plan

BY DAVID LASCELLES, BANKING CORRESPONDENT

Barclays Bank has found a partner for its proposed entry into the Japanese trust banking business. It is Toyo Trust, one of the major Japanese trust banks.

Barclays is one of nine foreign banks which have applied to the Japanese Ministry of Finance for a trust banking licence. However, a condition is that the applicants must form a partnership with a local concern in order to have the necessary staff and expertise.

The Ministry of Finance has said that up to eight licences will be granted, so at least one applicant will be turned down. The other hopefuls are six U.S. banks and two Swiss. Barclays' chances are considered to be good because of the Japanese wish to improve banking links with the UK.

Barclays said it applied for a licence since this represented a rare opportunity to break into a new market in Japan, where controls on the financial system are strict. If successful, it will engage in pension and trust fund management, and securities handling.

Morgan Grenfell, advisers to Associated Dairies Group, yesterday placed 27.9m shares which ADG had received as consideration for 14.9m shares in MFI Furniture. The placing, at 147½p, represented a 2.5 per cent of ADG's equity as expanded by its acquisition of MFI.

The merchant bank bought the 7.52 per cent stake in MFI on behalf of ADG before the agreed offer for the furniture group was announced. The bid went unconditional on Tuesday.

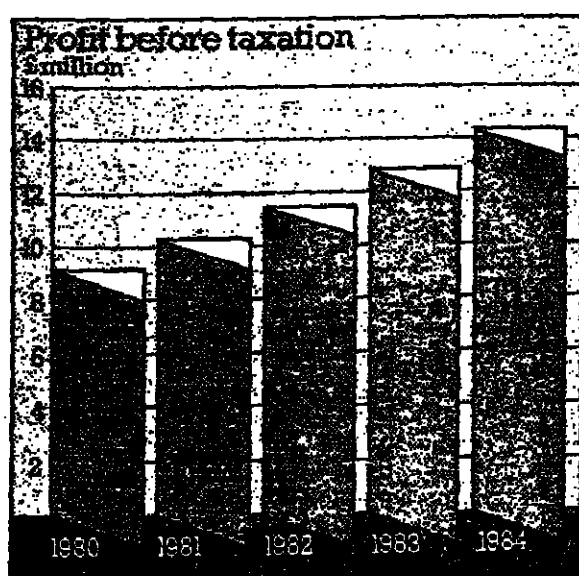
Matthew Hall

Public Limited Company

INTERNATIONAL ENGINEERING DESIGNERS AND CONTRACTORS

Steady growth maintained

- Further increase in pre-tax profit—up 10 per cent
- Dividend for the year increased by 12½ per cent and 1-for-1 scrip issue proposed.
- Good results in both the UK and Australia from the mechanical and electrical sector despite keen margins.
- Oil, gas and chemical sector performed well in the UK and Holland but results from the USA remain disappointing.
- UK mining operations affected by the miners' strike, whilst the American mining market still remains depressed.
- Group order book sound and a reasonable year in 1985 anticipated.



Summary of Results

	1984 £'000	1983 £'000
Turnover	382,769	361,165
Value Added	201,439	187,195
Profit on ordinary activities before taxation	14,245	12,862
Profit attributable to shareholders	6,914	3,903
Shareholders' funds	48,662	42,936
Dividends per share	7.875p	7.0p
Earnings per share	20.23p	16.91p

The Summary of Results shown above is an abridged version of the audited accounts which have been, and will be, filed with the Registrar of Companies. The Auditors' reports are unqualified.

The Annual General Meeting will be held in London on Friday, 7th June, 1985.

Copies of the Annual Report 1984, containing the Chairman's Statement in full and a Review of the Year, may be obtained from the Secretary, Matthew Hall PLC, Matthew Hall House, 7 Baker Street, London W1M 1AR. Telephone: 01-838 9384. Telex: 291441.

GRAND METROPOLITAN

INTERIM REPORT 1985

I stated at the Annual General Meeting in March that it seemed inevitable that the group's profits before taxation for the first half of the current year would be significantly lower than those reported for the same period last year. In the event, the profit before taxation for the first half was £131.9 million compared with £147.0 million a year ago and earnings per share were 12.6p as against 13.0p.

Brewing made satisfactory progress in the United Kingdom, and would have reported significantly higher trading profits but for disappointing results in a difficult market in Germany. Consumer Services achieved an improved overall performance from its retailing, leisure and contract services activities which cushioned the impact of a reduced contribution from casino operations arising from increased competition in the London gaming market. The results of Foods began to benefit from the action taken by management to adjust to the structural changes in the market for milk products which have affected performance in recent years.

The fall in trading profits reported for the United States sector as a whole conceals underlying growth in the earnings of many of its operations. In part, the fall in trading profits was attributable to reduced levels of consumer demand for fitness equipment. In the main, however, it reflected the continuing effects of price competition in the market for generic and private label cigarettes and the absence of any

contribution to trading profits from the cigarette operation. The discounts first introduced by a competitor almost a year ago in the form of promotional price incentives have recently been extended for a further six months to 31 December, 1985.

In the international sector, Hotels took full advantage of strong demand for hotel accommodation in Europe, and once again generated trading profits which compared favourably with the corresponding period of last year. Wines and Spirits achieved further growth in almost every part of the world, and is now much the largest single contributor to the trading profits of the group.

The benefit arising from translation of the trading profits of the United States operation into sterling at a lower average rate of exchange was offset to some degree by the higher sterling cost of interest payable in US dollars.

The Board has decided to pay an interim dividend for the year ending 30 September, 1985 of 4.0p per share (1984-3.7p) on 7 October, 1985 to shareholders on the register on 30 August, 1985. The share of the interim dividend will be £30.7 million (1984-£27.0 million).

15 May, 1985 SG Grinstead Chairman

	Half year to 31 March (unaudited)	Year to 30 September
	1985 £m	1984 £m
Turnover	1985	1984
United Kingdom	302.1	317.6
Brewing	579.6	550.8
Consumer Services	567.6	352.8
Foods	765.7	571.9
United States	183.9	153.4
Consumer Products	551.5	492.4
International	2,750.4	2,438.9
Hotels	—	—
Wines and Spirits	—	—
Trading profit	30.3	30.2
United Kingdom	28.1	32.0
Brewing	11.1	8.7
Consumer Services	38.8	60.4
Foods	10.6	8.7
United States	66.6	59.1
Consumer Products	187.7	199.1
International	(55.8)	(52.1)
Hotels	—	—
Wines and Spirits	—	—
Interest	131.9	147.0
Profit on ordinary activities before taxation	(84.6)	(48.5)
Taxation	97.3	98.5
Profit on ordinary activities after taxation	(2.4)	(2.6)
Minority shareholders' interests	(0.2)	(0.2)
Preference dividends	—	—
Profit attributable to ordinary shareholders before extraordinary items	94.7	95.7
Deferred taxation	—	—
Other extraordinary items	26.0	10.7
Profit after extraordinary items	120.7	106.4
Earnings per share	12.6p	13.0p

NOTES
1 Profits and losses of overseas subsidiaries are translated into sterling at weighted average rates of exchange.
2 Sales of £27.2 million in respect of CC Soft Drinks Ltd were included in Brewing turnover in the first half of 1984 but excluded from the full year's figures following its sale in May, 1984.
3 The charge for taxation is estimated on the basis that the rate of UK corporation tax will be 42.5% (1984-47.5%) and includes overseas taxation of £24.4 million (1984-£27.2 million).
4 Earnings per share is calculated by reference to the profit attributable to ordinary shareholders before extraordinary items.
5 The figures for the year to 30 September, 1984 have been extracted from accounts which have been filed with the Registrar of Companies and contain an unqualified audit report.

Grand Metropolitan PLC, 11/12 Hanover Square, London W1A 1DP

UK COMPANY NEWS

Hartwells tops £5m in record year

A RECORD £5.02m was achieved by Hartwells Group, for the year to February 28 1985, compared with £4.22m previously, and Mr P. F. Huggins, the chairman of this Oxford-based vehicle distributor and heating services group, says the result is a "milestone through the £5m barrier".

Total group turnover moved ahead by £12.53m to £218.3m, with the vehicle distribution side improving from £163.57m to £174.33m, and heating services from £41.9m to £43.97m.

The directors recommend an increased final of 2.63p (2.27p), bringing the total for the year to 3.83p (3.24p adjusted). This increase follows the board's stated policy of increasing dividends in line with profits.

A two-for-three scrip issue is also proposed. Mr Huggins says that the board is optimistic about prospects for the current year. The acquisition of the Bristol Motor Company at the end of February, and the realignment of the Austin Rover franchise in Bristol means that the group has the sole distribution for

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Interim: Dubliner, Western Selection, Bank of Ireland, Bank of Scotland, Bank of Wales, Bank of Ireland, Bank of Scotland, Bank of Wales, Bank of Ireland, Bank of Scotland, Bank of Wales.

Final: Bank of Ireland, Bank of Scotland, Bank of Wales, Bank of Ireland, Bank of Scotland, Bank of Wales, Bank of Ireland, Bank of Scotland, Bank of Wales.

1985 show an improvement over the corresponding month. Given uninterrupted supplies throughout the year, coupled with no downturn in new vehicle registrations, further growth in profits is anticipated.

As in previous years profits for 1984-85 were helped by low interest charges. While short term stock holdings at the year end resulted in an increased bank overdraft, the increase in interest receivable on overnight money, from £26,000 to £78,000, and the reduction in interest payable, from £541,000 to £508,000, reflects the low level of borrowings in the year, the chairman says. This was achieved despite a record level

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to the overall result, he says.

Workshop turnover rose by 3.9 per cent to £8.5m, despite longer service intervals and competition from "fast-fit" centres. Sales of both wholesale and retail parts amounted to £18.4m, and Mr Huggins says this section comprises a substantial business in its own right.

Petrol sales, forecast shop sales and other associated activities produced sales of £19.8m, and made a good contribution to the motor profits.

The heating oil market continued to be highly volatile during the year, but overall the result from this division is "very satisfactory". Total profits from all the heating activities, together with some petrol retailing, amounted to £884,000, a substantial increase on the previous year, and suggests that after a number of lean years, some growth is being achieved.

The effort which has gone into the development of heating services, which now includes the marketing of a "Hartwells" boiler, is showing through the chairman adds, and is supporting the somewhat uncertain business of retailing bulk fuel.

While new and used passenger unit sales, and commercial vehicle sales fell slightly during the year, the other sections of the motor business continued to make valuable contributions

of expenditure, about £3.4m, on property.

Nationally, registration of new passenger cars were slightly down in the year to end-December 1984, but the chairman says that better quality of trading in the group's various companies enabled it to improve its position in a highly competitive market place.

A new holding company, Hartwells Motors, was also formed during the year to control the motor operations of the group.

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USM NEWCOMERS

Prontaprint to extend franchise operations

By Lucy Kellaway

Prontaprint, which has been grooming itself for the USM for more than three years, is set to come to market on June 1 with a market value of about £10m.

Equity Finance Trust will be placing shares to raise about £3m, half of which will be new money for the company.

Prontaprint is best known for its chain of franchised fast print shops, of which there are nearly 300 in the UK. The market is dominated by small, privately-owned shops, and Prontaprint is far larger than nearest rivals Kwik-Fix and Pipp.

The company is now increasing the number of UK shops still further, by about 50 a year, and is rapidly expanding overseas, particularly in South Africa and Continental Europe.

Having established a successful formula for its franchised print shop, Prontaprint is moving into the franchising of other products. In 1982 it bought a controlling stake in Poppies, a domestic and office cleaning business with 25 outlets, and in 1984 acquired a majority interest in Fudge Kitchens, which manufactures fudge and other sweets. It is currently considering other products which could lend themselves to franchising.

Prontaprint will be the USM's second franchiser, following the successful entry of the Body Shop last year. It is likely to come to market on an earnings multiple of about 25.

Franchising in the UK has greatly increased in importance over the past five years and now accounts for about 15m of annual UK retail sales. Drawing heavily on its own experience, Prontaprint has recently started a franchise consulting service, and has signed an agreement with Robert Harris Associates, an investment consultant.

In the year to March 1984 pre-tax profits rose by 44 per cent to £418,000 on a turnover of £2.7m backed by franchised sales of £1.6m. The company has increased profits every year, with the exception of 1982 when it made a loss of £76,000. This, it says, resulted from an unsuccessful attempt to open a concessionary outlets in Ryman stationery stores.

It is expected that profits in the year just ended will be another increase of about 45 per cent, and Mr Edwin Thirlwell, the chairman, said yesterday that this rate of growth should be sustainable for the next few years.

The company now makes most of its money from a 10 per cent levy on franchised sales, as the number of new outlets opening has slowed the proportion of turnover from front-end licence fees has declined.

Mr Ray Smith, a director of Inbucan Management Consultants has been appointed a vice president of RCI INTER-NATIONAL INC. Mr Richard Alston, a director of Inbucan International, has been appointed to the board of Inbucan Management Consultants as a director of human resources.

Mr Charles Ransom, a founder member of GUARDIAN MANAGEMENT SERVICES, has been appointed managing director of GMS. Prior to the formation of GMS, he was a divisional director of Whitbread.

DAVENPORT VERNON HOLDINGS has made the following appointments in the group: Davenport Vernon & Co., Mr John Gorse, managing director; Davenport Vernon Milton Keynes; Mr Tony Hale, managing director; Davenport Vernon Watford; Mr Alec Moore, managing director; Cowley and Wilson; Mr Bill Ladlow, managing director; Mr Alan Alsworth, sales director; Air Drive.

Following a capital restructuring, SPOTTISWOODE & SPOTTISWOODE has appointed Mrs Theresa Lloyd as marketing director and Mr Jeremy Raphael as a director. Mr Lloyd was previously managing director of the London branch of Amca Netherlands. Mr Raphael is non-executive chairman of Applied Systems Knowledge.

Mr D. G. James has been appointed managing director of FISONS scientific equipment division's instruments group. The group includes Fisons speciality instrument companies in West Germany (Haake), the U.S. (Haake Buchler) and the U.K. (MSSE). Mr James joins from the group's scientific equipment division.

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Mr Peter Urwin has joined FAIRY CONSTRUCTION (part of the Barton Group) as financial director designate. He was financial director at NBE Clarke Chapman.

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Agricultural chief for CWS

The new head of what is claimed to be Britain's biggest farming organisation has been named. Mr Michael Calvert will become general manager of the CO-OPERATIVE WHOLESALE SOCIETY'S farms and horticultural group on August 5. He will be responsible for development of 34,000 acres of commercial farmland on 16 estates in England and Scotland, as well as an agricultural business supplying feed, fertiliser and other goods to Britain's farming co-operatives.

Mr Calvert comes to the CWS from Sentry Insurance, where he was general manager of its farming offshoot. He succeeds Mr Harry Martin who is retiring.

Mr Terry Pike will become principal engineering adviser at the OVERSEAS DEVELOPMENT ADMINISTRATION on July 1. He is at present responsible for advising ODA-funded engineering projects in Africa, the Middle and Near East, and the Mediterranean.

Mr J. Denys Johnson is to be the new president of the Association of Supervisory and Executive Engineers (ASSEE) from October 1. He succeeds Lord Howie of Troon. Mr Johnson is chairman of the National Economic Development Council's electrical engineering economic development committee. He is also chairman of ERA Technology and of VS Technology Group.

BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT GROUP has appointed Mr Michael F. Goetschmann to the management team, with responsibility for the commodity and international trade finance division. He joins BAI from Banque Paribas (Suisse), Geneva, as vice-president in charge of oil and grain financing.

PORTALS HOLDINGS has appointed Mr J. E. F. Lloyd and Mr E. W. Jackson as directors. Mr Lloyd also becomes deputy managing director of Portals Holdings and managing director of Portals Papermaking. Dr Jackson has been managing director of Portals Water Treatment.

Mr Ray Smith, a director of Inbucan Management Consultants has been appointed a vice president of RCI INTERNATIONAL INC. Mr Richard Alston, a director of Inbucan International, has been appointed to the board of Inbucan Management Consultants as a director of human resources.

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formerly managing director of Strathmore Springs, a subsidiary of the Lorrain Group.

Mr W. John Barrow has joined GOTA (UK), wholly-owned subsidiary of Götabanken, Sweden, as senior manager in charge of the banking division. He was formerly managing director of Hanover Trust.

Mr Anthony D. Shanagher, executive vice-president and chief financial officer of ALLIED CHEMICAL INTERNATIONAL INC. (AI), has been elected to the board. He joined Wilkinson Sword Group in 1984, becoming chief financial officer and a director in 1985. After Wilkinson Sword became an AI member-company in 1978, Mr Shanagher was appointed senior staff vice-president, international finance, in 1982 and later was elected AI corporate vice-president, international finance. Mr Shanagher was based in Britain prior to his present post at AI headquarters in Pittsburgh from January 1984.

Mr J. A. Court has resigned as managing director of NATIONAL BANK OF NIGERIA. Mr Court, a British national, had served 11 years as managing director and adviser at both National Bank of Nigeria and Wema Bank, both members of the Odu's Group. Mr C. T. A. Millan Job succeeds Mr Court as acting managing director of the bank. Mr Job was an executive director.

Mr J. D. Whitelam, who joined Viceroy eight years ago, is now company secretary and has been appointed finance director of its holding company, V. W. THEERMAX.

AT COMPUTERWORLD, joint computer retailing venture between Applied Computer Techniques (Holdings) and Tandy Corporation, has appointed Mr. J. D. Whitelam as financial controller. He joins AT ComputerWorld from the management consultancy branch of Ernst & Whinney.

The automotive products division of UNITED TECHNOLOGIES AUTOMOTIVE has named Mr Robert T. Duffey director-UK operations. United Technologies Automotive (UK) was chief engineer-wire assembly and engineering services.

PARROT CORPORATION, New York, has appointed Mr John Butterfield as chairman. He was a vice-chairman of Lazard Brothers & Co., Paris, and a director of Fennoscandia, East Anglian Securities, Scandic and Baker Street Investment Company, and a director of London Merchant Securities.

Mr Richard William Evan Law has been re-appointed a Public Works Loan Commissioner, and Mr Richard Alfred Chapman has been appointed a Commissioner in succession to Mr Charles Guy Vaughan-Lee, who died in February 1984. Mr Law is former managing director of Gillett Brothers Discount Company. He was first appointed a Commissioner in 1977. Mr Chapman is senior vice-president of Bank Julius Baer and Company.

Mr Denis Barnes, Mr R. B. Stewart and Mr H. D. Waldron have retired as directors of GENERAL ACCIDENT FIRE & LIFE ASSURANCE CORP. The Earl of Mansfield has been re-appointed.

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BANRO INDUSTRIES plc

Edward Rose, Chairman and Chief Executive, told shareholders at the Annual General Meeting on 15th May 1985:-

"The overall trading position for the first four months is substantially ahead of the same period last year and I am confident that the profit for the full year of 1985 will be substantially ahead of 1984."

1986 - We should show further organic growth, benefitting considerably from the Toshiba order for microwave oven cabinets. This contract, which commences in the second half of 1985, is worth £7 million in sales value over a three year period."

Highlights from the results to 31st December 1984:-

* Profit before tax £806,000 - up 57%
* Dividend per share 6.1p gross - up 30%



The principal activities of the group are the manufacture of a wide range of metal and glass products for the transport, domestic appliance and building industries.

Brownhills, Walsall, West Midlands WS8 7HP

W. Runciman swings back in second half

After incurring losses of £107,000 at the halfway stage, Walter Runciman, the shipping, insurance and security engineering group, came back strongly in the second half and ended 1984 with a pre-tax profit of £234,000, up from £105,000.

Figures for the previous 12 Group turnover was substantially lower at £50.97m compared with £64.53m, but this excludes £7.07m attributable to a subsidiary not consolidated and disposed of since the end of the year.

The total dividend is unchanged at 5p net with a same-again final of 2.5p. Dividends absorbed £438,000 (£434,000). Stated earnings per 25p share before extraordinary losses of £374,000 were 8.7p against 13p.

The extraordinary loss comprised a provision of £228,000 relating to closures in the security engineering division; a gain of £16,000 on the cost of termination in 1984 of a joint shipowner venture, and a loss of £108,000 relating to the discontinuance of trading activities abroad by the security engineering division.

The company now makes most of its money from a 10 per cent levy on



NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 39

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

AUSTRIA

GERMANY

NORWAY

AUSTRALIA (continued)

JAPAN (continued)

OVER-THE-COUNTER

Nasdaq national market, 3:30pm prices

LONDON

May 15	Price	+ or -	May 15	Price	+ or -	May 15	Price	+ or -	May 15	Price	+ or -	May 15	Price	+ or -	May 15	Price	+ or -	Stock	Sales	High	Low	Last	Stock	Sales	High	Low	Last	Chief price changes		
Creditanstalt	325	-6	Adel Tele	116.2	-2.4	Sergens Bank	145	-0.5	Gen. Pro. Trust	2.88		MHI	2168	+4.1	Stock	Sales	High <td>Low<td>Last</td><td>Stock</td><td>Sales</td><td>High<td>Low<td>Last</td><td>25</td><td>6</td><td>54</td><td>54</td><td>-1</td><td>Tr 2% L 1890</td></td></td></td>	Low <td>Last</td> <td>Stock</td> <td>Sales</td> <td>High<td>Low<td>Last</td><td>25</td><td>6</td><td>54</td><td>54</td><td>-1</td><td>Tr 2% L 1890</td></td></td>	Last	Stock	Sales	High <td>Low<td>Last</td><td>25</td><td>6</td><td>54</td><td>54</td><td>-1</td><td>Tr 2% L 1890</td></td>	Low <td>Last</td> <td>25</td> <td>6</td> <td>54</td> <td>54</td> <td>-1</td> <td>Tr 2% L 1890</td>	Last	25	6	54	54	-1	Tr 2% L 1890
Gesamter	480	-29	Allianz Vera	128.8	-0.5	Borgergaard	27.75	-0.5	Herbert W.P. Inc.	4.65		Mitsui	2100	-10	ABM	8	54	54	54	Comst	31	31	31	31	31	31	31	31	31	As Dairies
Industri	304	-11	Bayer	219.2	-1	Orskovs Cred	149	-0.5	Herbert W.P. Inc.	4.65		AGC	12	-10	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BTR
Lebensbank	546	-8	Sayer-Hypo	361	-1	Skien	145	-0.5	Jimberlana P.O.	0.37	-0.03	Nippon Denso	2,120	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BP
Steiermark	546	-8	Sayer-Hypo	361	-1	Norsk Data	396	-6.5	Kia Ora Gold	0.17	-0.01	Nippon Express	360	-10	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Comm Union
Veltcher Mag	606	-15	BHP Bank	291	-1	Norsk Data	396	-6.5	MMA	3.28	-0.07	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Davy Corp.
			BMW	366.5	-3.7	Storebrand	283.5	-1.5	Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Expamet Int'l
			Brown Boveri	210	-1.8				Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	French Kier
			Conti Gummi	137.5	-1.8				Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Glywood Int'l
			Daimler-Benz	347	-4				Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Grand Met
				347	-4				Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Harwell
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Molymex
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Pentland Inds
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	RHM
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Seak Ridge
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Smith H.L.A.
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Tr 2% L 1890
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	As Dairies
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BTR
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BP
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Comm Union
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Davy Corp.
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Expamet Int'l
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	French Kier
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Glywood Int'l
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Grand Met
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Harwell
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Molymex
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Pentland Inds
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	RHM
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Seak Ridge
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Smith H.L.A.
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Tr 2% L 1890
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	As Dairies
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BTR
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BP
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Comm Union
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Davy Corp.
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Expamet Int'l
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	French Kier
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Glywood Int'l
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Grand Met
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Harwell
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Molymex
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Pentland Inds
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	RHM
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Seak Ridge
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Smith H.L.A.
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Tr 2% L 1890
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	As Dairies
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BTR
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	BP
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Comm Union
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Davy Corp.
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	Expamet Int'l
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54	54	Comst	31	31	31	31	31	31	31	31	31	French Kier
									Maynau Wackels	2.5	-0.05	Nippon Gaido	1,590	-100	AGC	12	54	54												

every Friday in the Financial Times.

TICKER	FUTURE PRICE	AMERICAN FUTURES EXCHANGE LAST TRADING DATE	1985		Stock	Outstanding Shares	+ or -	Net Bid	Tanna Contract	Tanna Settle	Tanna Village
			High	Low							
11380	NIP 1/16	181	154	Anglo-East Plantations
11385	NIP 3/16	181	154	Aspen Comm. Soc.	179	-2	u6.8	2.8	2.1	2.128
11390	NIP 5/16	181	154	Asia Property Sps.	179	u6.8	2.8	2.1	2.423
11395	NIP 7/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11400	NIP 9/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11405	NIP 11/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11410	NIP 1/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11415	NIP 3/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11420	NIP 5/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11425	NIP 7/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11430	NIP 9/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11435	NIP 11/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11440	NIP 1/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11445	NIP 3/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11450	NIP 5/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11455	NIP 7/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11460	NIP 9/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11465	NIP 11/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11470	NIP 1/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11475	NIP 3/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11480	NIP 5/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11485	NIP 7/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11490	NIP 9/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11495	NIP 11/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11500	NIP 1/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11505	NIP 3/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11510	NIP 5/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11515	NIP 7/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11520	NIP 9/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11525	NIP 11/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11530	NIP 1/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11535	NIP 3/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11540	NIP 5/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11545	NIP 7/16	181	154	Aspen Comm. Soc.	179	u6.8	2.8	2.1	2.423
11550	NIP 9/16	181	154	Aspen Comm. Soc.	179	u6.8			

* Underlying security price.

ROBUST
That's BTR

BRITISH FUNDS

High Low

Stock Price

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AMERICANS-Cont.

High Low

Stock Price

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LONDON SHARE SERVICE

BEERS, WINES, & SPIRITS

High Low

Stock Price

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Dividend

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BUILDING, TIMBER, & ROADS

High Low

Stock Price

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Dividend

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OVER-THE-COUNTER

HBO	201378	211 ₄	201 ₂	21	+3 ₉
HBC	201378	101 ₁	101 ₁	101 ₁	+1 ₁

[illegible]

The Aetna Casualty and Surety Company

***Unaudited**

1985										Since Completion			
May 15	May 14	May 13	May 10	May 9	May 8	High	Low	High	Low				
Industrials	1,280.92	1,273.3	1,277.5	1,274.10	1,280.26	1,249.78	1,293.36	184.58	1,299.36	41.22			
Transport	613.37	609.72	617.38	617.80	604.30	594.68	636.38	553.05	636.38	27.32			
Utilities	152.11	150.70	153.85	153.73	153.13	157.03	153.73	146.54	163.72	18.5			
Trading vol	57.3s	65.8s	148.2	140.2s	181.3s	-	-	-	-	254/42			
<div> <div>Apr 26</div> <div>Apr 19</div> <div>Apr 12</div> <div>Year Ago (approx)</div> </div>										4.79	4.82	4.82	4.72
STANDARD AND POORS													
1985										Since Completion			
May 15	May 14	May 13	May 10	May 9	May 8	High	Low	High	Low				
Industrials	294.51	283.48	294.33	293.55	291.45	288.08	286.15	182.24	295.15	3.82			
Composites	185.87	183.87	184.51	184.28	181.92	180.82	184.61	163.68	184.61	3.88/28			
<div> <div>May 1</div> <div>April 24</div> <div>April 17</div> <div>Year Ago (approx)</div> </div>										3.93	3.94	3.85	3.93
Ind div yield %										11.23	11.23	11.27	12.42
Ind. P/E Ratio										11.33	11.33	11.28	12.94
Long Gov Bond Yield										11.33	11.33	11.28	12.94
N.Y.S.E. ALL COMMON													
1985										RISKS AND FALLS			
May 15	May 14	May 13	May 10	High	Low	May 14	May 13	May 10					
101.72	108.48	108.85	105.54	108.85	94.98	102.02	102.02	102.02	102.02	102.02	102.02		
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										2,002	1,029	1,680	1,228
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										720	850	384	444
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										1,247	1,029	1,680	1,228
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										720	850	384	444
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										1,247	1,029	1,680	1,228
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										720	850	384	444
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										1,247	1,029	1,680	1,228
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										720	850	384	444
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										1,247	1,029	1,680	1,228
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										720	850	384	444
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										1,247	1,029	1,680	1,228
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										720	850	384	444
<div> <div>Issues traded</div> <div>Rises</div> <div>Falls</div> <div>Unchanged</div> </div>										1,247	1,029	1,680	1,228
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** Saturday May 11: Japan Nikkei-Dow (c). TSE (c).

Base value of all indices are 100 except JSE Gold—255.7, JSE Industrial—254.3, and Australia. All Ordinary and Metals—500, NYSE All Common—50; Standard and Poors—10; and Toronto Composite and Metals—1,000. Toronto indices based 1977 and Montreal Portfolio 4/7/83. † Excluding bonds. ‡ 400 Industrials plus 40 Utilities, 40 Financials and 20 Transports. c Closed, u Unavailable.

Alberta Mortgage and Housing Corporation,
901 Centre Street North, Calgary, Alberta,
Canada T2E 6P3.



PU
The Financial
Public Re
the PRC
For an ec
rates, plea

218.9	-0.4	—
259.5	-0.4	—
267.1	-0.9	—
269.2	-0.9	—
174.9	-1.1	—

Far East	114.9	121.0	+5.1
Property	163.8	172.5	+8.7
Fixed Inv.	107.1	112.0	+4.9
Indexed F.I.		132.0	

[illegible]

Eastmont Inv Hnld StkFnd	201.5	+0.1	PO Box 4, Norwalk HkL Sns.		
Eastmont Pkly FdLz	222.9	+0.1	NOIG (Managed Funds) Ltd.	557.1	+1.0
Eastmont Pkly Hnld StkFnd	212.2	+0.6	Managed Fund	565.5	
Eastmont Fvly Int FdLz	126.1	—		563.3	

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[illegible][illegible]

COMMODITIES AND AGRICULTURE

Copper shortfall expected to continue

By Our Commodities Editor

PRODUCTION OF copper is likely to continue running well below consumption this year and possibly next, according to projections at this week's meeting of the International Wrought Copper Council held in Hamburg.

The Council, which brings together representatives of copper consumers in Europe and Japan with delegates from producing countries, noted that as a result of increased consumption and output cuts, there had been a "substantial" statistical deficit of about 375,000 tonnes of copper in 1984. Although production was expected to rise slightly this year, consumption was forecast to be virtually unchanged and as a result there would be a further shortfall of about 30,000 tonnes.

Present indications there would be a similar deficit in 1986.

● Metal Marketing Corporation of Zambia (Memaco) has appointed Marubeni Corporation as its exclusive distributor of cobalt in Japan. Memaco expects annual sales in Japan of no less than 300 tonnes will be facilitated.

EEC fails to win butter deal approval

BY WILLIAM DUFFLORCE IN GENEVA

THE EUROPEAN Community yesterday failed to obtain approval under the General Agreement on Tariffs and Trade (GATT) to sell some of its surplus butter below the GATT minimum price.

The EEC has been hoping to sell the Soviet Union and Iran some of the 500,000 tonnes of butter which it calculates will have been in stocks for more than 18 months by next year. But other dairy exporters—in particular New Zealand—are anxious to ensure that such a sale does not further undermine the GATT's International Dairy Agreement (IDA), which stipulates minimum prices for international trade in butter.

Last year, the Community caused uproar in the IDA by unilaterally selling more than 100,000 tonnes of butter to the Soviet Union at roughly a third of the minimum price of \$1,200 a tonne.

Though it was later granted a waiver from the minimum

price obligation for this deal, the Community's action sparked a wave of cut-price sales by other countries, including New Zealand and Australia, and the eventual withdrawal from the IDA by the U.S. and Australia.

GATT's Dairy Products Council, which supervises the functioning of the IDA, yesterday studied proposals by the EEC for terms on which it could be given another waiver to sell old butter. But a decision was postponed when the representatives of New Zealand and Australia asked for more time to refer the issue to their governments.

The other exporters are looking for guarantees that traditional trade flows will not be disrupted. In coming weeks, the Council will also consider proposals to reduce the minimum prices.

● The Irish Dairy Board increased its export last year by 41 per cent to 121,050 and its gross sales were up by 26 per cent to £880m. Its after-tax profit was unchanged from 1983 at £12.4m.

Jamaica sets up bauxite marketing

By Our Commodities Staff

THE JAMAICAN Government and Baron Elie de Rothschild, the Swiss financier, have formed a company to market the island's bauxite and bauxite ore in Europe.

The Jamaica Overseas Investment Corporation, based in Zurich, will have a wholly-owned subsidiary, Jamaica Overseas Marketing, based in London.

Mr Hugh Hart, Jamaica's Mining and Energy Minister, said the Rothschild Bank, owned by Baron de Rothschild, would provide finance for letters of credit.

Mr Hart said two state-owned companies, the Petroleum Corporation of Jamaica and the Bauxite and Alumina Trading Company (Bato), would each have 25 per cent holding in the new company, with Baron de Rothschild holding the other 50 per cent.

All profits will be equally divided between the partners, but any and all losses will be borne entirely by Baron de Rothschild, Mr Hart said.

The Minister said the European market had potential for Jamaica's bauxite, and that the local state-owned oil refinery needed more crude as it was operating below capacity.

● Investment demand for platinum as "a store of wealth" has risen strongly during the past three years, according to the first issue of an annual review, entitled "Platinum 85", published yesterday by Johnson Matthey.

The review estimates that since 1982 annual sales of platinum to small investors have risen from 45,000 ounces to 170,000 ounces last year. Demand was stimulated by the launch in Europe of small bars and in 1984 the Noble Group, a Johnson Matthey subsidiary, began buying and selling platinum.

● The Philippines is to set up an 800m peso (£37m) project to produce ethanol from sugar cane in a bid to help the country's distressed sugar industry. President Marcos announced yesterday.

Andrew Gowers reports on a threatened world shortage Poor crops put pepper in a pickle

THE VOLATILE world of spices has seen more than its fair share of upheavals in the past few years. But the trade's alarm bells are ringing louder than ever as a result of a worsening shortage of pepper, which has caused wholesale prices to rocket to record levels in recent months.

A disastrous crop last year in Brazil and low harvests in the three other main producing countries have conspired to bring on the supply squeeze.

Prices of white pepper have doubled and those of black pepper have trebled over the past 18 months. The upward spiral has accelerated in recent weeks, as the extent of the deficit has become clearer.

Yesterday, India's Malabar grade of black pepper for delivery in Europe was quoted at \$3,850 per tonne.

Sarawak black pepper was around \$3,250 and the more mature white pepper was fetching \$3,825.

Meanwhile, the traditional gap between white and black peppers has narrowed significantly.

Estimates of supply and demand in the fragmented and relatively unsophisticated world pepper trade are notoriously unreliable. But pepper brokers and buyers believe that demand is certain to exceed supplies this year by a substantial margin.

"People are talking about a world shortage which may take years to get over," said Mr Michael Parker, purchasing manager for leading British spice company, Paterson Jenks which sells Schwartz spices.

Worries about a pepper

shortage are not entirely new to the world market. As long as the autumn of 1983, prices surged following poor crops in Brazil and Indonesia.

It is estimated that supplies in 1983-84 fell below 100,000 tonnes, well short of traditional world consumption of up to 130,000 tonnes. But that season, consumers protected themselves from the full impact of the shortfall by drawing about

production in some countries and led to bad husbandry in others.

Pepper grows on vines which flourish only in tropical climates and at relatively high altitudes. The vast bulk is grown in four areas: Brazil's Amazon basin; Kerala state in southern India; Lampung and Muntilok provinces in Indonesia; and Sarawak in Malaysia.

Other producers, such as China, Madagascar and Sri Lanka, account for only a tiny proportion of world output.

But all the big four have had their problems. In Sarawak, output has been declining for several years as farmers have been encouraged to grub up their vines and substitute more lucrative crops such as palm oil and cocoa.

Brazil and Indonesia have suffered from drought, while the crop in India—traditionally the largest producer—was hit by heavy monsoon rains between February and August last year.

In any case, India does not have much available for export to the world market because of heavy domestic consumption and a barter deal with the Soviet Union which ties up a large proportion of its crop

in the face of these difficulties, the market's only immediate hope of returning to balance is through reduced consumption. But demand for pepper was growing at an annual rate of about 4 per cent in the 1970s, and although growth has levelled off since then, to some extent, traders report that sales have not yet been significantly rationed by the higher prices.

One possibility, voiced by a British spice buyer, is that Middle Eastern buyers will sharply reduce their purchases.

But even if that happens, nobody appears to believe that the pressure on the market will ease appreciably this year.

As a result, prices are almost certain to continue rising, at least in the short term. In time, say the spice companies, the increase in the world price will also probably feed through into higher retail prices—although they are keen to point out that in real terms, prices are no higher than they were in the 1950s.

As to what happens after this year's crop is divided, Optimists point to the possibility of relatively new suppliers such as China dramatically stepping up their production. They also forecast that the present price levels will eventually encourage traditional suppliers to boost output.

Pessimists underline the long lead-times involved in pepper production. It takes three years from planting for the first crop to appear, and the pepper vine does not attain its maximum yield until six years after that.

	EXPORTABLE PRODUCTION (metric tonnes)		
	1982-83	1983-84	1984-85
Brazil	40,000	22,000	30,000
India	31,500	22,000	16,000
Indonesia	38,000	26,000	26,000
Malaysia	21,000	18,000	17,000
Others	4,000	6,000	9,000

Source: Man Production, Rotterdam

20,000 tonnes from a large stockpile built up during the late 1970s, and prices eventually drifted down again.

Following four successive years in which the trade has dipped into stocks, that shield no longer exists, and the market could be facing a shortage of as much as 38,000 tonnes.

Man Products of Rotterdam, which claims to be the world's biggest pepper dealer, estimates that production will remain well short of demand—at a maximum of 110,000 tonnes—through the next marketing year.

Although some other spice traders are a little more sanguine, none of them is predicting adequate supplies.

In a sense, the pepper market is merely feeling the after-effects of years of relatively low prices, which have discouraged

production in some countries and led to bad husbandry in others.

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Index aims to fill oil price gap

"The International Petroleum Exchange doesn't intend to make judgments on oil industry trends; all we are doing is providing an average price from available data that may become the basis for a new London crude futures contract," Mr Michael Gowers, chief executive of the IPE, was explaining yesterday why the Exchange had decided to start publishing its own daily price index for 15-day cargoes for Brent blend crude, ex Sullom Voe.

He said the decision to scrap the British National Oil Corporation meant there would be no identifiable pricing basis for Brent. At the same time the rising use of the spot oil market, and the divergence during the winter months of the West Texas Intermediate price in the U.S. from the rest of the world,

had increased interest in an internationally priced crude futures contract.

Many oil trading companies are already using media prices for contract sales and purchases, but the IPE was not prepared to launch a crude contract until it was assured of sufficient support from the industry for the index and a cash settlement market.

The IPE index, which will be based mainly on data from Petrofash, Petroleum Argus and London Oil Reports, will be tested for two months before deciding whether changes are needed or whether to go ahead with a crude contract.

If a cash settlement system proves unacceptable, another idea being investigated is whether one of the big oil trading companies will act as

"banker" agreeing to honour, for a fee, any outstanding buy or sell futures transactions due for delivery. This would overcome the problem that the IPE wants to base a crude contract on lots of 1,000 barrels, while the standard cargoes traded of Brent are 600,000 barrels.

● U.S. crude oil stocks fell last week as refiners for four consecutive weeks. They declined by nearly 2.6m barrels to 346.8m barrels. This time last year stocks stood at 352.5m barrels, according to the American Petroleum Institute.

Crude oil imports rose slightly to 3.68m barrels, about the same level they were last year. They had dropped to 3m barrels the previous week.

U.S. crude oil production hit the 9m barrel mark for the first time in the recent past.

LONDON MARKETS

BASE METALS

LME prices supplied by Amalgamated Metal Trading

ALUMINIUM

Unofficial + or High/Low
Close 1213.0 -1213.0
3 months 1213.0 -1213.0

Official closing (am): Cash 1213.0 (1213.0); three months 1213.0 (1213.0); settlement 1213.0 (1213.0); Final Kib close: 1213.0 (1213.0).

COPPER

Unofficial + or High/Low
Close 268.0 -268.0
3 months 268.0 -268.0

Official closing (am): Cash 268.0 (268.0); three months 268.0 (268.0); settlement 268.0 (268.0); Final Kib close: 268.0 (268.0).

NICKEL

Unofficial + or High/Low
Close 1213.0 -1213.0
3 months 1213.0 -1213.0

Official closing (am): Cash 1213.0 (1213.0); three months 1213.0 (1213.0); settlement 1213.0 (1213.0); Final Kib close: 1213.0 (1213.0).

LEAD

Unofficial + or High/Low
Close 1213.0 -1213.0
3 months 1213.0 -1213.0

Official closing (am): Cash 1213.0 (1213.0); three months 1213.0 (1213.0); settlement 1213.0 (1213.0); Final Kib close: 1213.0 (1213.0).

TIN

Unofficial + or High/Low
Close 1213.0 -1213.0
3 months 1213.0 -1213.0

Official closing (am): Cash 1213.0 (1213.0); three months 1213.0 (1213.0); settlement 1213.0 (1213.0); Final Kib close: 1213.0 (1213.0).

ZINC

Unofficial + or High/Low
Close 1213.0 -1213.0
3 months 1213.0 -1213.0

Official closing (am): Cash 1213.0 (1213.0); three months 1213.0 (1213.0); settlement 1213.0 (1213.0); Final Kib close: 1213.0 (1213.0).

MAIN PRICE CHANGES

In tonnes unless otherwise stated

METALS

Aluminium 1213.0 -1213.0
Copper 268.0 -268.0
Nickel 1213.0 -1213.0
Tin 1213.0 -1213.0
Zinc 1213.0 -1213.0

GRAINS

Wheat 1213.0 -1213.0
Barley 1213.0 -1213.0
Oats 1213.0 -1213.0
Rye 1213.0 -1213.0
Sorghum 1213.0 -1213.0

GOLD

Gold 1213.0 -1213.0
Silver 1213.0 -1213.0
Platinum 1213.0 -1213.0

OILS

Crude oil 1213.0 -1213.0
Heating oil 1213.0 -1213.0
Gas oil 1213.0 -1213.0

SEEDS

Wheat 1213.0 -1213.0
Barley 1213.0 -1213.0
Oats 1213.0 -1213.0

OTHERS

Various commodities 1213.0 -1213.0

GOLD AND PLATINUM COINS

Gold coins 1213.0 -1213.0
Platinum coins 1213.0 -1213.0

SILVER

Silver 1213.0 -1213.0

RUBBER

Rubber 1213.0 -1213.0

COFFEE

Coffee 1213.0 -1213.0

FREIGHT FUTURES

Freight 1213.0 -1213.0

INDICES

FINANCIAL TIMES

May 14 1985 13 15th 1985
292.35 294.42 295.15 314.12

(Base: July 1 1982 = 100)

REUTERS

May 14 1985 14th 1985
1044.4 1047.8 1048.0 1048.0

(Base: September 18 1931 = 100)

MOODY'S

May 14 1985 14th 1985
91.9 91.9

(Base: December 31 1931 = 100)

DOW JONES

May 14 1985 14th 1985
117.91 117.91

(Base: December 31 1928 = 100)

COCOA

Cocoa 1213.0 -1213.0

SUGAR

Sugar 1213.0 -1213.0

LONDON DAILY PRICE—Raw sugar

Raw sugar 1213.0 -1213.0

Soyabean meal

Soyabean meal 1213.0 -1213.0

MEAT

Meat 1213.0 -1213.0

Wool

Wool 1213.0 -1213.0

Hides

Hides 1213.0 -1213.0

Cotton

Cotton 1213.0 -1213.0

Other commodities

Other commodities 1213.0 -1213.0

OIL

The crude market lacked direction. June Brent traded at 10-15c premium over July. Nymex opened 11c down.

Physical prices for oil were mixed. Petroleum products market gasoline increased on tight supply and strong demand. Physical gas continued to be in demand in N.W. Europe to service barges but prices fell slightly for forward sales. Mediterranean prices remained stable despite over-supply and poor demand—Petroleum Argus, London.

SPOT PRICES

Latest + or -
Crude oil 1213.0 -1213.0

CRUDE OIL—FOB (\$ per barrel)—June

Arab Light 1213.0 -1213.0
Arab Heavy 1213.0 -1213.0
Dubai 1213.0 -1213.0
Brent Blend 1213.0 -1213.0
N.Y. 1213.0 -1213.0
Forced (Nigeria) 1213.0 -1213.0
Lula (off Med) 1213.0 -1213.0

PRODUCTS—North West Europe

Prompt delivery oil (\$ per tonne)
Gasoline 1213.0 -1213.0
Fuel oil 1213.0 -1213.0
Heavy fuel oil 1213.0 -1213.0

GAS OIL FUTURES

Month Close + or -
June 1213.0 -1213.0

PIGMEAT

Pigmeat 1213.0 -1213.0

SUGAR

Sugar 1213.0 -1213.0

LONDON DAILY PRICE—Raw sugar

Raw sugar 1213.0 -1213.0

Soyabean meal

Soyabean meal 1213.0 -1213.0

MEAT

Meat 1213.0 -1213.0

Wool

Wool 1213.0 -1213.0

Hides

Hides 1213.0 -1213.0

Cotton

Cotton 1213.0 -1213.0

Other commodities

Other commodities 1213.0 -1213.0

U.S. MARKETS

HEATING OIL

moderately as the API report showed a greater refinery production rate and some building up in crude stocks, reports Heinold Commodities. Grain and soyabean markets were lightly mixed but mostly under moderate pressure in deferred months going into the close; a high moisture average of grain during the week, while commercial pressure on the market reflected hedging of country purchases. Precious metals came under pressure in response to general economic bearishness. Copper continued on expectations of a contract on the lack of fresh news. Sugar came under modest pressure on poor fundamentals. Cocoa weakened on expectations that increases in the Ghanaian producer price could boost production. Cotton traded mixed on and lacked fresh feature ahead of the European holiday. Cotton was also mixed with scattered short-covering benefiting old crop followed by sharp losses in recent sessions.

NEW YORK

Aluminium 40,000 lb. cents/lb.
May 48.50 High 48.50 Low 48.50 Prev 48.50

COTTON

50,000 lb. cents/lb.
July 64.82 High 65.15 Low 64.80 Prev 64.80

CRUDE OIL

42,000 U.S. gallons, \$/barrel
June 27.78 High 27.78 Low 27.78 Prev 27.78

HEATING OIL

42,000 U.S. gallons, \$/barrel
June 27.78 High 27.7

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Prime cut hits \$ in New York

The dollar recovered a little ground on the foreign exchange market yesterday, but weakened soon after the London close following news that Bankers Trust had cut its prime rate by 10 per cent to 10 per cent. The move followed a similar move by Citicorp and other major banks, and was seen as a sign of a possible reduction in the Federal Reserve's discount rate. Economic figures released so far this week have done nothing to alter this view and may be causing a lower oil price. Sterling lost 1 cent to \$1.2630 against a generally stronger dollar, and also declined against other major currencies apart from the D-Mark. It fell to Ffr 11.8250 from Ffr 11.8350; SwFr 3.28 from SwFr 3.2650; and Y317 from Y318, but rose to DM 3.5875 from DM 3.5775.

D-MARK Trading range against the dollar in 1985 is 3.4510 to 3.7350. April average 3.5856. Exchange rate index 121.9 against 122.4 six months ago.

The D-Mark weakened against the dollar, but finished above its worst levels following a mild reaction to the April U.S. industrial production figures. The fall was slightly disappointing as far as the dollar was concerned, after the currency had shown reasonable recovery during the morning. Covering of short positions ahead of today's Ascension Day holiday in many parts of Europe encouraged early buying of the dollar, but it gave up most of these gains in the afternoon, to close only slightly higher on the day in Frankfurt at DM 3.5875 compared with DM 3.5615 on Tuesday. Earlier in the day the Bundesbank did not intervene when the dollar was fixed at DM 3.0825 compared with DM 3.0615 previously.

STERLING INDEX

	May 15	Previous
8.30 am	79.1	78.6
9.00 am	79.2	79.0
10.00 am	79.1	78.9
11.00 am	79.0	78.9
Neon	78.9	78.9
1.00 pm	78.9	78.9
2.00 pm	78.8	78.8
3.00 pm	78.9	78.9
4.00 pm	79.1	79.2

£ IN NEW YORK

	May 15	prev. close
Spot	\$1.2615-2635-1.2705-1.2715	
1 month	\$1.2640-1.2700-1.2740-1.2800	
3 months	\$1.2615-1.2675-1.2715-1.2775	
6 months	\$1.2590-1.2650-1.2690-1.2750	

Forward premiums and discounts apply to the U.S. dollar.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% change	% change	Divergence
			from	from	limit
			central	central	
			rate	rate	
			May 15	May 15	
Belgium franc	40.3300	6.0855	+0.01	+0.50	-1.57
Dutch guilder	1.7360	2.2035	-0.01	-0.01	-1.57
French franc	6.5596	2.2007	-0.01	-0.01	-1.57
German D-Mark	1.9360	2.2007	-0.01	-0.01	-1.57
Italian lire	2.3600	2.2007	-0.01	-0.01	-1.57
Spanish peseta	166.6370	2.2007	-0.01	-0.01	-1.57
Portuguese escudo	200.4820	2.2007	-0.01	-0.01	-1.57
Irish punt	7.8756	2.2007	-0.01	-0.01	-1.57
UK pound	1.4930	2.2007	-0.01	-0.01	-1.57

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT-FORWARD AGAINST POUND

	May 15	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.2630-1.2680	1.2630-1.2680	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Canada	1.7360-1.7400	1.7360-1.7400	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
France	6.5596-6.5636	6.5596-6.5636	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Germany	1.9360-1.9400	1.9360-1.9400	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Italy	2.3600-2.3640	2.3600-2.3640	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Spain	166.6370-167.0370	166.6370-167.0370	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Sweden	1.1870-1.1910	1.1870-1.1910	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Switzerland	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Denmark	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Norway	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Finland	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Japan	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
South Africa	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
India	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
China	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
USSR	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Other	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35

DOLLAR SPOT-FORWARD AGAINST DOLLAR

	May 15	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.2630-1.2680	1.2630-1.2680	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Canada	1.7360-1.7400	1.7360-1.7400	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
France	6.5596-6.5636	6.5596-6.5636	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Germany	1.9360-1.9400	1.9360-1.9400	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Italy	2.3600-2.3640	2.3600-2.3640	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Spain	166.6370-167.0370	166.6370-167.0370	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Sweden	1.1870-1.1910	1.1870-1.1910	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Switzerland	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Denmark	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Norway	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Finland	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Japan	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
South Africa	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
India	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
China	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
USSR	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Other	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35

OTHER CURRENCIES

	May 15	Day's spread	Close	One month	% p.a.	Three months	% p.a.
Argentina peso	1.2630-1.2680	1.2630-1.2680	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Brazil cruzeiro	1.7360-1.7400	1.7360-1.7400	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Colombian peso	6.5596-6.5636	6.5596-6.5636	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Costa Rican colón	1.9360-1.9400	1.9360-1.9400	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Czech koruna	2.3600-2.3640	2.3600-2.3640	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Dominican peso	166.6370-167.0370	166.6370-167.0370	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Ecuadorian sucre	1.1870-1.1910	1.1870-1.1910	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
El Salvador colón	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Guatemalan quetzal	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Honduran lempira	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Indian rupee	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Indonesian rupiah	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Israeli sheqel	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Japanese yen	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Kenyan shilling	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Malaysian ringgit	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Mexican peso	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Nicaraguan córdoba	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Pakistani rupee	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Peruvian sol	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Romanian leu	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Sri Lankan rupee	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Taiwan dollar	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Tanzanian shilling	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Thai baht	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Turkish lira	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Uruguayan peso	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Venezuelan bolívar	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35
Yugoslavian dinar	1.4930-1.4970	1.4930-1.4970	0.51-0.48	0.51-0.48	4.35	1.40-1.35	4.35

CURRENCY MOVEMENTS

	May 15	Bank of England	Change	May 15	Bank of England	Change
Sterling	79.1	-10.6		79.1	-10.6	
U.S. dollar	129.4	+21.2		129.4	+21.2	
Canadian dollar	129.4	+21.2		129.4	+21.2	
French franc	112.8	+3.6		112.8	+3.6	
German D-Mark	99.4	+1.0		99.4	+1.0	
Italian lire	121.9	+6.5		121.9	+6.5	
Japanese yen	121.9	+6.5		121.9	+6.5	
Swedish krona	112.8	+3.6		112.8	+3.6	
Swiss franc	65.0	+1.5		65.0	+1.5	
Yen	154.7	+11.5		154.7	+11.5	

Morgan Guaranty changed average 1980-1982=100, Bank of England index 1980-1982=100, Bank of England index 1980-1982=100.

CURRENCY RATES

	May 15	Bank of England	Change	May 15	Bank of England	Change
Sterling	79.1	-10.6		79.1	-10.6	
U.S. dollar	129.4	+21.2		129.4	+21.2	
Canadian dollar	129.4	+21.2		129.4	+21.2	
French franc	112.8	+3.6		112.8	+3.6	
German D-Mark	99.4	+1.0		99.4	+1.0	
Italian lire	121.9	+6.5		121.9	+6.5	
Japanese yen	121.9	+6.5		121.9	+6.5	
Swedish krona	112.8	+3.6		112.8	+3.6	
Swiss franc	65.0	+1.5		65.0	+1.5	
Yen	154.7	+11.5		154.7	+11.5	

Morgan Guaranty changed average 1980-1982=100, Bank of England index 1980-1982=100, Bank of England index 1980-1982=100.

EXCHANGE CROSS RATES

	May 15	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder</
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